

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,267

Wednesday June 24 1987

Economic ghost
haunting
France, Page 26

World news

Business summary

IG Metall steps up protests over jobs

IG Metall, the West German metalworkers' union, stepped up protests over threatened lay-offs in the country's steelworks as the Bonn Government shelved until September a decision on more cash for the industry.

An estimated 12,000 steelworkers from throughout North Rhine-Westphalia marched on the Duisburg headquarters of Thyssen which was considering plans to cut its workforce by 6,000. Page 3

Zimbabwe plans

Zimbabwe announced it would abolish separate parliamentary representation for its white minority this year and introduce an executive presidency and a single-chamber parliament. Page 4

Bhopal panic

Thousands of people fled in panic after ammonia gas leaked from an ice cream factory next to Union Carbide's plant in Bhopal, central India. Nobody was injured.

Hong Kong lure

Nearly 30,000 Chinese massed near China's border with Hong Kong, lured by false rumours that the border with the British colony had been thrown open for three days.

More aid for India

Western donor nations decided to raise aid commitments to India this year by 23 per cent to \$5.4bn. Page 4

Hawke campaign

Australian Prime Minister Bob Hawke began his election campaign, calling on voters to "stick together and see it through." Page 4

Chun meeting

South Korean President Chun Doo Hwan was scheduled to meet dissident leader Kim Young Sam in an unprecedented concession to the opposition. Page 4

Gucci warrant

A warrant for the arrest of fashion magnate Maurizio Gucci was issued by a magistrate in Florence on charges of breaking Italy's foreign currency regulations.

Mosquito plague

Swarms of giant mosquitoes, thriving after an unusually warm spring and present summer rainstorms, were plaguing south-east England.

Taiwan legislation

Taiwan took a step towards ending 38 years of martial law when its parliament approved national security legislation. All 12 members of the opposition staged a sit-in on the assembly floor, protesting against the legislation.

Seine collision

Six people were presumed killed and several were injured when two fuel tankers collided on the river Seine.

Airline bookings

Swissair, Switzerland's national airline, said it was sticking to plans to develop a new computer booking system jointly with British Airways and KLM of the Netherlands despite the announcement of a rival European system.

Fewer priests

The number of recruits for Roman Catholic priesthood is insufficient to make up for the 7,000 priests who die each year, according to Vatican statistics.

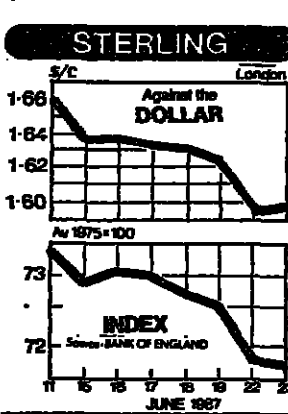
Duvalier setback

A court in Grasse, France, said it had no jurisdiction to hear an embezzlement case against ousted Haitian dictator Jean-Claude Duvalier, crippling efforts to recover millions of dollars which Haiti's new rulers say he stole.

HBJ bid upset by court ruling

HBJ DEBENTURE holders were told by a Florida court that they are entitled to convert their bonds into 132 common shares in the US publishing house, in a decision which looks like satisfying neither side in the takeover battle for the group. Page 27

RHEINMETALL, West German engineering and weapons group, increased net profits last year to DM 71.9m (\$40m) from DM 59.2m in 1985 and is proposing to raise its dividend to DM 8 per ordinary share, against DM 7.5 in 1985. Page 27



STERLING steadied in London following Monday's declines, helped by pressure on the dollar from unfounded rumours of US Federal Reserve intervention against the US currency. The pound closed in New York at \$1.600, its rise in London to \$1.595 (\$1.5945) to \$233.50 (\$232.50). FTSE 100 (FFY 8,785) (FFY 8,782); fell to DM 2,9325 (DM2,9350); to SFY 2,4375 (SFY 2,4375). The pound's exchange rate index fell 0.1 to 71.7. Page 37

LONDON: The strength of sterling and Government bonds led equities higher to recover most of Monday's losses. The FT-SE 100 index closed up 20.9 at 2,365.5 and the FT ordinary index added 14.6 to 1,751.6. Details Page 44

WALL STREET: The Dow Jones industrial average closed down 5.78 at 2,439.73. Page 45

DOLLAR closed in New York at DM 1.8345; SFY 1.5205; FFY 6.1225; and ¥148.05. It fell in London to DM 1.8330 (DM 1.84); and to SFY 1.5180 (SFY 1.5290); to FFY 6.1175 (FFY 6.1350); but rose to ¥146.0 (¥145.80). On Bank of England figures the dollar's exchange rate index rose to 102.6 (102.5). Page 37

TOKYO: Rising demand for high-tech issues caused a rally in Tokyo after a three-day losing streak. The Nikkei average rose 156.56 to 24,794.91. Page 45

GOLD rose in London to close at \$440.25 (\$438.0); in Zurich it also rose to \$438.25 (\$438.75). Page 36

SWEDISH Central Bank is to open up the Swedish options markets to foreigners, allowing them to write and acquire stock and index options with effect from August 3. Page 29

BANK OF BOSTON and local partners have agreed to buy Commercial Bank of Manila for around \$25m in the first full privatisation of a government-controlled financial institution since President Corason Aquino came to power 16 months ago. Page 36

VOLKSWAGEN, West German vehicle manufacturer, is to start building Toyota-designed pick-up trucks in 1988 under the co-operation deal confirmed by the companies yesterday, the first in West Germany between a local car group and one from Japan. Page 7

TF1: French television chain chairman Francis Bouygues launched the company's stock market flotation on a sombre note, warning that all three private TV stations would lose money unless the Government stopped the two chains which remain in state hands from competing for advertising. Page 29

Peruvian President dismisses party rival

BY BARBARA DARR IN LIMA AND ROBERT GRAHAM IN LONDON

PRESIDENT ALAN Garcia of Peru has forced the resignation of his main political rival, Mr Luis Alva Castro, the Prime Minister, and cleared the way for a cabinet reshuffle which will bring in a more loyal team.

The move comes as the economic programme designed by Mr Alva Castro has begun to falter. Peru's inflation has moved beyond 100 per cent on an annual basis and the country has fallen out not only with the International Monetary Fund but also with the World Bank and the Inter-American Development Bank.

President Garcia is expected to fill his new cabinet and the Central bank with the "heterodox group" - pragmatic nationalists.

Since President Garcia came to power in July 1985 he has had an uneasy relationship with Mr Alva Castro, who never concealed his ambitions to stand in the next presidential race due in 1989. Both competed for the loyalty of the ruling American Popular Revolutionary Party (APRA).

President Garcia assumed responsibility for Peru's policy of limiting service on its \$14bn debt to the

equivalent of 10 per cent of exports, but economic management has been in Mr Alva Castro's hands.

Matters came to a head last week over the Government's failure to control the black-market dollar, which prompted the resignation of Mr Leonel Figueroa, the Central Bank governor.

Peru's foreign reserves of \$950m are estimated to have been depleted by about \$30m as a result of recent mismanagement of the dollar black market.

Mr Alva Castro resigned formally with the rest of the cabinet, but

there was little disguising he had been forced out by increasingly acrimonious relations with the President.

He is expected to return to his duties as a congressional deputy and run for the presidency of the House of Deputies as a platform for the 1990 presidential candidacy.

In the cabinet reshuffle, the influence of the President's key adviser, Mr Daniel Carbonetto, is expected to be reinforced in economic policy, and the Finance Ministry could go to Mr Gustavo Sabero, who negotiates Peru's foreign debt.



Alan Garcia

Shevardnadze to meet Shultz in Washington for arms control talks

BY WILLIAM DULLFORCE IN GENEVA AND PATRICK COCKBURN IN MOSCOW

THE PROSPECTS for movement in superpower negotiations on the elimination of intermediate nuclear forces (INF) in Europe brightened yesterday with the announcement in Geneva that Mr George Shultz, the US Secretary of State, would meet his Soviet counterpart, Mr Eduard Shevardnadze, in Washington next month.

Mr Edward Rowley, a special adviser on arms control to President Reagan, predicted in Geneva that they will make "a good-sized effort" to remove the remaining obstacles to a treaty removing all intermediate nuclear forces from Europe when they meet in mid-July. At INF agreement could be ready for signing this autumn, Mr Rowley said, but significant points still had to be resolved and would call for political concessions.

In Moscow, Mr Mikhail Gorbachev, the Soviet leader, said the West was blocking negotiations on disarmament by inventing new demands and backing away from agreements already reached. "Alas, in reply to our initiatives we usually receive either an instantaneous refusal or a dogmatic confirmation of old positions."

Addressing 2,000 delegates to the International Women's Conference in Moscow, the Soviet leader said that over the past two years the Soviet Union had put forward proposals on almost all disarmament issues. "In reply we have heard only too often: good, but let the Soviets confirm their words with deeds."

When Mr Shultz and Mr Shevardnadze last met in Moscow in April they pushed forward the arms control talks. US and Soviet negotiators in Geneva are now working on



Eduard Shevardnadze

a draft agreement that would eliminate all nuclear missiles with ranges of between 500km and 5,000km from Europe. The US proposed a global elimination earlier this month.

Surprisingly, Mr Rowley described West Germany's 72 Pershing 1a missiles, whose nuclear warheads are controlled by the US, as "not a real stumbling block." On Monday, Mr Max Kampelman, the chief US negotiator in Geneva, said the dispute over the West German Pershing was delaying agreement.

Mr Rowley, however, had just arrived in Geneva from talks in Moscow with Mr Viktor Karpov, head of the arms control department in the Soviet Foreign Ministry, and General Nikolai Chevov of the Soviet General Staff.

The US has been insisting that the West German weapons cannot be included in a bilateral US-Soviet treaty. The Soviets say the warheads must be covered by the accord or alternatively they would retain the right to fit Soviet warheads

to missiles "belonging" to some of their Warsaw Pact allies.

Among the issues Mr Shultz and Mr Shevardnadze would have to deal with, Mr Rowley named the 100 nuclear warheads which the Soviet Union wants to retain on its SS20 missiles east of the 50th parallel. These would be matched by 100 warheads the US could keep on its home territory but the US is now urging the global elimination of this category of weapon.

It would greatly simplify the problem of verifying compliance with the treaty, were the Soviets to give way on the 100 warheads, Mr Rowley said. Verification, he added, could become the "Achilles' heel" of the talks on the INF treaty.

The tone of Mr Gorbachev's speech yesterday was impatient rather than pessimistic about agreement on the abolition of short and shorter range nuclear weapons this year.

He said that when the Soviet Union had given practical demonstrations of its desire for disarmament such as stopping the manufacture of chemical weapons and the moratorium on nuclear tests for one month there had been no response from the West. "Once again we heard an oath of allegiance to the doctrine of nuclear deterrence," he said.

According to Mr Rowley, an agreement to start scrapping longer-range strategic nuclear missiles could be "forgotten about" at least until next February, the date by which the US needs ratification before the end of President Reagan's period in office would have to be submitted to the US Senate.

Bae in \$1.5bn deal to sell 72 cargo aircraft

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT, IN LONDON

BRITISH AEROSPACE has reached agreement with the Australian-based TNT Transport Group to buy at least 72 cargo versions of the BAe 146, for about \$1.5bn.

The five-year deal for the four-engine 146-QT, known as Quiet Trader, is described as a commitment, yet to be converted into a firm order. The 146 is said to be the quietest aircraft and the feature is attracting worldwide attention.

The agreement is a further success for the 146 which had virtually no orders when it first flew in 1981. It is now used by many US airlines and by the Royal Air Force squadron that carries members of the British royal family. It puts BAe well on the road to recovering the \$300m (\$47m) invested in the 146 programme.

Sir Raymond Iygo, BAe managing director, said the TNT deal would enable BAe to establish the quantity production rates essential to getting costs down so it could compete more effectively.

Even so, he had instructed BAe divisional managing directors to produce plans by the end of the month for cuts in production costs of up to 20 per cent by 1990, with a further cut of 13.3 per cent by 1992.

The cost-cutting target also applies to BAe suppliers, including the US suppliers of the wings, engines and other equipment for the 146 aircraft. Up to 40 per cent of the 146 is built in the US.

Sir Raymond said the TNT deal would not increase employment, but would sustain the level involved on the 146 - about 10,000 workers in BAe and about another 10,000 among outside suppliers.

If BAe cut its costs, with the result that the group lost aircraft sales to its competitors, there might be redundancies. "We shall have to wait and see," he said.

A "substantial proportion" of the 72 aircraft will be used by TNT to expand its overnight freight network worldwide, the rest being available for sale or lease through Ansett Worldwide Aviation Services.

That company is part of Ansett Transport Industries, owned by TNT and News International Corporation, which runs airlines in Australia, New Zealand, the South Pacific and Hong Kong.

Mr Neil Hansford, managing director of AWAS, announcing the deal yesterday, said that more than 72 aircraft might be acquired if the TNT overnight business expanded faster than expected.

Excluding the TNT deal, there are firm orders for 91 of the jets, mostly for passenger use. Production is planned to increase from 20 aircraft a year to about 40, many being the QT freight version.

The QT version of the Series 200 146 can carry up to 24,500 lbs. Modifications include a large rear freight door to take bulky loads.

TNT Group uses one QT aircraft on its European services, and will take delivery of two more later this year. Those aircraft, ordered with an option on another two before the new deal with BAe was arranged, will be included in the package of 72 aircraft.

US debt to rest of world doubles to \$263bn in 1986

BY LIONEL BARBER IN WASHINGTON

THE US owed the rest of the world \$263.6bn at the end of 1986, more than double the 1985 total and boosting the country's lead as the world's largest debtor nation.

The US Commerce Department said the new debt burden was 135 per cent above the revised \$111.9bn in debt owed to foreigners in 1985, when for the first time since 1914 the US became classified as a debtor nation.

The US debt cannot be directly compared with debt owed by developing countries such as Brazil (\$108bn), Mexico (\$101bn) and Argentina (\$51bn) which largely stems from bank loans.

The US debt reflects the American current account deficit - the broadest measure of the trade deficit - which last year reached \$140.6bn, the largest in history.

In 1981, the US current account was running a small surplus but the upsurge in the value of the dollar in ensuing years, coupled with high consumption and steady borrowing

by Americans, created a record trade deficit. Foreigners in turn have had to repatriate the dollars they earned abroad in American stocks, bonds, land and companies - all of which largely reflects the debt.

The Commerce Department noted that the mismatch between US assets abroad and foreign assets in the US had grown since 1985. At the end of December 1986, US assets abroad totalled \$1.07 trillion (thousand billion), 13 per cent more than at the end of 1985. Over the same period, foreign assets in the US increased 26 per cent to reach \$133 trillion.

The size of the US economy means that it is much more able to carry the debt than others, but economists have noted that the huge imbalances in the US budget deficit and trade deficit leave the US dependent on foreign finance to keep the economy going. Mr Paul Volcker, the outgoing chairman of the Federal Reserve, has made this point on several occasions.

US consumer retail prices rose 0.3 per cent in May with food costs rising significantly, but the pace of inflation slowed slightly from the previous three months, the Labor Department has reported.

For the first five months of 1987, the consumer price index has risen at a seasonally adjusted annual rate of 5.8 per cent. Excluding energy costs, the index rose by 4.8 per cent, enough to spark some fears about a resurgence of inflation.

New orders for manufactured durable goods in May were unchanged from April at \$108.9bn following a revised increase of 0.7 per cent in April, the Commerce Department said.

Mr Malcolm Baldrige, US Commerce Secretary, said non-defence durable goods orders had improved recently and he expected the upward trend to continue. The report showed a sharp fall of 13.1 per cent in defence orders to \$9.6bn in May. Defence orders this year have averaged \$8.5bn a month, compared with \$8.4bn a month last year.

Painless conversion for non-accountants

HOW TO Understand and Use Company Accounts is the easiest, clearest and most thorough conversion kit available to turn non-accountants into experts - painlessly.

A truly excellent book. Jargon free. And very clear. It starts at the basics. But it takes you through to an advanced level of understanding with remarkable ease.

You will discover how to use your

Tough interview questions

OVER 70 of the toughest and most revealing interview questions are to be found in a book intended solely for interview candidates. But which could prove pure gold to any interviewer.

Just 55 pages are devoted to questions and model answers. But what questions! Each one designed to probe deep behind the facade to

unearth the key personality traits which determine whether someone can really 'fit' the job and the company. Ignore the rest of the book. Armed with these questions you will stand a much better chance of employing the right person next time.

Great Answers to Tough Interview Questions, £12.95, 119 pages, hardback. Coupon below.

Defence against dirty tricks

HOW CAN YOU reach agreement without giving in - every time? Answer: a new system called Principled Negotiation. It is intelligent. It is powerful. Above all it is sensible. Even before you use it, you can see why it cannot fail.

Forget the haggling... forget the 'chances' between the soft or the tough strategy... forget those cunning negotiating plays. It always works. It works against

any strategy. It often works when nothing seems possible - even when the other party refuses to negotiate. What if they use dirty tricks? It doesn't matter. Stick firmly to Principled Negotiation and you won't be a victim.

"By far the best thing I have ever read about negotiation." J.K. Galbraith. Getting to Yes, £12.95, 160 pages, hardback. Coupon below.

Financial engineering

UNDISCOVERED PROFIT potential is waiting to be revealed in almost every business. It just needs simple financial techniques which every non-financial manager could use.

Breakdown analysis, ratio analysis, limiting factor appraisal etc may sound daunting. But in practice they are surprisingly easy to grasp. And combined with a manager's intimate knowledge of his own

business they become hugely powerful. Financial engineering reveals how your business really works - exactly where the money comes from and where it goes. Some of what you will find will surprise you. New opportunities to cut costs or boost profits will be revealed. Financial engineering always pays off.

Financial Engineering, £16.95, 170 pages, hardback. Coupon below.

North wins concessions in return for public testimony

By Lionel Barber in Washington

LT COL Oliver North, the former White House aide, has forced the congressional committees investigating the Iran Contra arms scandal to make substantial concessions in return for his public testimony early next month, according to an agreement submitted for approval to the House-Senate panel yesterday.

The tentative accord struck between leading committee members and Col North's lawyer, Mr Brendan Sullivan, will restrict the amount of private questioning of Col North and may allow him to testify publicly before his one-time boss, Rear Admiral John Poindexter, President Reagan's former National Security Adviser.

Some Democratic members of the House Committee are furious about the legal wrangle over Col North's testimony which they say is being bought at a high price.

Although Col North has been granted limited immunity from prosecution, he has failed to comply with a Congressional subpoena, giving private testimony for three days, threatened a Congressional accord with the independent counsel on the timing of his public appearance, and set a precedent for other witnesses subpoenaed by Congress in other investigations.

"We are being led by the nose," a committee member said.

Because House and Senate members want to finish their public hearings by the end of the first week of August, they are reluctant to begin lengthy contempt proceedings against Col North for failing to comply with the subpoena. They also need Col North's testimony to present the full picture of the scandal.

Mr Sullivan's refusal - on behalf of his client - to co-operate with the committee last week has been described as a legal masterstroke, exploiting the House panel's need for Col North's testimony.

A cartoon in the Washington Post caught the mood of some members well. Mr Sullivan, with a friendly hand on Col North's shoulder, said: "Remember - a lot have died face down in the mud so that this man could violate the laws, shred evidence and tell Congress his conditions for allowing them to see him."

Col North, defending his decision last year to invoke his Fifth Amendment right to silence to avoid self-incrimination, said many people had died face down in the mud to defend individual rights under the US constitution.

Col North - while pledging to tell his story has remained silent since November 25

| CONTENTS | |
|------------------------|---------------|
| Europe | 2-3 |
| Companies | 27-28 |
| America | 4 |
| Companies | 27-28 |
| Overseas | 4 |
| Companies | 30 |
| World Trade | 7 |
| Britain | 11-14 |
| Companies | 32-35 |
| Agriculture | 26 |
| Appointments | 15-16, 21, 22 |
| Arts - Reviews | 23 |
| Weather | 23 |
| World Guide | 23 |
| Commodities | 26 |
| Crossword | 36 |
| Currencies | 37 |
| Editorial comment | 24 |
| Europe | 27-28 |
| Euro-options | 36 |
| Financial Futures | 37 |
| Gold | 36 |
| Int. Capital Markets | 29 |
| Letters | 7 |
| Lex | 26 |
| Management | 8 |
| Market Monitors | 48 |
| Money and Markets | 24 |
| Raw Materials | 38 |
| Stock markets - Bourne | 45, 48 |
| Wall Street | 45-48 |
| Technology | 41-44, 48 |
| Unit Trusts | 36-41 |
| Weather | 23 |
| World Index | 38 |



North Rhine-Westphalia premier Johannes Rau is seeking a power base in Bonn to help solve his state's problems, Page 3

REGIONAL POLITICS AND FEDERAL POWER

| | |
|---|----|
| Algeria: Islamic radicals go on trial | 4 |
| Management: Jaguar's big investment in training | 8 |
| Technology: golf course test with potential for solving crop diseases | 10 |
| Editorial comment: timidity on air fares; banks' role in LDC debt | 24 |
| Economic summits: a small but worthwhile step for mankind | 25 |
| British politics: time yet to find an alternative | 25 |
| Lex: Racal, Contibel; Hambros | 26 |
| Stock markets: Brazil waits in the wings | 48 |

EUROPEAN NEWS

West German steelmen step up protests

BY DAVID MARSH IN BONN

IG METALL, the West German metalworkers union, yesterday stepped up protests over threatened layoffs in the country's steelworks as the Bonn Government put off until September a decision on more cash for the industry.

An estimated 12,000 steelworkers from all over the industrialised state of North Rhine Westphalia marched yesterday on the Duisburg headquarters of Thyssen, the country's premier steelmaker. The protest was called to coincide with a meeting of Thyssen's supervisory board which was due to deliberate on plans to run down by 6,000 its workforce in the steel towns of Batingen and Oberhausen.

Mr Martin Bangemann, the Economics Minister, meanwhile confirmed that the Government would make available an extra DM 180m (£61m) between 1988 and 1990 to cushion the impact of short-time working in the steel industry. But he said a decision would only be made in the autumn on larger payments, possibly rising to as much as between DM 700m

and DM 900m, requested by both steel companies and IG Metall to help restructuring in the industry.

Mr Norbert Blum, the Labour Minister, intensified criticism of the steel companies' workforce reduction plans, saying that a confirmation of these proposals would undermine consultative efforts to solve the steel crisis.

Mr Blum at the weekend met Mr Karl-Heinz Narjes, West Germany's EC Commissioner responsible for industry, to try to win more understanding in Brussels for the plight of the West German industry.

In an interview yesterday with the daily Die Welt, Mr Blum reiterated that he would use "all means" to combat "mass redundancies" in the steel sector. He also denied claims from the Social Democratic Party-led government of North Rhine Westphalia that Bonn was neglecting the Ruhr and giving financial priority instead to hard pressed shipbuilding areas in north Germany.

David Marsh reports on a battle to save jobs in North Rhine Westphalia's coal and steel industries

Rau takes the fight for jobs to the heart of Bonn

MR JOHANNES RAU the Junty Prime Minister of North Rhine Westphalia, West Germany's most populous state, has a three-cornered fight on his hands which illustrates the complications facing regional leaders in the country's federal political system.

Mr Rau, who was the Social Democratic Party's (SPD) unsuccessful candidate for the chancellorship in January's general election, ran into difficulties during the run-up to the poll because he lacked a strong power base in Bonn.

One of the peculiarities of the Federal Republic's structure is that the North Rhine Westphalia capital of Düsseldorf — only three quarters of an hour away from Bonn on the autobahn — is a political world apart.

Five months after an election which he seems quite relieved not to have won, Mr Rau is now preparing to spend much more time in the federal capital. A man who, even in private conversation, can sometimes adopt the tone of a revivalist preacher, he will be adapting his oratory to smoke-filled rooms in a bid to hack through a knot of problems which cannot be solved in Düsseldorf alone.

Mr Rau's first priority is the dire position of West Germany's steel and coal industries which are largely centred on his state.

With North Rhine Westphalia's finances badly dented by stagnating economic activity on the Rhur, Mr Rau is seeking funds from Mr Helmut Kohl's centre-right coalition in Bonn to try to ease the consequences of growing unemployment.

The optimists, says Mr Rau, estimate that 20,000 steel jobs will be lost in the state during the next few years—the pessimists, more than 30,000.

The attempt to find replacement jobs and to attenuate social hardship is bound to mean compromise with Bonn. This explains why Mr Rau, a moderate among SPD leaders who aims for the middle ground of the electorate, has warned that the SPD has no chance of using his state as a bastion from which to wage any aggressive campaigns against Bonn.

Mr Rau's second battle is over the future of the SPD itself. One of the party's two vice chairmen (along with Mr Oskar Lafontaine, Prime Minister of the Saarland), he is now in effect the SPD's second-in-command to Mr Hans-Jochen Vogel, who was confirmed as the new chairman last week.

Although he paid an emotional and certainly sincere tribute to Mr Willy Brandt, the party chairman, at the SPD's special conference last Sunday, Mr Rau has undoubtedly won tactical leeway within the party



Mr Johannes Rau: his pre-election strategy was vindicated

now that Mr Brandt has left the stage.

Above all, his pre-election strategy has been vindicated of refusing to countenance a coalition

between the SPD and the Greens ecology party. Mr Brandt's flirtation with the Greens was one of the reasons why he and Mr Rau fell out

in the months before the January poll.

Mr Rau certainly does not rule out the idea of all forms of co-operation with the Greens. As he puts it, the mayor of Wuppertal, where he lives, is from the Greens—"and I haven't moved out." But the Greens have moved decisively in the direction of left-wing fundamentalism in the last few months.

In addition, the prospect of a coalition government in the city of Hamburg between the SPD and the Liberal Free Democratic Party (FDP)—the first such alliance since the Bonn SPD-FDP coalition collapsed in autumn 1982—has underlined that the SPD is open to partnerships on both left and right.

Mr Rau wants to ram home the message now being broadcast by Mr Vogel and Mr Lafontaine that the only way for the SPD to recover its fading electoral fortunes is for it to abandon talk of a link-up between the Greens and fight for votes on its own merits.

The question of votes is Mr Rau's third headache. He faces the next North Rhine Westphalia state election in the spring of 1990—and in West Germany, electoral planning starts early.

His likely opponent from Mr Kohl's Christian Democratic Union (CDU) will be Mr Norbert Blum, the Bonn Employment Minister, who has just

taken over as the CDU's chairman in North Rhine Westphalia.

Mr Rau says that Mr Blum—with whom he gets on well in private—would be a worthy opponent. He jokes that he is already looking forward to the next candidate after Mr Blum is beaten.

But Mr Rau knows that Mr Blum, who is able to use his place in the Bonn government to influence his fortunes in the coal and steel state, represents a considerable threat.

Mr Blum, on the reformist wing of the CDU and with strong trade union links, has already mounted a campaign to persuade the Ruhr steel companies to call off big forced redundancy programmes announced earlier this year.

Following a top-level meeting last week between the Government, steel bosses and the IG Metall trade union, a compromise is within sight under which the steel companies will water down lay-off plans in return for more public sector funding to aid restructuring.

If accord is reached, Mr Blum will win a good deal of the credit—and the CDU will have inched further ahead in its strategy to win working-class votes in the Federal Republic's fading industrial heartlands.

Ankara warns EC envoys on European support for Kurds

BY DAVID BARCHARD IN IZMIR

WITH NATIONAL passions still running high after last weekend's massacre at Pinarck in eastern Turkey in which Kurdish terrorists killed 31 villagers, the Turkish Foreign Ministry in Ankara yesterday summoned ambassadors of EC member states to issue a warning about European support for Kurdish groups.

Turkey is believed to feel that a resolution adopted by the European Parliament last Friday, which condemned the alleged genocide of Armenians in eastern Turkey during the First World War and referred to the existence of a Kurdish problem in the country today,

was an encouragement to the terrorists.

The resolution spurred President Kenan Evren on Monday to make the strongest criticism of the West and the North Atlantic Treaty Organisation heard in Turkey for the past quarter century.

The President said that the alliance was tolerating people who wanted to take territory from Turkey. "Even the Warsaw Pact makes no such demands on Turkey," he said. "Nato will have to be reassessed. We did not go into Nato for this."

"What lies behind this is a religious difference," the President said. "They [the countries

of Europe] are all Christian and we are Moslem." It was the first time in living memory that any Turkish leader has invoked the religious difference between his country and Europe in public.

Diplomats who were summoned to the Foreign Ministry in Ankara yesterday admit that sensitivities in Turkey are now severely inflamed. On the other hand, some dispute the link between the European Parliament resolution and the Kurdish massacres, while pointing out that European governments will not find it easy to restrain discussion of the problem in their own parliaments and mass media as Turkey appears to wish.

Cyprus urged to liberalise its economy

By Andreas Hadjipapas in Nicosia

THE CENTRAL bank of Cyprus has called for efforts to further liberalise the economy in order to achieve higher growth. In its annual report, the bank says economic management in Cyprus is largely obstructed by structural rigidities.

It mentions the 9 per cent ceiling on lending rates, the problem of subsidies of agricultural products and the automatic indexing of wages and salaries, and says the present favourable economic situation offers "an excellent opportunity to remove these rigidities or at least to take steps to minimise their impact before their destabilising effects are set in motion."

Drug fight guidelines watered down

BY CHRISTIAN TYLER IN VIENNA

DELEGATES to a UN Conference on the drugs problem were last night putting the final touches to a compendium of guidelines which it is hoped will strengthen international co-operation in the control of a \$300bn criminal industry.

The conference, the biggest of its kind ever staged, is designed both to alert the world to a near-epidemic of drug abuse and to warn traffickers that detection and punishment will be intensified. But the guidelines being worked out here will not be mandatory. Their force was further weakened when countries with widely different judicial systems and religions this week objected to the imperative tone of the language.

The compendium, which is being described here as a

"recipe book" of measures, is due to be formally adopted later this week by a full session of the more than 100 countries represented. Delegates are also discussing a final declaration of intent to step up the worldwide fight against growers, manufacturers and dealers.

The main emphasis of the debate so far has been on detection and punishment, including the forfeiture of racketeers' profits.

The US Assistant Secretary of State, Ms Ann Wrobleksi, said yesterday that Bolivia must push ahead with eradicating its coca crops to secure a major aid deal aimed at cutting cocaine supplies flooding on to the market, Reuter reports. The aid deal, worth about \$75m, would form a significant contribution to a La Paz government plan to slash Bolivia's output of coca, the raw material for up to half the world's supplies of cocaine.

That move was reinforced by Mr John Whitehead, US deputy Secretary of State and current head of the American delegation, when yesterday he expressed his admiration for the deterrent effect of Malaysia's death penalty for drug runners. A move by the Dutch to switch the emphasis away from enforcement and towards education and treatment was rejected during a committee discussion of the guidelines. The Netherlands, in line with its own national policy, regards drug abuse as a health problem just as much as an enforcement one. Its delegation wanted the UN to distinguish between "soft" drugs like cannabis and "hard" drugs like cocaine, heroine and the laboratory equivalents.

There has been broad unanimity so far. However, debate on the proposed declaration suggested an undercurrent of disagreement between North and South. Some Latin American countries, such as Bolivia, Peru and Colombia, whose economies are sustained by illegal cultivation of the coca bean (the basis of cocaine), argued that responsibility for drugs control lay mainly with the rich countries where demand is greatest. The nine-day conference ends on Friday.

Is your research only skin deep?

MARKET SECTOR ANALYSIS

Good stockbroking advice is based on the ability to look beyond the facts as they first appear.

It is the product of a comprehensive knowledge of today's marketplace allied with in-depth research into the possibilities of tomorrow.

The depth of our research underpins the quality of the service we give to both our individual and institutional clients.

Our specialists cover a range of key stockmarket sectors and have a well-deserved reputation for both objectiveness and thoroughness, with detailed reports produced regularly so as to ensure their relevance.

In fact, in the stockbroking world, Charterhouse Tilney will always make sure you're better informed.

For further details, contact John Hancox, Charterhouse Tilney, 1 Paternoster Row, St Paul's, London EC4M 7DH. Or ring 01-248 4000.



CHARTERHOUSE

A MEMBER OF THE ROYAL BANK OF SCOTLAND GROUP

Market sector analysis and stockbroking are just some of the many financial services provided by Charterhouse plc.

From our offices in the U.K. and internationally, we bring our long experience and refreshing philosophy to all aspects of your particular financial requirements.

Working with you in an approachable, friendly and above all professional way, we arrive at an understanding for and commitment to your business that is second to none.

And it is this attitude to both our objectives and yours that gives us our distinctive style.

THE POWER IS
IN THE PARTNERSHIP

OVERSEAS NEWS

Zimbabwe to drop safeguards for whites

By Tony Hawkins in Harare

SOME OF the constitutional safeguards in the 1980 Lancaster House constitution designed to protect the white minority in Zimbabwe are to be abolished this year. Announcing this in his speech from the throne opening the new session of the Zimbabwe parliament yesterday, President Robert Mugabe confirmed that with the expiry of the seven-year period during which racial representation was entrenched in the constitution, the Government would abolish racial representation in both the National Assembly and the Senate.

Dr Eddison Zvobgo, the Leader of the House, said that in addition to the abolition of the 20-entrenched white seats, the Government would also introduce legislation to establish an executive presidency and to abolish the Senate thereby creating a single-chamber parliament. But the Senate would only be abolished at the time of the 1990 general elections.

There is also little concern among whites at the abolition of their privileged representation, though a good deal of scepticism about the mechanism that will be used to bring "acceptable" whites into the assembly. As one opposition MP put it: "They will be chosen by Mr Mugabe to represent the whites which will place them in an impossibly invidious position."

Ministers said the 20 white members of parliament in the 100-seat National Assembly and the 10 senators in the upper house would be replaced by members elected by the remaining 80 members of parliament. This will sidestep the need to hold new general elections. It is not clear how many white MPs will be allocated seats under the new dispensation, but with the whites accounting for less than 5 per cent of the population, there are unlikely to be more than 10 minority representatives at the most.

On the economic front, President Mugabe announced increased state nationalisation in the manufacturing industry primarily in the intermediate and capital goods sectors. The Government would start its rehabilitation programme at the Zesco steelworks which would include the establishment of downstream import substitution projects in steel.

Trial which offers a glimpse of Algerian sympathies

A Correspondent reports on a court case against Islamic militants

THE largest ever trial of radical Islamic opponents of President Chadli Benjedid's regime opened on June 15 before the State Security Court in Medea, 45 miles south-west of Algiers. The charges all arise out of an extraordinary attempt by a handful of Islamic militants led by Mustafa Bouyali, a 45-year-old war veteran, to wage a guerrilla struggle against the Government in the Atlas mountains near Larba, a small town 15 miles south of the capital.

The trial promises to be long and dramatic: 49 defence counsel have been retained to represent the 202 accused, four of whom are being tried in absentia. Of the remaining 198, 20 are accused of belonging to Bouyali's *maquis* and face charges ranging from criminal association and conspiracy against the state to armed robbery and murder, capital offences in Algeria. The other defendants are accused of complicity and withholding information from the security forces.

Bouyali himself was killed in an ambush last January, but before he had led the security forces a dance for more than two years. His band began its career on August 21, 1985 by robbing a factory near Algiers



of its \$110,000 payroll. Five northern foot of the Atlas days later it mounted a daring attack on the police barracks at Souma, 12 miles west of Larba, in which a policeman was killed and guns and ammunition stolen.

The *gendarmerie nationale* captured three of his men on September 11, a success quickly cancelled by a shoot-out in the mountains in which five *gendarmes* were killed. One of

Bouyali's followers was also killed, two others were wounded and a fourth captured, but strong-arm tactics against rival Bouyali and the core of his group got away.

In fact, the story has a longer history: Bouyali was already on the run by April 1985 when, at a trial of 135 Islamic radicals at Medea, he was among five defendants sentenced to life imprisonment in absentia. Since most of the other defendants on that occasion had been in custody since late 1982, Bouyali seems to have given the police the slip for at least four years.

That he was able to do so undoubtedly owed much to the tacit sympathy of the local population. The region south of Larba, between Larba and Tablat, is classic guerrilla country. The tortuous road which winds up the mountain from Larba to Sakamodj is especially dreaded by the French army during the revolution and it was here that Bouyali, a native of the region, organised his small but effective *maquis*.

Larba has long been notorious for its Islamic sym-

panies. Situated at the foot of the mountains, it has received a steady influx of rural migrants from the surrounding hills and the impoverished districts of Tablat, Beni Slimane and Sour el Ghazlane further south.

For these newcomers, mostly uneducated and impoverished, the appeal of more modernist brands of opposition politics, Islamic radicalism has provided a vocabulary in which to express their resentment at their relative deprivation, situated as they are within sight of the flashpots of Algeria yet denied by the critical state of the economy any prospect of realising their material aspirations. It has also furnished a much-needed sense of community.

The Bouyali affair is thus probably to be interpreted as a peculiar local spin-off, rather than a development, of the wider Islamic movement in Algeria. This movement initially developed in opposition to the Socialist orientation of the Boumediene Government in the mid-1970s and concentrated on agitation in the universities. It has frequently used

opposition tendencies (especially the student left and the implicitly secular "Berberist" movement based on the Kabyle minority), but the resort to urban terrorism and assassination characteristic of Islamic radicalism in the Middle East has been rigorously eschewed and Bouyali's venture into rural guerrilla tactics has so far had no imitators.

By late 1982, the Islamic movement as a whole had begun to overreach itself. The Chadli regime had tolerated it while it confined itself to mass agitation directed mainly against the "Berberists" and the left. When these other sources of opposition had been reduced, the Government decided the Islamic movement had outlived its usefulness and cracked down hard, arresting most of its leaders between November 1982 and January 1983.

Since then, the Government has made significant concessions to the revival of Islamic sentiments in the society at large. An explicit Islamic family code became law in June 1984 and the revised National

Charter ratified by a referendum in January 1986 placed fresh emphasis upon the Islamic character of the state. As a result, although the Islamic movement has survived underground and has proved capable of mobilising the occasional demonstration, its political threat has been largely neutralised. It is the essentially secular, liberal-democratic and human rights tendencies in the Algerian opposition which have been making the running in the last two years.

In this context the Bouyali *maquis* appears an isolated affair. While it probably took its Islamic ideology in earnest, this stance is likely to have expressed something more mundane, the bitterness of war veterans towards a regime in which they had no place and which claims the mantle of the revolution while neglecting the rural poor in a region which suffered severely during the war.

The state prosecutor will undoubtedly call for exemplary sentences against Bouyali's fellow fighters, but the majority of the defendants at Medea will be hoping to be treated leniently on the eve of the 25th anniversary of independence on July 5.

Israel warned of danger to navy

THE commander of the Israeli Navy yesterday pressed the Government to allocate \$1.5bn (\$940m) for planned new missile boats and submarines, warning failure to do so would be tantamount to scrapping the navy. Reuter reports from Tel Aviv.

Rear-Admiral Avraham Ben-Shoshan told a news conference the Government's failure to decide whether to continue a multi-billion dollar Lavi warplane project was delaying allocating funds for the new ships.

"The decision has been made. The navy is going to have four Saurs (missile boats) and three submarines by 1995. The only problem is... allocation of the money."

Uganda debt accord

The Paris Club of bilateral and multilateral aid donors has reached an agreement on the debt repayments Uganda should have made in the financial year starting July 1. Mr Chrispus Kiyonga, the Finance Minister, said, Reuter writes from Kampala.

In a statement read on Radio Uganda last night, Mr Kiyonga said the Government would pay back the money in 18 six-monthly instalments between June 1994 and December 2004.

Sharjah build-up

Helicopter gunships circled Government Square and palace barricades were strengthened yesterday as the leader of the palace coup refused to return control of Sharjah to his younger brother. AP writes from Sharjah. Sheikh Abdul-Aziz bin Mohammed al-Qassimi was quoted as saying he would not relinquish control without a power-sharing agreement.

Gurkha crack-down

Authorities sent para-military police reinforcements to Darjeeling yesterday to crack down on arson and bombings by militant Gurkhas campaigning for a Gurkha state in north-east India. Reuter reports from New Delhi. The Chief Minister of neighbouring Sikkim said yesterday the Gurkha campaign threatened to cut transport of essential supplies to his isolated northern state.

Close associate of Hu moved in China reshuffle

By Robert Thomson in Peking

A SENIOR Communist Party official and close associate of the dumped Chinese party General-Secretary, Hu Yaobang, has been moved sideways in a reshuffle of senior ministers that reflects the continuing turbulence in the party.

Wei Jianxing, 56, has lost the sensitive post of director of the party's organisation department after only two years in the job, and been appointed to head the newly-

formed Ministry of Supervision.

Mr Wei was plucked from relative obscurity in Harbin, in northern China, to head the department, and has been mentioned as one of several senior officials with very close ties to Mr Hu.

The new organisation department chief is Song Ping, a reformer with a solid background as minister in charge of the state planning commission, and therefore

less open to allegations that he is a beneficiary of Hu Yaobang's patronage.

Mr Song will be replaced by a vice-premier, Yao Yilin, 70, who now seems out of the running for the senior posts to be decided at a crucial party conference in October, where a successor to Mr Hu Yaobang will be appointed.

The head of the organisation department oversees personnel movements and has a

role in enforcing party discipline, the lack of which has been attacked regularly in recent months as part of a drive against "bourgeois liberalism."

But Wei Jianxing has not been disgraced. The newly formed Ministry of Supervision will oversee the work and discipline of government officials.

As well as a new party chief, the October meeting will pave the way for the ap-

pointment of a new premier to replace the present premier, Zhao Ziyang, who is likely to take the top party post.

Diplomats say Chinese politics has entered a "compromise phase" with the various factions bargaining for key appointments in the lead-up to the party conference. A fierce campaign against western influence has waned but reformers are still on the defensive.

S Korean rivals to meet

Chun Doo Hwan, worn down by two weeks of political turmoil, will meet long-shunned dissident leader Mr Kim Young Sam today in an unprecedented concession to the opposition, Mr Kim's aides said yesterday. Reuter reports from Seoul.

Mr Kim's aides said President Chun's adviser visited Mr Kim at his home to present a compromise proposal that will pave the way for the "summit meeting" without meeting preconditions set by the opposi-

tion Reunification Democratic Party. They said Mr Kim accepted the compromise, which will allow him to hold talks with his fellow dissident Mr Kim Dae Jung.

The President's adviser assured Kim Young Sam that during their talks, Mr Chun would positively respond to opposition demands that the arrest of Mr Kim Dae Jung be lifted and demonstrators arrested over the past two weeks be freed.

Aid for India to be increased

By David Housego in Paris

WESTERN DONOR nations yesterday decided to increase aid commitments to India this year by 23 per cent to \$5.4bn (\$3.4bn).

The increase, agreed by the Indian Aid Consortium meeting under World Bank auspices in Paris, includes sharp rises in contributions by both Britain and France as well as

by the Asian Development Bank and the Nordic Investment Bank.

Pledges by IDA, the soft loan window of the World Bank, though up to \$900m from \$600m last year, were still well below the \$1.5bn of commitments in 1980.

The fresh aid pledges came in the context of overall ap-

proval by consortium members of current economic policies in India. Mr S. Venkataraman, the Indian Finance Secretary, told the meeting that India's gross national product should rise by 6.7 per cent during the current fiscal year and that the Government expected exports to rise in volume above the 7.9 per cent achieved in 1986-87.

AMERICAN NEWS

Mexican governing party expels faction leaders

By David Gardner in Mexico City

AFTER THREE months of dithering, Mexico's Institutional Revolutionary Party (PRI) has taken the plunge and expelled the two main leaders of the dissident Democratic Current within its ranks.

Mr Cuauhtemoc Cardenas, a former state governor and senator and son of the revered 1930s president Lázaro Cárdenas, and Mr Porfirio Muñoz Ledo, former PRI president and Education and Labour Minister, were yesterday formally placed outside the party pale.

The measure makes it more likely that the Current will openly challenge President Miguel de la Madrid in right to designate his successor, due to be named in the early autumn and elected next summer. Mr Cardenas, in this event, would flout the leadership and seek the PRI nomination himself.

The full PRI leadership has again skirted round the mechanism of formal expulsion—last used in 1935—in what is likely to be the vain hope of avoiding a long procedural wrangle and while debate in the democratisation measures and economic reforms sought by Current.

A similar manoeuvre against Mr Cardenas in March backfired when the former governor simply ignored it and took his case to the party rank and file around the country. The PRI leadership also went on an intensive three-month regional campaign and eventually concluded the Current had potentially dangerous drawing power, despite systematic attempts by the central demand of the



De la Madrid: due to leave office

all levels to close doors to the dissidents.

The move comes after a crescendo of anathemas orchestrated over the past two weeks, with calls for expulsion of the Current from dozens of state governors and PRI regional leaders across the country, and leaders of the party's corporatist "three sectors," the workers, peasants and so-called popular sections into which it is divided.

Mr Muñoz Ledo, in an interview with the FT last week when he evidently savoured the possibility of being expelled, said he thought the leadership would "take an arbitrary decision short of expulsion... which would be too long and messy. But we will just reject it."

Mexico's leading daily, the pro-government *Excelsior*, yesterday devoted most of its front page and three editorials to the PRI measure, accusing the Current of impatience, disrespect for form and lack of vision. It also carried two scathing articles, one trailed on the front page, by associates of Mr Alfredo del Mazo, the Energy Minister and a front-runner in the internal party contest to succeed Mr de la Madrid.

● Mexico must create 184,000 jobs a month, or 900,000 by the end of the year, to avoid a worsening of the economic crisis and greater social pressures, Mr Vincente Bortoni, president of the National Confederation of Industrial Associations, said. AP/DI reports from Mexico City.

Argentine military charges dropped

By Tim Coome in Buenos Aires

THE ARGENTINE government's controversial "due obedience" law was ruled constitutional by the Supreme Court early yesterday. The ruling means that charges will be dropped against most of the 370 military and police personnel accused of crimes of murder and torture, committed during the military regime of 1976 to 1982.

Only 30 to 50 senior officers, most of them now retired, and who were then in charge of military operations, will continue to face charges.

A constitutional appeal against the law, which was approved by the congress at the beginning of the month, was seen as the last resort of human rights organisations and families of some 9,000 "disappeared" political prisoners to try and prevent identified torturers and murderers from escaping justice.

The due obedience law makes only the senior officers responsible for the crimes committed by junior ranks.

In its ruling the supreme court also overturned sentences passed in December last year by the Buenos Aires federal court against a police commissioner, a police doctor and a police sergeant.

The three were condemned on charges of homicide and torture and received sentences of 23 years, six years and four years imprisonment respectively, but will now be released.

During his trial the police commissioner, Mr Miguel Etchebeate, made no attempt to deny responsibility for the crimes with which he was charged. Instead he told the court: "Our fight was just." He went on to threaten the judges. He said: "I am aware that one day you are going to have to answer for what you have decided, and be aware also that whether you like it or not, you will have to answer here on earth."

PRESIDENT WARNS GUERRILLAS OF END TO TRUCE IF ATTACKS CONTINUE

Colombian ceasefire under threat

By Sarita Kendall in Bogota

THE FRAGILE truce between the Colombian authorities and guerrillas of the Revolutionary Armed Forces of Colombia (FARC) is in danger of disintegrating.

President Virgilio Barco has warned that future attacks on the military or police will signal the end of the ceasefire in the region where the attack takes place.

He said this had already happened in Caqueta, where 26 soldiers and one civilian were killed last week in a guerrilla ambush on two trucks. Army tanks and combat troops have already moved into the area.

The FARC leadership lamented the ambush but did not condemn it and tacitly agreed that it had been carried out by the 14th and 15th FARC fronts. Soldiers who died in the massacre belonged to an army brigade which was building and repairing roads in the eastern lowlands of Colombia.

During the past few days, political parties and numerous other organisations have been calling on the Government to revise the ceasefire signed by former president Belisario Betancur three years ago.

The Government and the FARC—Colombia's biggest guerrilla move-

ment—have said they are willing to continue negotiating for peace. But Mr Barco stressed in his speech to the nation on Monday that future agreements depended on demobilisation and disarmament by the guerrillas.

Although his speech constitutes a fundamental change in the Government's peace policy, rehabilitation programmes still stall.

Colombia is looking for about \$1bn in fresh credit to finance projects in poverty-stricken urban and rural areas.

Since the ceasefire came into ef-

fect, it has been violated repeatedly by both sides; it did not include any provision for disarmament but it did promise support for guerrillas re-entering civilian life.

Many of those who chose "legal" politics joined the Patriotic Union (UP), an electoral alliance which includes the Colombian Communist Party.

According to the UP, more than 300 of its congressmen, councillors and local leaders have been murdered. After last week's ambush, bombs exploded in UP and Communist Party offices.

Bahamas opposition rejects poll result

By William Hall in New York

THE OPPOSITION Free National Movement (FNM) has rejected the results of last Friday's general election, saying Prime Minister Lynden Pindling's party won the vote through massive fraud, Reuters reports from the Bahamas.

Final unofficial results announced on Sunday by state-run radio showed Mr Pindling winning the right to an unprecedented sixth term in office with a slightly reduced majority in the 49-seat House of Assembly.

In an election dominated by allegations of drug corruption in Mr Pindling's government and counter charges against the FNM, the Progressive Liberal Party (PLP) cap-

tured 31 seats, the FNM 16 and independent candidates won two constituencies, Radio Bahamas reported.

Even Mr Pindling said he was surprised but called it a "great victory" over the US interests and drug barons he said supported the FNM.

But FNM deputy leader Mr Cecil Wallace Whitfield said yesterday that the ruling party won at least 10 seats through fraud.

"We know that the people voted against corruption in government and it is only through the manipulation of the system that we have an apparent defeat of the Free National Movement," he said.

He charged that the voting results were "fraudulently manipulated" from the building that houses the prime minister's office and he called for a police investigation of the election.

In past elections, the FNM has gone to court to challenge PLP victories in some districts with similar fraud charges, but it has had little success.

The election was Mr Pindling's first major test of public reaction to a 1984 report by a royal commission of inquiry, which found drug money reaching into his inner circle of ministers and associates.

The report exonerated Mr Pind-

ling but raised questions about his unexplained personal wealth.

PLP and government officials were attending a "victory rally" last night and were not available for comment.

Over the weekend, PLP chairman Mr Sean McWeeny described the election as fair and orderly. But more than three days after the vote, the parliamentary registrar had not ratified the elections results and declared them official.

Election officials declined to explain the delay.

The PLP had a 32-11 majority in the old House, which consisted of 43 seats.

Administration condemns bill to curb takeovers

By William Hall in New York

THE US yesterday strongly condemned proposed legislation that would severely curb the activities of corporate raiders and reduce the number of contested takeovers in the US.

Dr Beryl Sprinkel, the chairman of the President's Council of Economic Advisers, yesterday criticised anti-takeover legislation now being considered by the Senate banking committee and warned that the bill proposed by two influential Senate Democrats would prove expensive to shareholders over the

long run. Senator William Proxmire, chairman of the Senate banking committee, and Senator Donald Riegle, chairman of the Senate banking committee's securities panel, introduced a wide-ranging bill early last month to deal with the so-called "merger mania" which has gripped much of corporate America.

The proposed legislation would severely curb perceived corporate abuses by both corporate raiders and entrenched

managements of companies resisting takeovers.

The use of so-called "greenmail," "poison pills" and "golden parachutes," which are defensive tactics where either one group of shareholders tends to be rewarded at the expense of the rest of the shareholders, or a company assures its continued independence by making an unfriendly takeover prohibitively expensive, would be generally prohibited.

The proposed bill would also

nearly double the time required for a tender offer to remain open, require much faster reporting of shares stakes of 3 per cent or more and provide greater disclosure of the activities of investors making open market purchases.

Several of these provisions would make the task of the corporate raiders much more difficult and Dr Sprinkel indicated in testimony before the Senate banking committee yesterday that he thought this was a bad move.

Brazil's trade surplus likely to top \$1bn

By Ann Charters in Sao Paulo

BRAZIL'S FOREIGN Trade Agency yesterday announced the largest monthly trade surplus since last September at \$840m for May and indicated that the June surplus is expected to top \$1bn.

Efforts to stimulate exports appear to be yielding results earlier than expected. Many analysts had not projected a return to surpluses topping \$1bn until near the end of the year.

May exports, which totalled \$3.17bn, were led by manufac-

tured products, including \$312m of iron and steel, and strong performance from soybean complex products at \$307m and coffee at \$180m.

Imports were \$1.254bn for the month led by petroleum at \$376m and wheat at \$17m. Petroleum imports for the year are expected to reach \$4.1bn, up 46 per cent over last year due to higher international prices.

Despite the excellent results for May, the accumulated trade surplus of \$2.1bn for the first

five months of the year is still some 58.7 per cent behind last year's performance in the same period.

In another development strikes spread from Rio de Janeiro port, where facilities halted last week, to another three ports, Salvador, Recife and Manaus, as workers demanded a 16 per cent rise for inflation correction denied to employees of state companies. Port workers in Santos, the country's busiest port, may discuss strike action this week.

**AGENTS NEED NOT APPLY.
BUT THEY CAN IF THEY LIKE.**

OXFORD STREET
small suite to let 300 sq ft. Rm.
pax. Premium £1,500. Lift, CH.

AIRPORTS

W. LONDON. 2977 acres. 4 trnls.
602 lays. Accom. for 67 int. airlines.
Clse M4 Tube.

N. SCOTLAND. Oil rigs mins.
away. Hlcp. pads. mod. kitch. Staff
qtrs.

CLYDESIDE. Ideal for business
winn. Suit. for ext. Clse Glasgow. In
centre.

SURREY/SUSSEX BORDER
Extnsve. grds. Prking for 19,000 cars.
3-55 mls mways. Fix & fit. inc.

AYRSHIRE COAST. Spacious
5 dining rms. 42,000 sq ft. storage
space. Seaview.

LOTHIAN. Nr. castle. Bk. crse.
Handy for dty. free shipping. Large
recept. area.

ESSEX. Small but bags of potential
for imag. owner. Plan. Perm for ext.

FREEHOLD office building
with period building, refurb.
standard throughout. 2,000 sq
ft. arranged on 4 floors. Early
commanded. Freehold. Marsh

Other visible text on map:
floors. Early Freehold.
throughout Docklands
nts. 2-bed- minutes rail (es station), 5 tre. Double- ts and cur-
E NW11. ge, close ng dis- don.
news double
s/c 2 bed CH. col- uly cpd.
ico.
BAA
BRE
MC
OPP C open p PH &
SELEC units
HAN
ML
TV
Avat
mo
do

BAA will soon have new owners. And you could be one of them.

We have 7 airports to interest you. Heathrow, Gatwick, Stansted, Glasgow, Edinburgh, Prestwick and Aberdeen.

Together, last year,* they handled an all time record of 55 million passengers.

Representing 73% of the total air passengers in the UK.

And 26 million international passengers at

Heathrow alone made it the busiest international airport in the world.

Not surprisingly, BAA's revenues rose to a new total of £439 million.* And there's more.

Recently the Dept. of Transport forecast that by the year 2000 the UK's total air passenger count could climb to over 114 million.

So who knows what the future has in store?

Very soon the Government intends to offer BAA shares for sale.

So if you'd like a closer look at the property, send off the coupon or ring 01-200 1000 now for a prospectus and application form.

Send to: BAA Share Information Office,
PO Box 181, Liverpool L70 1AA.

Mr/Mrs/Miss (delete as applicable)
PLEASE COMPLETE IN BLOCK CAPITALS
Address

Postcode

The right is reserved not to send information or a prospectus to addresses outside the UK.

*Financial year ended 31st March 1987.

BAA

THE WORLD'S LEADING INTERNATIONAL AIRPORT GROUP
HEATHROW · GATWICK · STANSTED · GLASGOW · EDINBURGH · PRESTWICK · ABERDEEN
ISSUED BY COUNTY NATWEST LIMITED ON BEHALF OF HM GOVERNMENT

July 1

Coming soon. Satellite delivery of Japan's leading economic daily.

Everybody talks about getting to know the Japanese market. But almost nobody seems to know where to begin.

There's no better place to start than *The Nihon Keizai Shimbun*, Japan's leading economic daily for more than 110 years. With a circulation of over 2.5 million, it's now printed (in Japanese) simultaneously in Japan and on both coasts of the U.S.

On July 1, we'll begin satellite transmission to Europe as well.

Simultaneous printing is just the latest step in Nikkei's* growing range of worldwide economic news services in both English and Japanese.

Other Nikkei publications include *The Japan Economic Journal*, the most authoritative English weekly covering the Japanese economy. And *Tokyo Financial Letter—Nikkei Bonds and Money*, for in-depth weekly reporting on Japanese finance.

We also offer NIKKEI TELECOM, the world's most comprehensive computerized English information network on Japan and Japanese financial markets. And QUICK, an international online system for Japanese stock quotations and news.

With chief editorial offices in Tokyo, New York and London, Nikkei is strategically positioned to help you stay a step ahead of the competition with around-the-clock coverage of Japan and the world economy.

*"Nikkei" refers to the comprehensive information group consisting of Nihon Keizai Shimbun, Inc. and associated companies.

TOTAL ECONOMIC INFORMATION SYSTEM

Nihon Keizai Shimbun, Inc.

Tokyo Head Office: 1-9-5 Otemachi, Chiyoda-ku, Tokyo 100, Japan Tel: 03-270-0251

Telex: J22308 NIKKEI Cable: NIHONKEIZAI TOKYO

Nihon Keizai Shimbun Europe, Ltd. Centre 45, 45 London Wall, London EC2M 5TE, U.K. Tel (01) 256-7261

For further information on Nikkei, just fill out this coupon and mail.

Planning & Research Dept., Nihon Keizai Shimbun, Inc.,
1-9-5 Otemachi, Chiyoda-ku, Tokyo 100, Japan

Name

Company

Position

Address

VW to build Toyota-designed trucks in 1989

BY ANDREW FISHER IN FRANKFURT AND PAUL TAYLOR IN TOKYO

VOLKSWAGEN will start building Toyota-designed pick-up trucks in 1989 under the co-operation deal confirmed by the two companies yesterday, the first in West Germany between a local car group and one from Japan.

VW will invest some DM 90m (\$50m) to re-equip its under-utilised Hanover plant for the task. The deal will secure the jobs of over 300 people.

Production of the one-tonne Hi-Lux truck will fill a gap in VW's product range. The size of the one-tonne truck market in Europe is about 55,000 units a year, and Toyota accounts for over 12,000.

VW has said the contract, which does not include cars, will not affect any makes in Europe. "We are not hurting even any European product and we are not hurting our own product," said Mr Carl Hahn, the chairman.

He added that a high German content was being aimed at "to make it a totally European product." Local content will exceed 50 per cent at the end of the first year, with VW hoping for an eventual 70-70 per cent.

Output will be increased from between 7,000 and 8,000

trucks in 1989 to 15,000 from 1990. Initially, engines, gears, brakes and axles will come from Japan.

Though the deal is the first between a West German motor group and a Japanese company in Germany, Daimler-Benz plans to produce light trucks in Spain in co-operation with Mitsubishi.

VW already has a production agreement with Nissan in Japan to build its large Santana model. Mr Hahn said this would not be affected by the deal with Toyota on the Hi-Lux, which could be used for business "and as an outdoor sportsman's automobile, a gentleman farmer's hobby-horse."

Mr Eiji Toyoda, Toyota's chairman, said the agreement followed detailed negotiations which began 18 months ago. The move should have "mutual merits" for both companies. The decision to build the Hi-Lux truck was based on "the hopeful possibilities for this segment of the market" in Europe.

The Toyota chairman declined to provide any financial details of the deal, but said VW would sell two out of every three trucks produced under the agreement.

Taiwan groups pledge to tackle US deficit

BY NANCY DUNNE IN WASHINGTON

A DELEGATION of executives from 10 state-owned industries in Taiwan said yesterday that they would tackle the US trade deficit through investment of some of the nation's estimated \$58bn in excess foreign reserves.

The delegation stated this as the Senate was preparing to begin debate on a trade bill, which could curtail imports. But the group claimed the timing of the trip was purely coincidental.

The group has decided to invest with US companies in joint ventures, and investment schemes with Taiwan's private

industry. The 18-member mission arrived in New York on June 18 and will travel to 14 states before leaving Los Angeles for Taiwan on July 12. Members planned to meet government officials, representatives of US companies and local organisations.

They intend to discuss a wide range of investment possibilities including facilities for the production of environmental protection equipment, aluminium recycling plants, production of high speed diesel engines, and production of steel-related products.

Companies warn EC on market barriers

By William Dawkins in Brussels

THE HEADS of six of Europe's top companies yesterday warned that more delays in removing barriers to free trade in the EC might hinder their future investment plans.

A delegation led by Mr Umberto Agnelli, vice chairman of Fiat, delivered that message at meetings in Brussels with Mr Jacques Delors, President of the European Commission, and Mr Leo Tindemans, Foreign Minister for Belgium, which holds the chair of the Council of Ministers.

The industrialists told the Commission that the EC's credibility was in doubt while it continued to lag in its efforts to create a free internal market by 1992.

Progress was most urgently needed on proposals to remove physical and administrative barriers at frontiers "to set common product quality standards, bring more international competition to public purchasing, harmonise indirect tax rates, introduce an open market for service industries, and encourage stronger monetary and financial co-operation."

The delegation included Viscount Etienne Davignon, former Industry Commissioner and now a director of the Belgian industrial group, Société Générale, and the heads of Philips, Siemens, BAT Industries, and Telefonica.

They are the leading members of the Internal Market Support Committee, a group of major companies from each of the 12 member-states set up last year to lobby for a more open common market.

In a separate move, the Commission heaped renewed blame on member-states for allowing national arguments to hold up the internal market programme.

The Commission has so far put forward 176 proposals out of its plan to dismantle 300 market barriers by 1992, of which the Council of Ministers has only adopted 60.

Mr Willy de Clercq, Commissioner for external trade, told a conference in Hamburg yesterday that Europe would lose the competition battle at world level if progress on the internal market did not improve quickly.

Peter Blackburn reports on France's trading links with members of the CFA zone History gives France an edge in Africa

As the Ivory Coast sinks into another financial crisis one thing is certain: French champagne will continue to be readily available in Abidjan's well-stocked supermarkets. Unlike its West African Anglophone neighbours, the Ivory Coast has never experienced shortages even of luxury items. Its convertible CFA franc currency, close French connection and a large Lebanese trading community have ensured that the country is well supplied with a wide range of goods.

France continues to enjoy privileged and profitable trading ties with the Ivory Coast and the other 13 members of the CFA zone nearly three decades after these countries gained political independence. Last year France recorded a trade surplus of FF 20.7bn (\$3.4bn) with Africa despite an overall trade deficit of FF 65.8bn (\$10.9bn), according to official French figures.

However, France's three main African trading partners—Algeria, Nigeria and Morocco—are outside the CFA zone. The trade surplus was the first in four years and followed a FF 0.7bn (\$117m) deficit in 1986. The spectacular reversal was due mainly to a sharp fall in French oil imports, especially from Nigeria, Libya, Egypt and Cameroon. Imports from South

Africa, mainly strategic metals, fell 41 per cent to FF 3.4bn (\$570m) as the country slipped to sixth major supplier.

Some critics say that French trade with Africa, especially sub-Saharan Africa, is still "colonial" in character. They point out that France imports essentially raw materials in exchange for manufactured goods. Africa's importance as a source of raw materials is shown by the fact that it provides 90 per cent of French supplies of manganese, 86 per cent of aluminium, 68 per cent of phosphates, 48 per cent of its uranium as well as 33 per cent of its oil. In addition, Africa provides about 33 per cent of French copper and 25 per cent of iron ore supplies. Most of the manganese is supplied by Gabon which, with Niger, is also an important supplier of uranium.

Nigeria, Algeria, Libya and Cameroon are the main suppliers of oil and gas. Phosphates are imported mainly from Morocco, Senegal, Tunisia and Togo. Copper is imported from Zaïre and Zambia and iron ore from Mauritania and Liberia. French exports also fell last year but by only 14.3 per cent to CFA 79bn (\$13.2bn) as Africa remained France's most important export market outside Europe.

The fall in French exports to Africa was mainly due to the decline in purchases by oil producers. However Africa is still an important export market for French flour, pharmaceuticals and railway and mechanical equipment. Algeria remained easily the

French markets. Japanese cars have been particularly successful. In Ivory Coast the French market share has dwindled to 31 per cent compared with over 50 per cent at independence in 1960. "The decline has been checked since 1980 but there is

French companies continue to enjoy several strong advantages. The triple devaluation of the French franc during the past six years has reinforced the dependence of the CFA zone on France while the French language is another barrier, especially for Anglophone companies

largest French export market in Africa, importing FF 15.9bn (\$2.6bn) of goods, more than double the value of Morocco, the second most important. Cameroon was the most important sub-Saharan market with FF 5bn of imports, ahead of Ivory Coast with FF 4.2bn and Nigeria with FF 3.4bn. France remains dominant in Francophone African markets with over 40 per cent of the Cameroon market and nearly 60 per cent of Gabon's. However European, American and Japanese competitors have gradually managed to make inroads into several traditional

no room for complacency," a French trade official in Abidjan said.

American oil companies and banks have successfully penetrated the Ivorian market and American interest was confirmed by the first US trade fair in sub-Saharan Africa held in Abidjan recently. The US is the second major supplier to the \$2bn a year Ivorian market and the depreciation of the dollar has helped to make American companies more competitive.

"With a bit of extra effort more business can be won here," Mr Dennis Kux, the US ambassador to the Ivory Coast,

said. British companies have, however, made little attempt to penetrate Ivorian and other Francophone markets. They account for less than 3 per cent of the over \$11bn a year of export trade. French companies continue to enjoy several strong advantages. The triple devaluation of the French franc during the past six years has reinforced the dependence of the CFA zone on France, bankers point out. The French language is another barrier, especially for Anglophone companies. French technical advisers to African governments and the strong official support for French companies are other barriers, observers say.

Despite the advantage of being paid in "real money" many British companies regard the Francophone markets as "too small" and the French competition "too strong." However there are also signs that French exporters and investors, discouraged by the difficulties of doing business in debt and crisis-stricken Africa, are being attracted by the large Asian markets, especially China. Although Asia accounts for only 5 per cent of French exports—against nearly 10 per cent for Africa—the growth potential is dazzling, French officials say.

Chinese trade officials held in corruption drive

BY ROBERT THOMSON IN PEKING

TWO SENIOR Chinese trade officials have been arrested for accepting a bribe of \$200,000 to import used equipment originally made in China for a joint venture with a Hong Kong company.

The case has been highlighted as a warning to Chinese officials and foreign business people, and reflects the Chinese Government's displeasure with rising corruption and with the low level of technology transferred by many joint ventures.

According to the official Chinese news agency, Xinhua, the two officials in Yunnan Province, in the south, accepted bribes from representatives of a Hong Kong company that had formed a joint venture company with a radio plant.

The Chinese officials allegedly accepted a car each from the Hong Kong company, which was not named, and allowed the importation of the second-hand equipment in breach of the joint venture contract.

The governor of Yunnan, He Zhiqiang, said the case reflected the "undesirable work style" of some cadres in the province, and he revealed that other officials had allowed the arrested pair to import the equipment after having been given watches by them.

Meanwhile, the National People's Congress standing committee, an elite group of Chinese parliamentarians, yesterday passed a law on technical copyright on imported and invented technology.

Airlines link for information system

By John Wicks in Zurich

THREE airlines—Swissair, British Airways and KLM—are co-operating in the development of a major international information distribution system.

The system, details of which are to be presented at a July 10 conference of the Association of European Airlines (AEA), is said by Swissair to be aimed at providing European carriers and travel agents with a "comprehensive, state-of-the-art" service.

Available to all European airlines, it will incorporate not only flight reservations but also such related facilities as hotel, car rental, rail travel and tour bookings.

Japan may hit back at EC on 'dumping' move

BY PETER BRUCE IN TOKYO

JAPAN yesterday threatened to retaliate against the European Community's decision on Monday to extend anti-dumping duties to the components of products made or assembled in the EC.

Mr Hajime Tamura, Minister of International Trade and Industry, said yesterday the Government would file a complaint with the General Agreement on Tariffs and Trade (GATT) and was considering taking other "appropriate" action against Brussels. He said he regretted the EC move and warned that it could damage Japanese direct investment in the Community.

The EC measure was aimed chiefly at Japanese companies that have allegedly tried to circumvent Community dump-

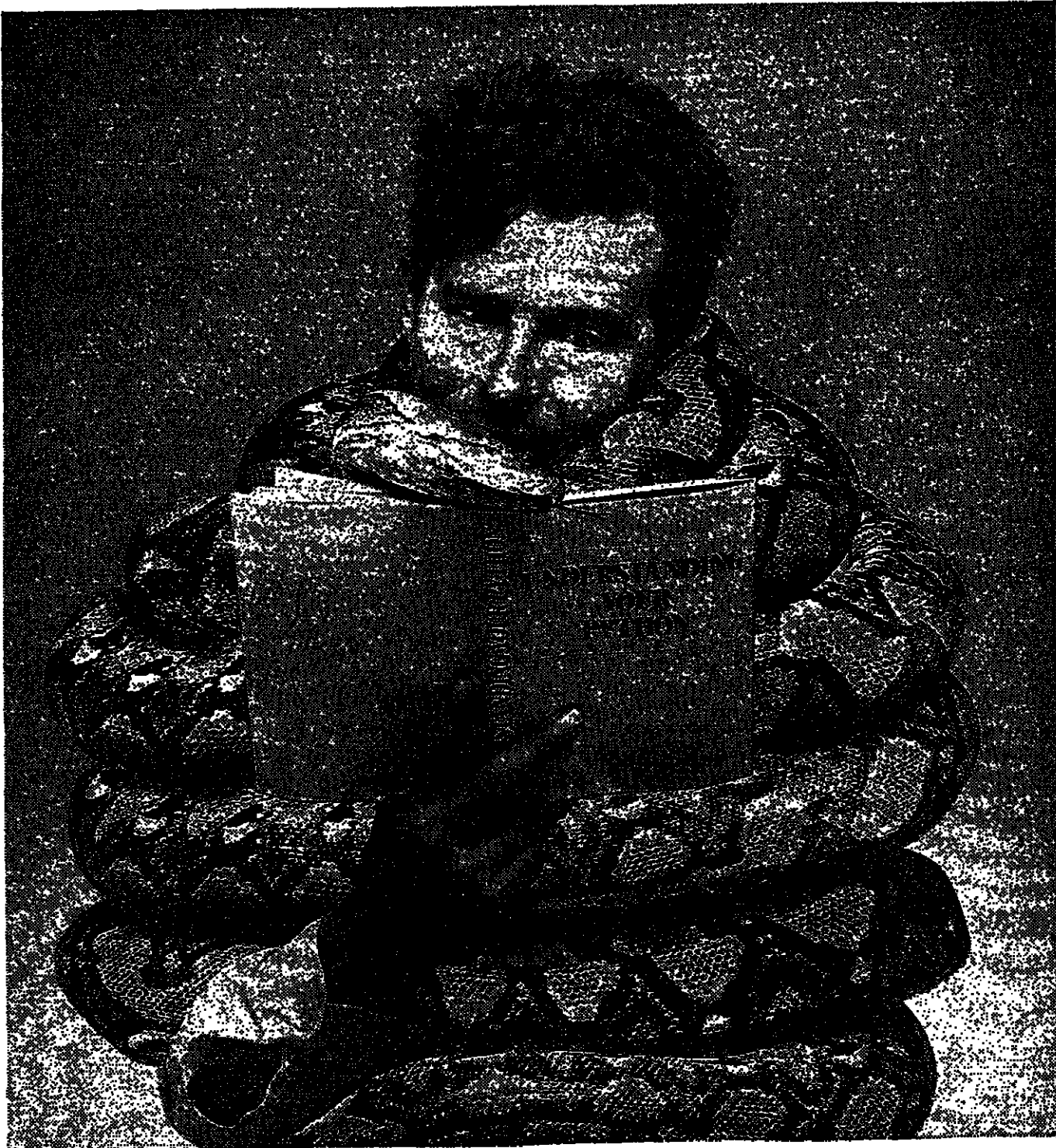
ing laws by establishing local assembly plants but which continue to use imported parts.

Japanese photocopier producers greeted the EC move with predictable dismay. Toshiba said it would have to raise the local content of the 100,000 copiers it produces each year at its French plant.

Minolta said it was not sure it could meet the new 40 per cent local content minimum at its West German plant. European components were not always reliable, the company said.

The EC decision is, however, unlikely to hurt Japanese companies producing video-cassette recorders in Community countries.

Unfortunately, once you make a decision, you're obliged to live with it.



It may have seemed like a good idea at the time.

But something that beckoned so seductively before you purchased it is now seen for what it really is.

A serious mistake.

Like choosing what appears to be the cheapest business machine rather than the one that offers long term value for money from a company with a reputation for reliability and customer service.

You could, for example, find yourself with a machine that spends a large part of its working life not working.

Or after-sales service you could hardly call a service.

Which is why it pays to take your time before you make your choice.

And why it will pay you to consider Konica U-BIX for all your business machines, including copiers, facsimile machines and office automation systems.

Because when it comes to reliability, Konica U-BIX have an enviable reputation.

For example, in independent research amongst users, our copiers are consistently rated as the most reliable on the U.K. market—not merely in terms of their design and build quality but also because of the support they get from a dealer network acknowledged for its promptness and professionalism.

After all, no matter how well built or how well designed it may be, a business machine can only be truly reliable if it has the backing of a really comprehensive after sales service.

Some manufacturers, for instance will offer you a speedy call-out. Some will offer you engineers who have been exceptionally well trained. Others will offer you the back-up of large stocks of spares.

There are even a few companies wise enough to offer you preventative maintenance—just like the regular servicing of a car.

But not every company will give you all these things.

There is one company however that will. Konica Business Machines.

We call it our Customer Care programme and it's as crucial a part of your purchase as the machine itself.

And a good reason why, before you call anyone, you should call Konica first. Get some more information about us by dialling 100 and asking for FREEPHONE KONICA U-BIX. Or fill in the coupon.

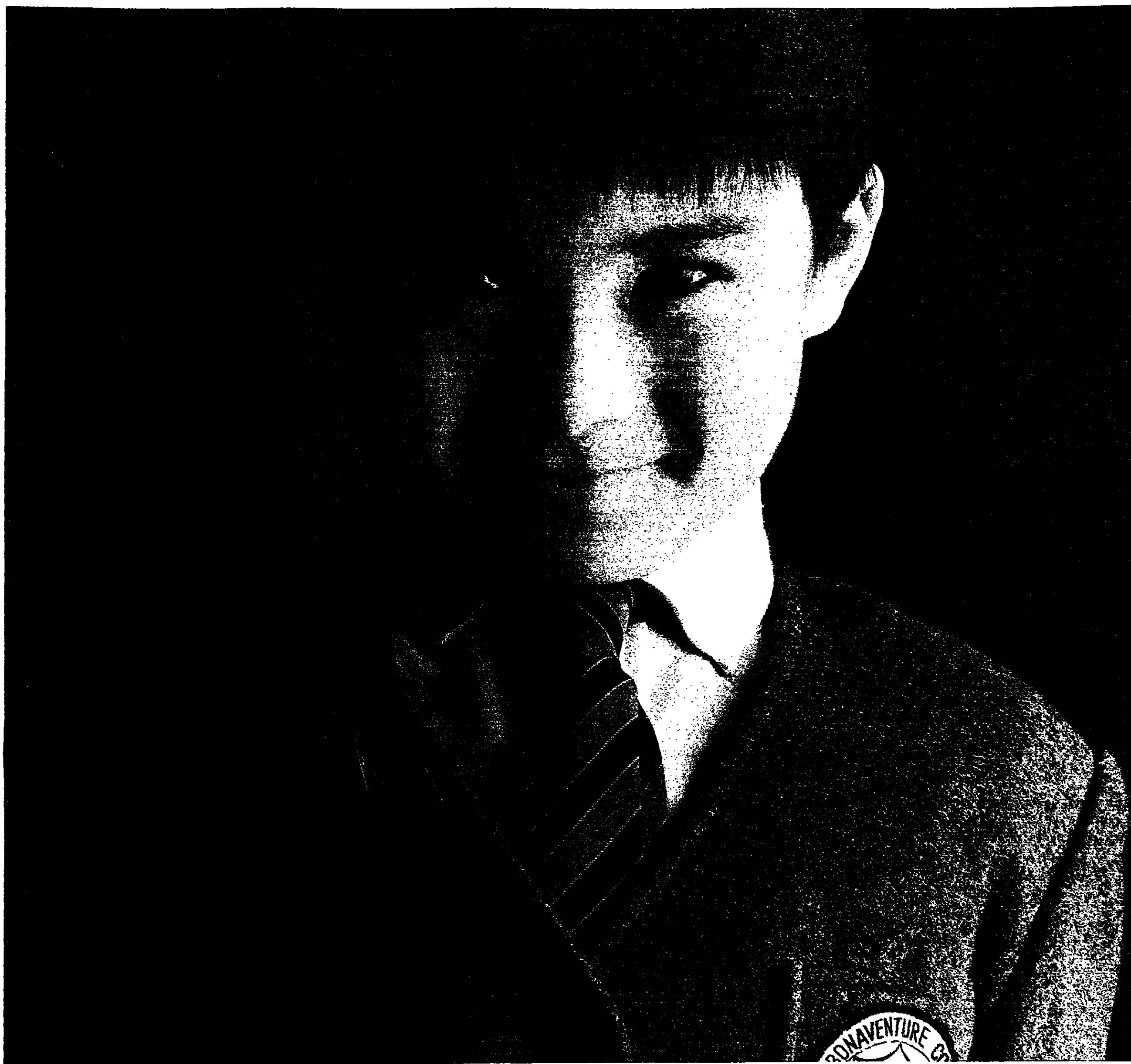
To: Konica Business Machines (UK) Ltd,
6 Miles Gray Road, Basildon, Essex SS14 3AR.
Tell me more about Customer Care.

NAME: _____
POSITION: _____
COMPANY: _____
ADDRESS: _____
POSTCODE: _____
TELEPHONE: _____

Konica U-BIX
KONICA BUSINESS MACHINES

Call Konica first.

FT24/5



Made in Hong Kong.

You can't put anything past this fellow. He's one of the hundreds of thousands of bright, energetic, and striving children who will provide the next generation of leadership for one of the world's economic miracles. The financial capital of Southeast Asia, conduit to China, a thriving business centre that provides goods, services, and ingenuity to a waiting world.

No other company in Hong Kong is as directly involved in every facet of life, and business, as Hutchison Whampoa.

For more information on the strength, and depth, of our local and international capabilities, please contact us directly.

Hutchison Whampoa. Part of today's world.

Hutchison Whampoa Limited



UK: The Lord Derwent L.V.O., 9 Queen Street, London. W1X 7PH. Tel: 01-499-3353
 HK: A.C. van der Linden, Hutchison House, 22/F, Hong Kong.

TECHNOLOGY

Crop doctors hit the fairway

David Fishlock looks at the golf-course venture which could lead to more efficient world food production

IT SHOULD soon be possible to buy at your favourite garden centre a simple test kit which will tell lawn-proud gardeners just what ails their grass. It may even warn them of troubles they cannot yet see, and advise how turf diseases should be treated.

A US biotechnology research company has invented such a kit using monoclonal antibodies, exquisitely specific agents which allow any disease—in man or plant—to be identified. This new kit can say yes or no to a particular grass sickness, and can also indicate just how bad things have become. Thus the diligent gardener can instigate a course of lawn treatment and judge how it is progressing.

DNAP Plant Technology of Cinnaminson, New Jersey, the kit's inventor, has tested its product during the past year on golf courses in the US. Rodney Sharp, scientific director and executive vice-president, claims golf courses are a good place to start transferring this new high technology into the consumer market because they place a very high premium on the health of their turf and have professionals in charge who will tell the company's scientists just how well the kits are performing.

Until 1981, Sharp ran a long-range laboratory for Campbell's Soup. Then Wall Street and the City persuaded his team—with parent company backing—to become an independent biotechnology venture specialising in plant sciences.

DNAP's specialties include new fruits and vegetables with characteristics its clients believe will be more closely in tune with big food markets. One is the "high-solids"—and bouncy—tomato which DNAP claims is near to perfection for making tomato soup.

Lawn care is DNAP's first step towards crop protection technology that complements the company's ideas for biologically modified crops. "We see it moving forward right into the areas we know best," says Sharp. It should also come into production quicker than some of his targets. He believes major changes in food crops may still take 15-20 years to bring about, even though his new biotechnologies are accelerating scientific progress.

He sees this long road leading both to tests homeowners can carry out on their lawns and to a much wider spectrum of tests for plant pathogens (diseases) in more commercially valuable crops. The company has a research contract from Ciba-Gigly, the Swiss

chemical group, to expand the testing idea to cover major fungal diseases in several species of plant.

The same principles apply to DNAP's ideas for tests that will allow growers to monitor levels of pesticides present in crops, and make more efficient management decisions about when these protective measures need to be applied. Similarly, for the seed industry such tests should simplify the procedures of indexing and certification. It may even prove possible to identify particular trends in breeding programmes in this way.

Further into the future, as more is learned of the genetic make-up of plants—currently at a more primitive level than scientific understanding of human genes—there lie such possibilities as tests for incipient stress caused by malnutrition or over-feeding, and tests that pinpoint exactly when a crop is mature.

Armed with such information, the time-honoured craft of the grower will be transformed into a truly science-based industry.

The trail to lawn care began in Cambridge in 1975, when the Nobel prizewinning discovery of the hybridoma technique showed a convenient way

of making monoclonal antibodies. The discovery was swiftly picked up by US research centres, among them the Wistar Institute in Philadelphia, close to DNAP's laboratories.

Tests that could diagnose some plant diseases—mainly virus diseases—were already known, but these used a serum containing polyclonal antibodies, a mixture which was much less specific and also of variable quality. The hybridoma technique for making monoclonal antibodies could pick out a single pathogenic organism, and opened the way to much wider commercial possibilities.

DNAP scientists concluded that, of several possible test methods, one called Elisa best satisfied criteria for agricultural use. It involves no radioactivity, for example, and avoids use of sophisticated instruments. Yet it can be extremely sensitive and thus spot a disease in its early stages.

Elisa is an acronym for enzyme-linked immunosorbent assay. It is a way of amplifying the merest trace of a substance such as a toxic molecule or a pathogenic organism, containing the antigen which calls up the antibody. It not only amplifies the antigen's presence but displays it in the form of

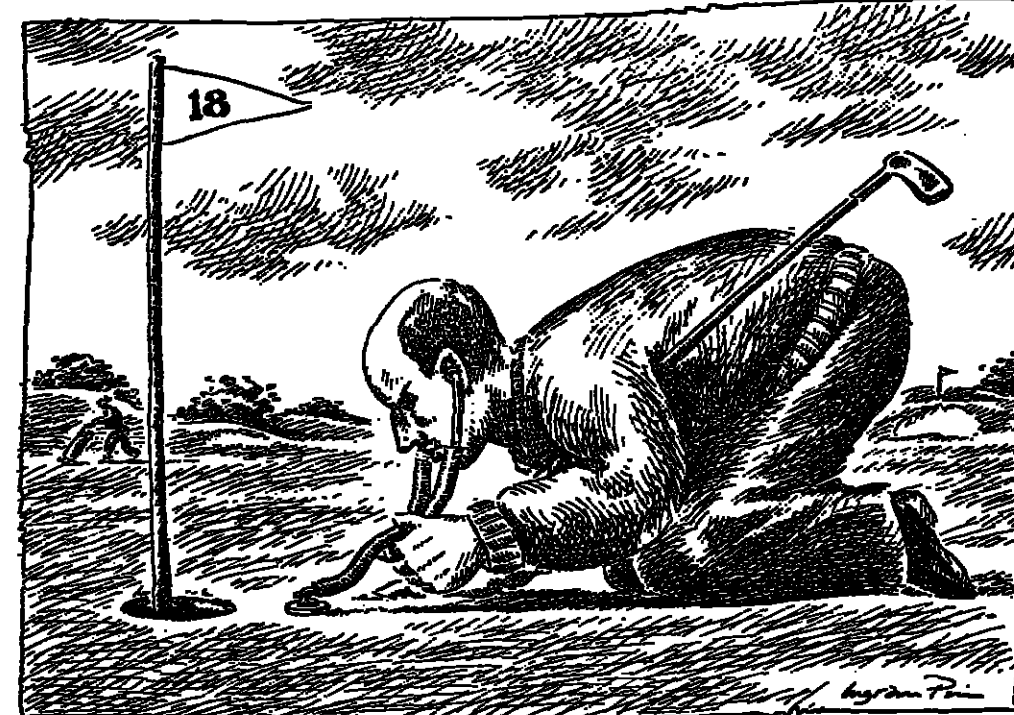
a blue colour, the depth of which is some guide to the severity of the problem.

The scientific trick is to make the antibody specific to the antigen of interest, and then link it with a suitable enzyme that will catalyse (amplify) its reaction with the antigen.

DNAP identified turf grass as a high-value, perennial crop with particular disease problems, the importance of which might justify the expense of a simple system of diagnosis. Turf diseases have been notoriously hard to identify, but fungi, bacteria and viruses are all responsible for common problems. Fungi such as pythium and fusarium go for the grass roots, causing brown or yellow patches once the infection is established. Others go for the crown or leaf. Often more than one infection is present, but it can be difficult to say which dominates or whether the real culprit is in fact hiding.

Through a joint venture called Agri-Diagnostics Association, based at DNAP's laboratories at Cinnaminson but 60 per cent owned by the US engineering group Koppers, the biotechnologists deduced that there were three major segments to the market for turf grass. They are golf courses, professional lawn care services, and the domestic garden.

Of these, the most intensively



managed sector is golf courses. DNAP discovered there are 13,000 in the US. It seemed the right sector in which to try out ideas for a kit that claims to detect three major fungal disorders, all amenable to treatment if positively identified. They are pythium blight, dollar spot, and brown patch.

Helped by international experts in the use of monoclonal antibodies—such as Hilary Koprowski and Carlo

Croce of the Wistar Institute, both an Agri-Diagnostics scientific advisory board—the biotechnologists developed a test kit for these three diseases. Moreover, the tests need no instruments or prior training. The disease is revealed as a purple spot on the tip of a "dipstick" and its severity can be judged from the depth of colour.

As a result of its trials on golf courses last year Agri-

Diagnostics has just launched a commercial test kit for the three fungal diseases. It claims they can all be detected this way before any visible signs appear to mar the turf. Initially, the company has aimed its efforts at an area of the US close to its laboratories. This embraces about 900 golf courses, and the idea is to "bring the lab to the lawn," says Steve Banegas, Agri-Diagnostics' general manager.

Wherever you are in Europe, a strong, experienced Comparex team is close at hand. We're established in twelve European countries already.

COMPAREX

This means you can always count on finding a team of highly qualified data processing experts, oriented to your individual needs and dedicated to providing you with a total systems solution. Ultimately we have just one aim: to offer you the most intelligent and financially attractive alternative.

COMPAREX

Already over 3000 customers have found the Comparex concept to be the natural choice. They have made us what we are today: no. 1 in the compatible mainframe market.

COMPAREX

Even the best of products are worthless without competent after-sales service. To us this means complete customer support, right through from planning, delivery, installation and maintenance to optimisation, upgrading and eventual replacement with a more powerful system. Whenever, and wherever you need it.

COMPAREX

If you are looking for a competent partner, wherever and whatever your data processing needs, bring us your challenge.

COMPAREX
Informationssysteme GmbH
Gottlieb-Daimler-Strasse 10
D-6800 Mannheim 1
West Germany
Tel. 06 21/60-4 44 91 (40 09-0)
COMPAREX

We're always there to answer your data processing needs. Anywhere.

COMPAREX
A BASF and Siemens Company

WORTH WATCHING

Edited by Geoffrey Charlish

How PCs can be told what to do

CHEERY ELECTRICAL Products of Harpenden in the UK is offering a 1000-word speech recognition system which allows users of the IBM personal computer (models XT and AT) and compatible machines to speak input commands rather than key them in.

Voicecube 1000 costs £720, including a plug-in board for the PC, recognition software (written by Dragon Systems of the US) and a noise-cancelling microphone headset. The package also includes software drivers for a number of popular PC application programs.

For a given speaker, the machine has to hear each word four times and will then deliver a recognition accuracy of 99.3 per cent.

Stray radio waves kept from circuits

CANADA-BASED telecom specialist Bell Northern Research has devised an improved computer-aided design tool for electronic circuit designers. This will identify and analyse stray radio emissions during the design phase of a printed circuit board (PCB).

The system is called Ensism. It combines circuit design with simulation, but also allows the engineer to minimise electromagnetic radiation from the board. The software tool simulates a circuit's emissions, based on the geometric and electrical descriptions of the PCB design.

All circuits carrying pulse currents emit harmless levels of radio waves. These can interfere with other equipment and must be minimised. Modern, faster circuits tend to emit even more signals so Bell Northern believes the tool will become increasingly useful.

French display muscle machine

A **PORTABLE** medical unit, which combines several kinds of electromyography (EMG) equipment with a personal computer, has been developed by French company Racal of Le Bouscat (Bordeaux). Electromyography is concerned with the study of muscle and nerve electrical activity in relation to disease.

The Racal unit, designated EMG 21P, is a highly specialised portable computer, with screen, keyboard and thermal printer built in. Each kind of EMG test can be programmed by the doctor, and during an investigation the results (up to four traces at once) can be seen on the screen as they occur. In addition, three seconds of activity can be captured in the machine's memory. The unit will also analyse the results in a number of ways in order to maximise their interpretation.

Chemicals plucked from the atmosphere

THE POLYURETHANE foam industry, which usually vents chlorofluorocarbon solvent vapours into the atmosphere during the production process, is the target of a system being developed by Hyman of the UK with Department of Trade and Industry support. The process, Vertifoam-Hypercure, allows these chemicals to be re-cycled.

Release of such chemicals into the air is believed by some experts to be destroying the ozone layer in the earth's upper atmosphere, allowing the penetration of harmful elements in the sun's rays.

Hyman has developed a high-speed production process for polyurethane foam which uses fast, tightly controlled curing, and allows the total production time to be reduced from about 14 hours to 40 minutes. The process, which uses an activated carbon absorption system, has made recovery of the chlorofluorocarbons a particle proposition, says Hyman.

Visions of the perfect packet

THE OUTSIDES of packages and containers, the extent to which they have been filled and the labels on them can all be checked using a micro-processor-controlled vision system from UK company Inex. Barry-Wehmiller of Altrincham, Cheshire.

The product is being offered as a result of the acquisition of the manufacturer, Eaton Corporation of Milwaukee, by Inex Vision Systems. Known as QR4000, the system has already been used in the US food and pharmaceutical industries. It can perform 100 per cent quality inspection of rigid packages for any deviation from a set standard, including label defects/positioning, cap closure and "fill height" in transparent containers.

The system works by comparing images from multiple cameras with a perfect standard. Non-conforming items can then be removed from the production line while inspection is in progress. The QR4000, it is claimed, can deal with more than 800 items a minute.

Business boost for European telecoms

THE BUSINESS telephone market in Europe is set to grow from \$641m this year to \$1.34bn by 1992 according to Logica, the UK electronic systems and software house.

This 15 per cent per annum growth will result partly from new, shorter product lifetimes. Handsets that once had a life of 20 years are being replaced every 11 to 16 years and this will drop to seven to 12 years by 1992, says Logica.

Technological innovations like ISDN (integrated services digital network) will need more advanced instruments and there is also a trend towards higher priced business phones with more facilities. The move, now growing in Europe, towards open markets instead of state monopolies in telecoms should result in economies of scale for the large makers, says Logica, which has published its findings in Telematics, its multi-client market information service.

CONTACTS:

Hyman: UK, 0625 877218. Logica: UK, 037 9111. Bell-Northern: London office, 481 4500. Racal: France, 24 0507. Cheery: UK, 0527 83100. Inex Barry-Wehmiller: UK, 061 928 8344.

Water industry divided over state sell-off

Electricity tops list, Page 13

Newspaper may change ownership

Mr Paul Spicer, a Lonrho direc- presses

Civil Service unions split on future pay claim tactics

Union officials indicated privately that the withdrawal of the SCPS would add fuel to the simmering dispute within the leadership of the CPSU which itself indicated yesterday it was divided over future strategy.

Pressure on miners to accept six-day working

The UDM conference voted overwhelmingly to hold a ballot of its 25,000 members on setting up a political fund. Mr Lynk said the fund, which could be worth up to £100,000 a year, would not be dedicated to any political party. He said it would be used to support election candidates on their merits.

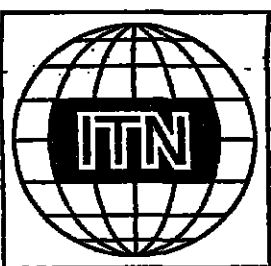
Plans for inner cities run into opposition

Lord Young, stressing the need for people to become involved in self-help business schemes and co-operatives, said the Government would do all it could to help.

"I always tell my secretary - get me on Lufthansa."

A high-contrast, black and white photograph of a car's front end. The image is heavily stylized, with the car's body appearing as bright white shapes against a dark, textured background. The hood, windshield, and a dark horizontal bar across the front are prominent. The image has a grainy, halftone-like texture.

THATCHER WINS WESTMINSTER... ITN WINS THE WORLD...



ITN'S WORLD SERVICE ELECTION RESULTS PROGRAMME

on June 11/12 was transmitted live by satellites, arranged by British Telecom International, to broadcasters in:

ALUSTRALIA, AUSTRIA, BAHAMAS, BELGIUM, BERMUDA, CANADA, DENMARK, FINLAND, FRANCE, GERMANY, GIBRALTAR, HONG-KONG, HUNGARY, ICELAND, IRELAND, JAPAN, JAMAICA, KENYA, LUXEMBOURG, NETHERLANDS, NEW ZEALAND, NORWAY, SINGAPORE, SOUTH AFRICA, SPAIN, SWEDEN, SWITZERLAND, TAIWAN, TRINIDAD & TOBAGO, UNITED STATES OF AMERICA, PLUS BRITISH DIPLOMATIC MISSIONS IN THE AMERICAS, AUSTRALASIA, EUROPE AND THE FAR EAST.

Don Lowe, News Director of the SBS Network which covers Australia, said he was delighted with the coverage and that the network ran 5½ hours continuously throughout the morning and day. A deluge of viewers had called thanking SBS for the service.

Jones P. Madeira of Trinidad & Tobago Television said "Congratulations on a beautiful show".

ITN's World Service News Programme is transmitted daily to fifteen countries throughout Europe and, from July, to Japan.
INDEPENDENT TELEVISION NEWS LIMITED

Art Galleries

Lichfield Festival wishes to acknowledge the generous support given by the following companies to this year's programme:



J C Bamford Excavators Ltd, Clarke Securities Ltd
Glynwed International plc, EMS-Grillon UK Ltd, Fairclough Building Ltd
Haden & Strutton, K B Jackson & Son (Properties) Ltd, Kodak Ltd
Marling Industries plc, Mobil, National Westminster Bank plc
Peet Marwick McIntosh, Salloways Ltd, Sedgwick UK Ltd
Savern Water Authority, Sutton Coldfield Observer, Tarmac plc
U. Cooper Ltd

For full details and booking form send see to:
The Box Office, Donegal House, Bore Street, Lichfield
Tel: 0543 257557

MEDICI GALLERIES
7 GRAFTON ST. W.1
MINIATURES
EXHIBITION
until 8th July

ALLIANS—HAND EMBROIDERED SILK PICTURES. Now not only in Chinese traditional but in commissioned designs inspired by the Impressionists in Cross-stitch technique—Do call and see them and the incredible double-sided hand embroidered pictures each on its own hand carved cherry wood free standing frame. Lower Ground Floor, of Allians Famous Silk Shop, 56-58, Duke Street, Grosvenor Square, London W1M 8HS. 0-5. Mon-Fri: 9-12 Sat.



Lufthansa

UK NEWS

Life insurers seek wider disclosure over AIDS

BY ERIC SHORT

PEOPLE SEEKING life insurance, particularly single men, may be required to disclose details of their personal life on application forms. This is likely to be the recommendation from the working party set up by the Association of British Insurers (ABI) to investigate the problems of AIDS (Acquired Immunity Deficiency Syndrome) and life insurance, when it reports in the autumn.

This was revealed at yesterday's annual meeting of the ABI, the trade association of insurance companies operating in the UK. Most life companies already ask a specific question on AIDS in their proposal forms. But it is felt that more needs to be done to help identify potential AIDS victims if the UK life insurance industry is to avoid the problems imposed by AIDS on US life companies.

Insurance companies in the UK

collectively had their best trading result last year on worldwide general insurance business, according to figures issued yesterday by the ABI.

Mr Brian Corby, chief executive of the Prudential Corporation and outgoing chairman of the Association, said that the corrective measures taken by companies over the past two or three years had resulted in a £1.1bn overall trading profit in the previous year.

Underwriting losses had been cut from £2.2bn to £1.4bn while investment income had grown from £2.2bn to £2.5bn. Underwriting results of fire and accident business had improved significantly, particularly in the US.

However, Mr Corby pointed out that motor insurance was still giving companies cause for concern particularly in the UK.

He referred to the rising number of claims made on motor insurance, both from accidents and theft and vandalism, which had resulted in underwriting losses of £370m last year, the same as in 1985.

Although higher motor insurance premiums were leading to an improvement in the account, he warned motorists to expect further increases in motor premiums well above the rate of inflation.

The association revealed that it would be running a publicity campaign in the autumn on the new pensions environment.

This would take the form of countrywide seminars that would explain the new-style personal pensions being introduced and why life companies, with decades of experience, were better placed to provide personal pensions than banks and building societies, which have just entered this field.

Arthur Smith looks at the fight for survival of a once proud West Midlands manufacturer

The long decline of Lucas Electrical

LUCAS ELECTRICAL, Birmingham-based supplier of everything from windscreen wipers to indicator lights to a booming UK car industry, was once the profitable pride of the West Midlands.

When Mrs Margaret Thatcher first came to power in 1979 the division had 13 factories and 17,000 workers. But the era has been widely since then, with a haemorrhage of jobs and closures that has seen the workforce shrink to about 7,300.

In recent weeks the pace of retrenchment and disinvestment has been stepped up. Lucas has ceded the market in dashboard instruments to the Japanese and is to run down a business in South Wales that employed 700.

The lighting division, with 1,700 workers is to be sold to an Italian associate. A subsidiary of Fiat, the large Italian car group, is favourite to take over the Birmingham factory making starters and alternators.

Over the next 12 months Lucas Electrical could slim down to a ramp of little more than 2,300 workers - and those in businesses seeking international partners to remain viable.

Management at Lucas Industries, the holding company which now expects future growth in high technology markets, particularly aerospace, seems to have become progressively disillusioned with the car-based electrical business.

There has been a constant drone of complaints about the difficulty of competing, given a declining UK car assembly base, against West European electrical giants like Bosch of West Germany and Valeo, MIRA and Bendix of France, all of which can rely on solid home markets.

The squeeze on price and the speed of technology development has merely been intensified by the inroads into European markets of emerging companies.

The survival strategy of breaking away from dependence upon the UK and seeking international markets has been obvious for almost three decades. Lucas Girling, the brakes division, moved into West Germany in the late 1950s to be followed quickly by Lucas Cav, the fuel-injection operation, which went into France. Both have established manufacturing and sales networks in Europe and the US.

Lucas Electrical's international ambitions have been declared, only to splutter and collapse. In the early 1960s as Britain agonised over the merits or otherwise of membership of the Common Market, Lucas Electrical formed a joint company, Duesler, with Valeo of France, to seek a pan-European strategy for starters and alternators.

| LUCAS ELECTRICAL | | | |
|--------------------------|------------------|--------------------|----------------------------------|
| PRODUCT | LOCATION | PRESENT EMPLOYMENT | PROSPECTS |
| Lighting | Cannock, Telford | 1,700 | Sale to Corrolli, Italy |
| Instrumentation | Ystradgynlais | 700 | Shutdown |
| Engine Management | Birmingham | 1,000 | European partnership |
| Starters and alternators | Birmingham | 1,600 | Deal with Magneti Marelli, Italy |
| Batteries | Birmingham | 500 | International collaboration |
| Switchgear | Burnley | 600 | European partner |
| Small motors, wipers | Birmingham HQ | 1,200 | Shutdown |
| | | 7,300 | |

The unhappy union was eventually ended in 1984 with Lucas resorting to a national strategy under which it would embark on a five-year £15m Government-backed investment programme involving dramatic changes in manufacturing, work practices and products. The aim was to cut unit costs to such a point that it could serve its main UK customers, Ford and Austin Rover, better than the volume manufacturers overseas.

Some three years into that programme Lucas is now talking about joint ventures with Valeo, Bosch and Nippon Denso and with Magneti Marelli, the motor components holding subsidiary of Fiat, the front-runner for any deal.

The logic of such a tie-up is the same as Lucas gave a few days ago for the proposed sale of its lighting

ham, which will result in the loss of about 1,200 jobs, is already well underway.

But crucial to the loss-cutting is the decision to pull out of the dashboard instrumentation business at Ystradgynlais, a factory in South Wales that is almost the sole survivor of an ill-fated joint venture announced in 1983 with Smiths Industries to seek expansion in European markets.

Of the businesses that will remain, batteries has been slimmed down to just 500 workers in Birmingham and is back in the black. A joint venture in South America with Yuasa of Japan is likely to form the model for international collaboration elsewhere.

The switchgear company, employing 600 at Burnley making switches and indicators, is also profitable, but a European partner is seen as the way to further growth.

Lucas does, however, have great hopes for its engine management systems division with three factories employing 1,000 in Birmingham. Lucas is seeking a partner to open up markets for products which it believes can score in a fast-growing sector against dominant suppliers such as Bosch. The engine management operation could be the last survivor of the once mighty Lucas Electrical.

This announcement appears as a matter of record only



A MEMBER OF THE SASEA GROUP OF COMPANIES

BF 1.500.000.000

Medium-Term Loan Facility

Arranged by

BANQUE INTERNATIONALE A LUXEMBOURG S.A.

Provided by

BANQUE INTERNATIONALE A LUXEMBOURG S.A.

COPENHAGEN HANDELSBANK INTERNATIONAL S.A.

SVENSKA HANDELSBANKEN S.A.

UNION BANK OF FINLAND INTERNATIONAL S.A.

PKBANKEN INTERNATIONAL (LUXEMBOURG) S.A.

Agent Bank

BANQUE INTERNATIONALE A LUXEMBOURG S.A.



Threat of national dock strike grows over Greenock closure

BY JIMMY BURNS, LABOUR STAFF

THE THREAT of a national docks strike re-emerged yesterday when local dockers in western Scotland rejected a revised formula for the future of the Greenock container terminal drawn up by the Clyde Port Authority.

The rejection came as a surprise blow to the authority which, earlier this week, expressed confidence that it had devised an acceptable peace formula based on an increase in severance payments and a delay until mid-August in its planned closure.

Late yesterday the authority was again meeting union leaders in a further attempt to strike a compromise agreement that could be sent for consideration by the 88 dockers who stand to lose their jobs at the terminal.

The Transport and General Workers' Union (TGWU), representing about 10,500 dockers in Britain is planning to hold a delegate conference in London tomorrow to consider a recommendation for a national strike.

"We have made some progress... but we are running out of time," Mr James Gilligan, the Scottish docks group secretary of TGWU and one of the union leaders negotiating with the authority said yesterday.

Earlier, the authority had offered to increase the maximum severance payments available from £25,000 to £35,000. It had also agreed to delay until August 14 the closure of the terminal which was planned originally for June 30.

However, it is understood that local dockers rejected the proposals on the basis that they did not contain sufficient guarantees for those colleagues who refused the severance payments.

The authority has said that there is alternative local employment available for only six of the 88 dockers, and has indicated that the rest will be placed on a temporary unattached register.

The TGWU fears that the effective creation of a pool of casual labour will pave the way for similar moves by employers throughout the country and undermine the job security offered by the 40-year-old National Dock Labour Scheme.

The 10,500 dockers registered with the scheme handle some 80 per cent of Britain's seaborne trade.

Trade unions braced for 'attack by Government'

BY OUR LABOUR STAFF

TRADE UNIONS must prepare themselves for further attacks from the re-elected Conservative Government, according to Mr Jimmy Knapp, general secretary of the National Union of Railwaymen (NUR).

In a report to the union's annual conference in Dundee, Scotland next week, Mr Knapp praises the efforts and support given by NUR members to the Labour Party in the general election campaign, although he says that "the outcome must fill us all with dismay."

But Mr Knapp says that the "renewed political awareness" of the union's membership as a result of the election provides some basis for continued action by the union.

However, he gives a warning that "we must brace ourselves for yet further attacks upon the whole concept of trade unionism from the Government. Our organisation and procedures will be sorely tried in the days ahead."

The NUR says that British Rail has abandoned its own proposals for its long-standing "trainee" concept, merging some duties of drivers and guards, in favour of those put forward by the joint union Rail Federation, made up of the NUR and the train drivers' union Aslef.

A joint working party will now examine the unions' proposals, which recommend the continuation of existing parallel lines of promotion, guards having the opportunity to train as drivers' assistants with drivers and their assistants having a reciprocal option, a planned approach to training, and the filling of vacancies by seniority.



OUR NEW EUROPEAN FUND IS BETTER PLACED.

If you're looking for above average capital growth, we're closer to the action.

With a comprehensive network of Barclays Bank offices across Europe, we have the eyes and ears of the market. And when we invest, the more information we have, and the quicker we have it, the better we can perform.

A Growth Fund

The new Barclays European Equity Fund is an exciting new investment opportunity for the international investor. The aim of the Fund is quite straightforward: to achieve capital growth through investment in the shares of companies quoted on the twelve recognised stock markets of Continental Europe.

We may also invest in smaller companies with interesting potential, which trade in local over-the-counter markets. The point is - we will be going for growth and, with this in mind, the income will be automatically re-invested, on behalf of investors, and will therefore be reflected in the price of shares on dealing days.

Over the long term, Continental Europe is going to continue as one of the world's most rewarding places to invest. It is politically stable, and its well-established industrial base is increasingly moving to high technology.

Growing interest in new issues by leading local financial institutions has also made equity investment an exciting sector for investors. The success of the French privatisation programme is evidence of this trend.

With increasing demand on the equity markets, now is the best time to invest in Europe.

Managed by Barclays Unicorn International
Barclays Unicorn International is one of the leading offshore unit trust groups with offices in both the Channel

Islands and the Isle of Man. Our fund advisor is Barclays de Zoete Wedd Investment Management Ltd, who now successfully look after investors' funds to the value of £11 billion.

And because we're getting first hand information, we can actively manage funds so they can be switched across borders to take full advantage of market conditions and currency fluctuations.

Free shares before July 24th

Invest any amount from a minimum of £1,000 to £15,000 before July 24th and you get a 1% discount in the form of free additional shares. Invest more than £15,000 and you get a 1 1/2% special discount.

So don't delay, send for a prospectus now. After all, no one is better placed than us to keep an eye on your investment.

UP TO 1 1/2% DISCOUNT ON INVESTMENT BEFORE 24th JULY 1987

To: Richard Roberts, Barclays Unicorn International (Channel Islands) Limited, Dept F116, PO Box 152, Charing Cross, St Helier, Jersey, C.I. Tel: (0534) 73741/76700.

Please send me a prospectus on Barclays Unicorn International European Equity Fund ☐

I am considering investing the sum of: _____

Name: _____

Address: _____



BARCLAYS UNICORN INTERNATIONAL

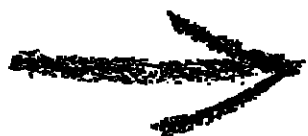
FTJ21807

These investments have not been registered under the Securities Act of 1933 of the United States of America and they are not available either directly or indirectly to residents or citizens of the U.S.A. or territories or possessions.

You could change
your business direction
in a month.

It would take
a year to change
the technology.

Where do
you go from here?



UK NEWS

Nissan raises £305m to boost dealer network

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

NISSAN UK, the privately-owned importer of vehicles from Japan, has negotiated two credit lines totalling £305m with 20 international banks.

The money will be available to its rapidly-expanding subsidiary, Nissan Finance, to help expand the company's dealer network.

Nissan UK has spent £75m in the past two years to strengthen the network for an expansion of sales when the Japanese group's new British factory, at Washington in Tyne and Wear, North-East England, comes into full production.

The financial package, arranged by Mr Kleinwort Benson, involves a committed revolving credit facility of £205m provided by seven banks and a tender panel, which is uncommitted, to provide a further £100m.

Mr Octav Botnar, executive chairman and founder of Nissan UK, said his company would obtain funds as required from the banks offering the most competitive rates at the time.

The package will replace a £120m syndicated facility and an £80m acceptance facility with Midland Bank.

Nissan Finance currently has receivables totalling £311m, almost double the £164m at this time last year.

During the past two years Nissan UK has set up 120 outlets by offering low-cost loans and premises to would-be dealers. Changes to the rest of the network have left the company with about 300 main dealers. It eventually wants to increase this to about 350.

Nissan UK also expects dealers to balance their business by selling one used car for every new one.

The company expects to sell about 110,000 cars this year, but is preparing for a surge in 1988 when the Washington factory should produce about 40,000 cars - qualifying as 'British' for the first time. The 25,000 cars to be assembled in the UK this year from kits count as imports under the terms of the unofficial agreement restricting vehicle shipments to Britain from Japan.

Mr Botnar said he hoped to maintain imports at their current level next year, while also selling the bulk of the Washington output, of which between 5,000 and 10,000 will be exported.

The medium-term objective is to build up the dealer network so that it is capable of taking Nissan's share of the UK new car market from the present 6 per cent to 10 per cent when the British-built cars are available.

Cabletime wins order for French TV network

BY RAYMOND SNOODY

CABLETIME, the British manufacturer of cable television switches, has won a significant order from a large French cable company planning to construct a 500,000 home cable network in north-eastern France.

The company will begin supplying its British-made switches to Region Cable, whose ultimate owner is the large French utility Generale des Eaux, in September.

The preliminary order is worth £750,000 but Cabletime, a subsidiary of the British high technology group UEL, says it has an exclusive deal which should lead to further substantial orders.

Region Cable plans to spend over

£100m on its cable networks within the next five years.

Mr Len Mann, managing director of Cabletime, said yesterday: "This is a very significant contract for Cabletime as Region Cable are undertaking one of the largest investments in cable TV in Europe."

As part of the contract Cabletime will be manufacturing the switch, which serves 16 cable television subscribers from one switch point usually in small cabinets in the street, in France from 1988.

Cabletime also supplies switches to Windsor Television, the British cable television operator in which Compagnie Generale de Chauffage, another Generale des Eaux company, has a 20 per cent stake.

Electricity tops privatisation programme says Parkinson

BY LUCY KELLAWAY

MR CECIL PARKINSON, Energy Secretary, yesterday spoke out in favour of the privatisation of gas and electricity industries, in his first speech since returning to the cabinet.

He praised the record of British Gas since privatisation last October, saying that the corporation had achieved both price cuts and record profits.

The 4.5 per cent reduction in prices announced last week by British Gas confounded the critics of privatisation, who had feared that privately-owned monopolies would push up their prices to boost profits, he said.

Mr Parkinson reiterated the Government's commitment to selling off the electricity industry saying it was at the front of the privatisation programme.

However, he said that the sale of the industry, which consists of 12 area boards and the Central Electricity Generating Board, would be the most complicated sell-off yet.

He said that a "great deal of hard work" was underway on the privatisation, but it was too early to set a timetable for the sale.

Mr Parkinson was speaking at an international energy conference in London organised by the Queen Mary College and the School of Law at the University of Texas.



Cecil Parkinson: praise for British Gas

Companies find profitable base in West region

By Hazel Duffy

OVERSEAS-OWNED companies located in Devon and Cornwall, in the west of England, are very pleased with the performance of their workforces, according to a survey prepared for the promotion agency for the two counties.

Thirty-two companies took part in the survey, representing 80 per cent of overseas-owned manufacturing plants in the region. All of them said their workforces had been found to be above average in their flexibility and adaptability to working practices.

Two-thirds of the companies are non-unionised. Of the unionised plants, none operated a closed shop and 80 per cent had a no-strike agreement.

More than half of the companies had been established in Devon and Cornwall for over 25 years, and a quarter of them located there between 1970 and 1980.

Most companies rated the profitability of their plants in the region as at least as good or better than other plants in the group, and three out of five had firm investment plans.

The Devon and Cornwall Bureau said the findings would enable it to promote the region as one in which companies could be assured of getting the right type of recruit and high profitability coupled with a low absenteeism rate.

Indicators suggest further growth

BY JANET BUSH

THE GOVERNMENT'S leading indicators of economic activity remain difficult to interpret but appear, if anything, to point to further growth, according to the Central Statistical Office (CSO).

The problem with the longer and shorter leading indicators has for some time been the domination of single components - share prices and consumer credit respectively - which have made it difficult to judge the overall trend.

The longer leader, which aims to identify turning points in the economy about a year ahead, has shown a sustained rise in the period from November 1986, to last month. Share prices moved strongly upwards in May after a temporary fall in April, boosting the indicator.

The shorter leader, which points to turning points about six months in advance, has risen to April this year after having been broadly stable in 1986.

The coincident index, which is supposed to reflect current trends in economic activity, continues to show little change and remains close to its early 1986 level.

Separate revised figures released yesterday by the Department of Trade and Industry showed the level of stocks held by British industry

rose by £326m seasonally adjusted at 1980 prices during the first three months of this year.

This follows an increase of £465m in the final quarter of 1986 and de-stocking in the second and third quarters.

Within the first quarter 1987 total, there was a sharp increase in manufacturers' stocks of £196m and a rise in wholesalers' stocks of almost £119m.

In manufacturing, stocks of materials and fuels were increased by £88m while stocks of finished goods were reduced by around £90m. This appears to reflect an anticipation that the recovery in manufacturing output would continue and that there was strong demand during the first quarter.

Stockbuilding was most pronounced in the engineering and metals sectors.

Retailers increased their stocks by £16m in the January to March period.

The ratio of retail stocks to sales increased from 94.4 at the end of December to 95.4 at the end of March, suggesting demand in the first quarter, which was hit by bad weather particularly in January, was not as strong as many had anticipated.

Scotland's future is bright, says Lawson

By Philip Stephens, Economics Correspondent

MR NIGEL LAWSON, Chancellor of the Exchequer, yesterday forecast a bright future for Scotland's economy despite the disruption caused by last year's sharp fall in North Sea oil prices.

In an upbeat assessment of economic prospects Mr Lawson told the Edinburgh Chamber of Commerce that the difficulties of the oil sector had only temporarily masked the strong performance of Scotland's much larger non-oil economy.

"There could be no better illustration of the way the economy can adjust to new opportunities than the performance of Scotland in the 1980s," he said.

Within manufacturing, new technology industries now employed more people than all the traditional heavy industries combined. More semiconductor products were produced per head of the population in Scotland than in any other country in the world: five per head per week, compared with three in the US and 3.5 in Japan.

What was important now, Mr Lawson said, was that the new mood of self-confidence in Britain's economy took hold in regions such as Scotland, which had seen their traditional industries decline.

Looking inwards and dwelling on problems led to demoralisation, which could put at risk the whole process of regeneration. "Looking outwards and focussing on success is an essential part of economic recovery," he added.

Dee Corporation's Gateway Foodmarkets division is to spend more than £100m expanding in Scotland. The four-to-five-year programme will create almost 5,000 new job opportunities, the company said yesterday.

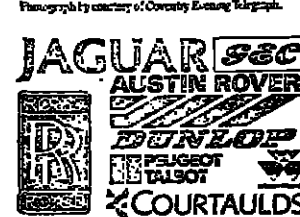
Gateway, which incorporates Fine Fare and Carrefour, is already developing a £20m superstore at Parkhead Forge, near Glasgow.

COVENTRY- THE BUSINESS WINNER

From the application of state of the art technology to winning the FA Cup, Coventry means success.

Today's business climate in Coventry is buoyant with many exciting and far-reaching new developments.

National and international image-conscious organisations are investing in this unique city of innovation and opportunity. Recent developments include:



UNIVERSITY OF WARWICK SCIENCE PARK
Europe's fastest growing Science Park is located in Coventry. It is now the established home of over 40 companies including world leaders in high-technology research and development.



WESTWOOD BUSINESS PARK
The UK's finest Business Park. An unrivalled location adjacent to the Science Park, with first-class environment and excellent communications. It provides high-quality accommodation for leading edge companies.



COVENTRY CONSORTIUM
This unique service to industry harnesses the expertise and resources of the University of Warwick, Coventry Polytechnic and the City's further education institutions to meet the research and training needs of local companies.

For further information contact: Myles Mackle or Peter Bright on (0203) 256331/22233 or return tear off slip.



INVEST IN SUCCESS
City of Coventry
The international business location of choice for investment and development. Address: The City of Coventry, Development and Planning, 100 Victoria Road, Coventry CV4 7JF.



NILFISK
THE WORLD'S LARGEST MANUFACTURER OF INDUSTRIAL SUCTION CLEANERS
Bury St Edmunds, Suffolk IP11 1AB
Telephone: Bury St Edmunds (0284) 616163



Some of the world's best conferences have been held in Morocco.
Why not yours?

If Morocco could provide the stimulating setting for the successful meeting between Churchill and Roosevelt in 1943, just think what it might do for your next company conference.

A country unlike anywhere you have been. With an original, raw beauty punctuated with stylish 20th-century oases. Perfect conference locations like Rabat, Casablanca and Marrakech. Each with international five-star hotels created to give you the finest facilities and outstanding service.

An invigorating climate that sets the mind racing into new areas of creative business thinking. The land of contrasts where you can ski in

the mountains in the morning and play golf in the afternoon. Where summer hangs around for the best part of the year.

And in the cool, tropical evening, wine and dine on Moroccan and French cuisine and thrill to centuries-old music and entertainment.

All this is in a Kingdom just over three hours away on a Royal Air Maroc jet.

Your Travel Agent or the Conference Department of Royal Air Maroc can handle all the conference arrangements for you. The flight, the hotels, the programme, everything you need to stage your most productive conference ever.

Royal Air Maroc, 174 Regent Street, London W1R 6HB Tel: 01-439 8854.

Please send me everything I need to know about staging my company conference in Morocco.

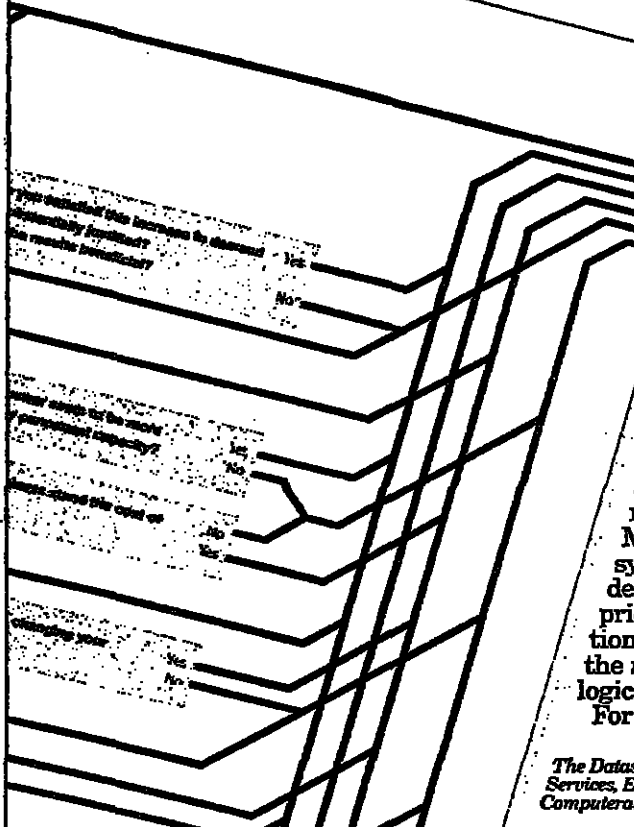
Name _____
Address _____

Company _____
Position _____

FT24/6

royal air maroc
A majestic way to fly

Straight ahead and follow the signs...



Irony how the technology that makes possible the strategic management of change is so resistant to change itself. DP migration promises to be so long and painful that the vital decision gets postponed. In consequence, so do those even more vital decisions affecting your business future.

Migration is just one of the management dilemmas addressed in detail in the new Datasolve Decision Maker's Guide. Its novel, systematic approach is designed to help you identify priorities, ask the right questions and not be diverted from the real road ahead by technological cul-de-sacs.

For your copy post the coupon.

The Datasolve Group comprises Computing Services, Education, Information Online, Computeraid and Computeraid Services.

Please send me a copy of the Datasolve Decision Maker's Guide.

Name _____

Position _____

Organisation _____

Address _____

Postcode _____

Telephone No. _____



Group Marketing Services, Datasolve Limited, Datasolve House, 99 Staines Road West, Sunbury-on-Thames, Middlesex, TW16 7AH. Tel: 0832 755566.

A THORN EMI Technology company

UK NEWS

Reform package on the way for broadcasting

BY RAYMOND SNODDY

BRITAIN'S BROADCASTING organisations face a turbulent 18 months as the Conservative Government prepares a comprehensive bill to take broadcasting into the next century.

A bill designed to increase competition, particularly within Britain's commercial television system, is expected to be introduced in the autumn of 1988.

After linking the BBC licence fee to the retail price index earlier this year, which will cost the BBC £30m by 1991 unless savings are made, the Government now wants to create "an equality of misery" and expose the ITV system to the pressure of competition.

The ITV companies' advertising revenue is shooting ahead with embarrassing vigour and is likely to top £1.2bn this year.

The Government appears to have accepted the Peacock view that the ITV companies are the main engines of inflation in British broadcasting and they will not be left undisturbed when their present franchises end in 1991.

Within the next couple of months Mr Douglas Hurd, the Home Secretary, and his new broadcasting minister, Mr Timothy Renton, will be putting together a package of reforms primarily aimed at ITV.

Under consideration are the possibility of Channel 4 selling its own airtime and a form of tendering for ITV franchises.

Channel 4 is a subsidiary of the Independent Broadcasting Authority (IBA) funded by an annual subscription from the ITV companies, which sell the Channel 4 airtime.

If Channel 4 sold its own advertising, it might bring greater competition to the selling of television advertising, it is argued.

Mr Justin Dukes, managing director of Channel 4, said yesterday: "The mind of the channel is open to any arrangements the Government may propose, provided absolutely the original remit survives."

The Government made the Peacock Committee's idea of an ITV franchise auction too extreme, but

is looking at ways of tendering which would involve a quality test for applicants before the discussions on money began. These include a downpayment plus annually adjusted rent and bids in the form of percentages of advertising revenue rather than cash.

The Government is also unhappy with the special Treasury levy on ITV profits and a levy based on revenue, which would make avoidance more difficult, now seems likely.

The Government's plan to ensure independent producers gain access to 25 per cent of Britain's four national television channels - an election manifesto commitment - may also be included in the bill, although agreement is still being sought with both the BBC and ITV.

Mr David McCall, chief executive of Anglia Television and chairman of the ITV companies' association said yesterday he hoped the Government would bear in mind the increasing competition ITV would face from satellite television.

"They ought to look forward and not in the rear mirror," he said.

One central plank of British broadcasting will remain. In line with the advice of the Peacock report, the BBC will not be required to take advertising, although subscription or pay-per-view in some form, has not been finally rejected.

The Government is, however, determined to take action on what it sees as excessive violence and sex on British television. In line with a manifesto commitment, broadcasting will be brought within the scope of the existing obscenity law.

Mr Renton has also been asked to draw up plans for a broadcasting equivalent of the Press Council to monitor sex and violence on television.

The decision to deal with radio and television in one bill means that plans in a recent discussion document for hundreds of community radio stations and two or three national commercial channels are unlikely to happen before 1990.

Warning over spread of fake luxury goods

BY CHARLES BACHELOR

THE COUNTERFEITING of luxury consumer goods is becoming more sophisticated and is starting to penetrate legitimate channels of distribution, Cartier, the French manufacturer of watches, jewellery and leather accessories, said yesterday.

"A few years ago we would find fakes of our watches being sold on street corners and in pubs," said Mr Anthony Marangos, UK managing director. "Now we are finding them in reputable stores which contain concessionaires they do not control and being advertised in reputable newspapers."

Cartier yesterday began a two-day seminar in London aimed at the police, customs and its own concessionaires to bring home the seriousness of the threat.

"The problem is many people think it's a joke," said Mr Marangos. "People who could afford five of the originals think it is 'with it' to buy a fake. It is no joke. It is the theft of our creativity and hard work."

Cartier sells 300,000 of its upmarket watches a year around the world, but estimates that for every genuine watch being worn there are eight fakes.

The fakes cost a few pounds to produce and frequently retail for £50 and upwards, compared with several hundred and even thou-

sands of pounds for the real thing. Cartier spends \$8m a year fighting court cases around the world to protect its patents and trade marks. It is currently engaged in 400 to 500 cases, including 30 in the UK. It has its own anti-counterfeit team and employs private investigators.

Apart from persuading the public that fakes were wrong, it must also convince governments that counterfeiting was a danger to the economy. Visitors to Thailand received an official tourist board brochure advertising Bangkok as supplying "the best fakes you will find in the world," said Mr Vincent Carratu, a specialist investigator.

Counterfeiters had become more adept at avoiding detection. Watch parts were frequently only assembled in the country of sale and the supposed manufacturer's name printed on the face at the last moment.

The scale of profits was also attracting organised crime into counterfeiting, which could be safer and easier for the criminal than drug-smuggling or prostitution.

To fight counterfeiting, which hits a wide range of non-luxury consumer products as well as more expensive items, companies must adopt a clear policy, allocate a realistic budget and use the law to its full, Mr Carratu said.

Building sector 'set for further expansion'

By Ralph Atkins

THE UPSWING in Britain's construction industry will continue until at least 1989, a committee of the National Economic Development Office (NEDO) forecasts.

It predicts a 4.5 per cent increase in construction output in 1987 - almost double the rate of growth in 1986. This will take the level of activity above the 1979 peak.

A report, prepared by a joint forecasting committee of NEDO's building and civil engineering economic development committees, says that the construction industry will continue to grow in 1988 and 1989, but at a slower rate.

But the committee foresees increasing difficulties in recruiting specialist skilled workers and lengthening delays in deliveries of some materials because of the concentration of building activity in the south east of England.

The private sector, which accounted for 70 per cent of new work in 1986, is expected to grow at 7.5 per cent this year. The public sector is forecast to grow by only 0.5 per cent.

Construction Forecasts 1987-1988-1989. Joint Forecasting Committee Construction Forecasts, Millbank Tower, Millbank, London SW1P 4QX, £15.

Insider cases rise since Big Bang

BY NICK BUNKER

STOCK EXCHANGE officials at the London Stock Exchange have launched 41 full investigations of suspected insider dealing since last October's Big Bang (deregulation) in the City of London.

The number represented a small increase in the rate at which cases were surfacing, the Stock Exchange said.

Ten of the cases have been sent to the Department of Trade and Industry (DTI), which has begun secret inquiries into six cases. All of these would probably result in criminal proceedings, the DTI said.

The extent of the DTI's crackdown on insider dealing has been underlined by a policy change

whereby expert inspectors from the City, rather than civil servants, have taken charge of five out of nine investigations started by the DTI since last June.

The DTI has shifted the responsibility to make use of the greatly expanded powers to gather evidence under sections of the Financial Services Act which came into force last November.

The DTI said that the nine investigations it had started since last June included three cases which had been publicly discussed: that involving Mr Geoffrey Collier, a former employee of Morgan Grenfell, the merchant bank; an alleged case involving shares in the British & Commonwealth Group; and the in-

vestigation into leaks of confidential takeover information by civil servants.

The other six cases have been kept confidential and the DTI declined to name any companies or individuals involved or to say when investigations began.

The Stock Exchange said that since deregulation the Insider Dealing Group within its surveillance department had launched 69 inquiries into cases where insider dealing was suspected and launched 41 full investigations. Thirteen are still in process.

It said the number of inquiries was "slightly up" on the same period last year.

One of the most successful futures funds in the world



Ranked first among offshore funds January 1985 - December 1986*

*Lipper Analytical Services, USA

MINT LIMITED

Mint Limited offers investors a well-proven entry into the fast moving and, potentially, highly rewarding international futures markets.

The fund was first offered to the public in January 1983 and since then has constantly been among the top performers.

Already in the first five months of 1987, Mint Limited is up 29.5%.

- Management experience allied to two centuries of trading
- US Dollar based
- Trading strategies based on 20 years of research data.

ED&F Man International Ltd, Funds Group, Licensed Dealer in Securities, Sugar Quay, Lower Thames Street, London EC3R 6DU. Tel: 01-626 8788 Telex: 885431 EDFMAN G

This advertisement does not constitute an offer for sale of or subscription for shares in Mint Limited. Applications for shares in Mint Limited will only be considered on the basis of a Prospectus issued by the Company and dated 26th October 1986. In the UK the Prospectus may only be circulated to persons whose ordinary business it is to buy or sell shares or debentures (whether as principal or agent). Not available to citizens or residents of the United States of America.

For further details of Mint Limited please send this coupon to the address opposite.

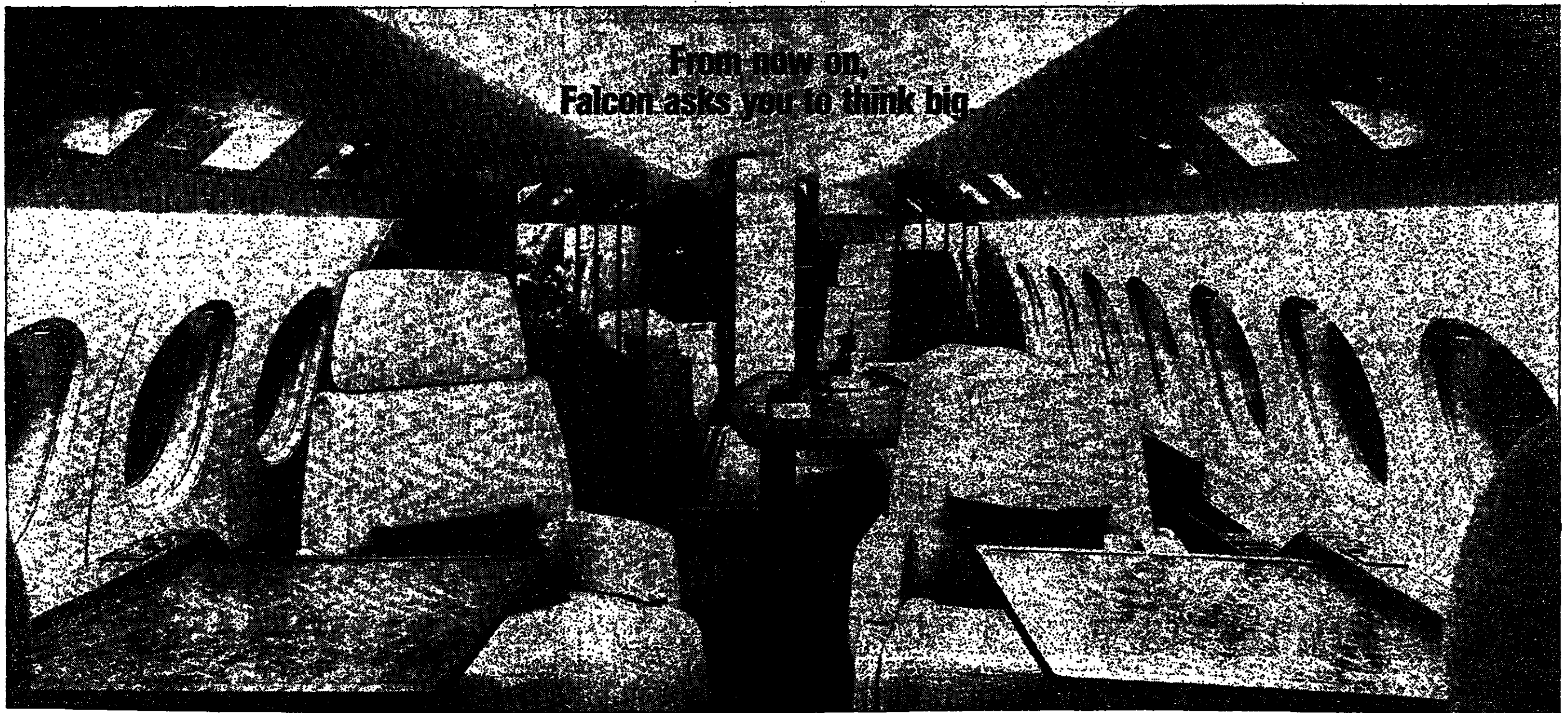
Name _____

Address _____

Please telephone me if necessary on _____

FTM/1787

From now on,
Falcon asks you to think big



Falcon 900. The widebody business jet which makes the competitors look small.

In 1982, Dassault and Falcon Jet commissioned an in-depth survey to determine what features were most wanted in the next generation of business jet aircraft.

It showed that the single most important comfort factor to executives was headroom in the cabin.

So you'll be delighted to hear a few facts about the widebody FALCON 900.

The FALCON 900 provides the most stand-up headroom in any other business jet cabin: 6 ft 2 in. compared to its largest and latest competitor's 6' 1". The largest cabin width: 92" instead of 88" at the centerline, 73" instead of 65" at floor level. The largest USABLE cabin floor area.

For quietness, it has a structural acoustical shell, faced with Kevlar composite material for strength, and covered with a layer of

acoustic foam for soundproofing.

One of the reasons of the unique comfort and utility of its widebody, full-head-height interior, is the careful study and application of ergonomics to the design of the FALCON 900.

The result is optimum space, and an impressively quiet environment, creating an extraordinary sensation of utmost efficiency and serene elegance.

A corporate jet must

above all offer reliability and safety. The FALCON 900 offers the triple-engine safety of an airliner. It has no overwater flight restrictions anywhere in the world, even when operated under airline standards. Its three engines do not only give you more security, but also better take off and climb performance. Comfort. Safety. Efficiency. No matter which way you look at business jets, the widebody FALCON 900 really makes the competitors look small.



Business takes off with Falcon

Dassault International

Please send me the FALCON 900 colour brochure. ☐

I would like a sales presentation. ☐

Name/Title _____

Company _____

Address _____

City _____ Country _____

Zip _____ Phone _____

Now flying a _____

Please return this coupon to Mr. Paul Delorme, Dassault International, 27, rue du Professeur F. Bachelier - 92420 Vaucresson, France - Tel.: (33-1) 47.41.79.21 - Telex: 203 544 Amadec.

Corporate Finance

Accountants & Solicitors
£20-35,000 + benefits

Merchant banks and stockbrokers exploiting the growing market for corporate finance services seek bright young professionals with first class qualifications and lively personalities.

Relevant experience is useful; drive, ambition and commitment are vital. Successful applicants will work on M&A, flotations, MBO's and advice to small companies.

Interested applicants should contact Mark Harbison on 01-404 5751 or write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH quoting ref. no. 6006.



Michael Page City
International Recruitment Consultants
London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

What it takes to be an entrepreneur—alas!

BY MICHAEL DIXON

NEVER BEFORE can so many organisations and individuals have been so keen to stake money, not on established businesses, but on entrepreneurial talent. The only problem, of course, is how to tell the likely winners from the losers.

So any readers who happen to be among those innovative investors will be glad to hear of a newly produced report which reduces the uncertainty of choice. It makes clear that, whoever else may be an entrepreneur worth backing, the Jobs column certainly is not.

The report is on an assessment just made of me by Selection Research of Walton-on-Thames, the European arm of a similarly named United States group. It specialises in an assessment method based on a notion which, although all of us probably rely on it often when meeting other folk, I have never seen systematically applied to job-selection before.

The notion is that whether or not people are equipped to succeed in particular activities can be divined from the sorts of things they say.

Now, before anyone rushes off shouting about re-inventions of the wheel, let us please be clear that "the sorts of things they say" does not mean the replies they give you to questions like: "How, precisely, are you qualified for this job as deputy assistant manager-maker's-bottom-knocker?" Even

less do the clues consist of opinions another person expresses about politics, ethics and so on, which coincide with views of your own.

What is meant is that, once you get people talking broadly about an activity in which you yourself can fairly claim to be competent, you can usually tell if that person is likely to be any good at it. The clue lies in whether or not they voluntarily mention—and if so, how—some aspect of the topic which you as a practitioner know to be of the essence. "I'd never have credited that woman with being a professional tight-rope-walker," you might confide to someone afterwards, "until she said that."

Snags

Inevitably there are weaknesses. One is that even when such judgements are made by an individual expert of another person's ability in the same specialism, they are sometimes wrong. But a worse problem for recruiters and financial backers is that they often need to choose people for types of work in which they are far from competent themselves.

Selection Research says it has developed a way to overcome that problem. It takes large numbers of people with proven success in some activity, and large numbers who are mediocre at it. The members of each

group are then asked open-ended questions about the activity, and their free-wheeling answers are recorded and analysed to identify what the SR group calls "themes." They are particular patterns of thought, feeling or behaviour which are characteristically shown by the successful, but not by the less proficient.

The method was pioneered about 30 years ago by the group's chief Donald Clifton when, as a professor of psychology at the University of Nebraska, he was asked to help with the selection of student counsellors. Since then, sets of key themes and "structured interviews" to probe for them have been worked out for about 110 kinds of work. They include ice-hockey playing, orchestral conducting, teaching, pub-managing and selling, as well as the entrepreneurship for which I flunked the test the other day.

I nevertheless found the procedure not only convenient but enjoyable. All I did was telephone the UK-based branch on 0633 248959 and its managing director Bob Edenborough—after saying that any questions which stalled me could be repeated but not expanded, and that I should answer with what I thought right as distinct from expedient—switched on the recorder.

From the outset the questions, which were on the tape,

prompted me to talk even more liberally than usual for the following hour and a half. Since I had promised not to give them away, all I can report is that most were of the "tell me how you..." type mixed with hypothetical problems. All 94 questions were designed to radiate in from different angles on 12 themes which the group claims pervade the thinking of talented entrepreneurs. It outlines them as follows.

Key factors

Dedication. The capacity to concentrate totally on a chosen goal.

Focus. The capacity to take a direction and maintain it, continuously making the necessary adjustments to stay on course.

Profit orientation. The capacity to assess the measured benefits of transactions, realising data that give insights into the internal working of the company.

Ego drive. The craving for a significant definition of yourself gained mainly through achievement and productivity, although parts may also be played by status, power, wealth and social esteem.

Urgency. Extreme reluctance if not inability to tolerate delay.

Courage. The capacity to increase determination in the face of resistance.

Activator. The constant urge to stop the chin-wagging and get moving.

Opportunity. A bent for seeing possibilities where others see problems.

Creativity. The capacity for breaking new ground and developing ideas.

Expertise orientation. The recognition that you do not know everything; necessary yourself and that is important to use others to provide expert perspectives on an issue.

Team. Ability to find the right helpers and lead them in committed pursuit of your aim.

Individualised perception. The capacity to identify the uniqueness and relevant strengths of each of your supporters.

At which stage, alas, there seems no plausible way to avoid disclosing the points on which the Jobs column failed to qualify for the Rolls-Royce and fat cigar.

One was lack of adequate urgency—and in case that should seem an odd trait in a daily-paper journalist, I can assure you that it is common if not universal in the trade. Not for nothing did Sir Desmond MacCarthy propose, as the journalists' motto: There's always another quarter of an hour.

Put baldly, the second flaw was insufficient courage although the report kindly calls it a possible "difficulty if resistance of a severe nature is

encountered." And the third was "a relative lack of strength in terms of teamwork" which evidently debars me from success as a manager too. Perhaps fortunately, however, the report goes on to say that I seem "very well placed to empathise with and comment on" the entrepreneurial and managerial roles.

So what does all that suggest about the value of Selection Research's method?

In my view at least, it is far from the whole answer to the problems of selecting people for different kinds of work. Even if it can reliably pick out what it takes to succeed in an activity as broadly defined as entrepreneurship, for instance, the fact that people possess those strengths does not mean they will use them well in settings which are ill suited to them in other ways. The task of matching individual talent to organisational culture is delicate and difficult indeed.

Even so, there can surely be no doubt of the fundamental importance to success of the abilities which the group claims the method is able to identify. As to its accuracy... Well, over the past two decades I must have taken more psychological tests than most healthy and normal people would believe could be in existence. And I'm sad to say that Selection Research's findings are consistent with those of all the others.

UK EQUITY PORTFOLIO MANAGEMENT

c.£40,000 + Benefits

This international investment management group has been enjoying substantial growth on the back of outstanding performance. This necessitates the recruitment of a high-calibre individual, late 20s-early 30s, with several years portfolio management experience. Candidates should display the confidence and communication skills that go with a strong training and good performance gained in a recognised house. This is an excellent opportunity for career progression and remuneration will not prove a problem to the successful applicant.

CAPITAL MARKET SALES

£Excellent

We are experiencing continued demand from Investment and Merchant Banking clients for candidates with two years successful sales experience of either Fixed-Income, Money-Market or International Equity Instruments. Fluency in Dutch, German or Japanese would be of particular interest.

To discuss these opportunities further, in strictest confidence, please contact Christopher Lawless (who can be contacted outside office hours on 01-675 7121) or Stuart Clifford.

BADENOCH & CLARK

THE FINANCIAL AND LEGAL RECRUITMENT SPECIALISTS
16-18 NEW BRIDGE STREET, BLACKFRIARS, LONDON EC4
TELEPHONE: 01-583 0073

MERGERS & ACQUISITIONS

to £50,000

Our client, a leading UK stockbroking firm and the wholly owned subsidiary of an overseas bank, requires an experienced corporate financier, preferably from a leading merchant bank with a good knowledge of M & A transactions, to assist the development of a new M & A division of their mainline corporate finance department.

The incumbent will be required not only to complete transactions but also to market and attract new business.

CORPORATE FINANCE RESEARCH

£30-£40,000

We are currently recruiting on behalf of a European Investment bank with an enviable reputation in the Capital Markets field, who require an analyst to appraise the increasing flow of corporate finance proposals they currently face.

Individuals must display the technical flair and flexibility to analyse and execute deals as appropriate. Applications from candidates in their late 20s with a consultancy, broking or accountancy background, seeking an entrance into corporate finance with a dynamic house are welcome.

For more details contact Tim Clarke ACA, Jon Michel or Robert Digby (who can be contacted outside office hours on 01-870 1896).

BADENOCH & CLARK

THE FINANCIAL AND LEGAL RECRUITMENT SPECIALISTS
16-18 NEW BRIDGE STREET, BLACKFRIARS, LONDON EC4
TELEPHONE: 01-583 0073

EQUITIES

ANALYSIS & SALES

Our clients require experienced
— Equity Salespeople
— Investment Analysts
— Support Staff

Telephone
DR. ELSPETH DAVIDSON
01-439 1701

FUTURES

& FINANCIAL LTD.

Our clients require
Traders, Dealers and Support
Staff with experience in U.K.
and U.S. Financial Markets

Telephone
MR. CHRIS RAWLINS
01-439 1701

GRADUATES

REQUIRED FOR CAREER
OPPORTUNITIES IN
'THE CITY'
ROBERTS WATSON LTD
TEL: 01-734 5572

Major Investment Bank

Compliance

Aged 25/32 to £27,000 + Car

Our Client, a major British House, seeks a third member for their Compliance Team. The Bank is active in all the major business areas, including Capital Markets, Corporate Finance, Banking, Treasury, Market Making and Agency Broking, and is perceived to be an independent force in the market.

We seek for our Client a man/woman with a Graduate background who has an understanding of the requirements of the Banking and/or Stock Exchange regulatory areas. Tact and persuasive powers are seen as being necessary requisites for the job in hand, and the ability to communicate and think laterally is vital.

You may already be carrying out a similar role with a Bank or Stockbroker. Alternatively, you could be newly qualified and working for the Accountancy or Legal professions, with an emphasis towards the Financial Services Sector. Candidates from the Civil Service or from Administrative/Regulatory roles in the Financial Markets are also welcome.

The role will carry Manager status and, in addition to a generous salary, the package includes a car and the usual Banking benefits.

Please write in confidence to James Curtis or Colin Barry, quoting ref. 814, at Overton Shirley and Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone: 01-248 0355.

Overton Shirley & Barry

INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

Fund Management

City

£ Substantial

We are acting on behalf of the investment management arm of one of the City's leading merchant banking groups. This appointment within the Asset Management Division is part of a firm commitment to expansion, brought about by the rapid growth of funds under management and a first-class performance record.

As a Senior Fund Manager the appointed candidate will have direct responsibility for the UK portion of substantial institutional portfolios and will be expected to contribute to the formulation of group investment policy.

A good track record within fund management coupled with self-motivation and excellent communicative skills are important prerequisites for this appointment.

The remuneration package will not be an obstacle for the right candidate.

For further details, please contact Charles Ritchie or Nick Root on 01-404 5751, or write enclosing a full cv to Securities Division, Michael Page City, 39-41 Parker Street, London WC2B 5LH. Strict confidentiality assured.



Michael Page City
International Recruitment Consultants—London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

International Stockbroking Group Director of Research Australia Base Salary £100K Neg.

The Global Equities Group of a leading U.S. financial institution wishes to recruit a Director of Research to assume responsibility for their Australian Research function.

The Director of Research will be responsible for developing and implementing the strategy for the research function as well as managing and further building an existing team of experienced analysts. In addition, the successful applicant will be expected to develop a highly visible role in both the Australian and international market place.

The position will appeal to someone with proven management skills and a strong background in commercial/industrial research who could be looking either for a long term career move to Australia or for a two to three year expatriate assignment. The salary figure mentioned is intended only as a guide and should not deter those with high expectations from applying. The firm's bonus system will further enhance the remuneration level. Quote ref. MODH 376.

Rochester
Recruitment
Limited



22A College Hill
London EC4R 2RP
Telephone:
01-248 6346 (FAX: 01-236 2879)

MAJOR INTERNATIONAL BANKING GROUP BUSINESS SYSTEMS ANALYST

CITY

£20-25K + BENEFITS

An innovative Business Systems Analyst who can provide direction and produce tangible results in a developing environment is needed to strengthen our clients' business systems support team.

The key responsibilities will be to analyse existing methods and procedures, to improve the efficiency of the business areas and to identify possible automated solutions to business problems.

You will have sound knowledge of

banking operations and administration with experience of office systems automation and O & M. Highly developed communication skills and flexibility are also essential.

Interested candidates should contact Anne Gilbert on (01) 629 8070 weekdays or alternatively, send a detailed curriculum vitae, quoting Ref. L235, to her at Slade Consulting Group (UK) Ltd., Metro House, 58 St James's Street, London SW1A 1LD. All applications will be treated in strictest confidence.

London • Melbourne • Sydney • Brisbane • Adelaide • Perth • Auckland • Christchurch

SLADE CONSULTING GROUP (UK)

Senior Private Clients

City

£Negotiable

Our client is the stockbroking arm of a prestigious merchant banking group which is committed to expanding its existing client base.

As a result of substantial growth in funds under management we have been asked to recruit an additional senior Private Client Executive.

Applicants will have an excellent academic background coupled with a minimum of three years' experience in managing discretionary portfolios. A first-class knowledge of the UK market is a prerequisite, and additional knowledge of international markets would be an added bonus. In addition to maintaining an existing client base, executives will also have the opportunity to develop new business within the United Kingdom.

The package will include a high basic salary, performance related bonus and normal banking benefits. For further details please write to Nick Root or Charles Ritchie at Securities Division, Michael Page City, 39-41 Parker Street, London WC2B 5LH.



Michael Page City
International Recruitment Consultants—London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

Key business development roles in...

ASSET BASED FINANCE

Our client, a leading international investment and financial services group with worldwide representation, has gained prominence through its ability to successfully innovate and market new tax-efficient products. In order to sustain the rapid growth of its asset-based finance activities in the UK, additional marketing professionals are required for its London based subsidiary.

The appointees will be responsible for marketing a broad range of asset-based finance facilities including project financings, leveraged leases, sales-lease backs, portfolio sales and secured debt or debt-type financings. Asset types cover aircraft, agricultural and industrial facilities, cable television systems,

drilling rigs, property, rolling stock, ships etc.

Applications are invited from marketing executives aged between 25 and 50 years who have a sound track record in asset-based finance gained with a major financial institution in the UK. Alternatively, these positions may suit managers of 'blue chip' corporations who have responsibility for the procurement of asset-based finance within the above-mentioned areas.

Excellent terms will be offered, reflecting the strategic importance of these roles and will not be a limiting factor for exceptional candidates. These may include equity participation.

Please apply in strictest confidence to Leslie Squires or Susan Fletcher. Telephone 01 606 1706, or submit a detailed curriculum vitae to either at Anderson, Squires Ltd, 127 Cheapside, London, EC2V 6BU.

Financial Recruitment Specialists

Anderson, Squires

Appointments Advertising

£43 per single column centimetre. Premium positions will be charged £52 per single column centimetre.

For further information, call:

01-248 8000

Daniel Berry
Ext 3456

David Rhodes
Ext 4676

Tessa Taylor
Ext 3351

BANKING OPERATIONS/SYSTEMS
£30,000 to £50,000 neg

On behalf of several investment/merchant banks we seek ambitious, professional banking operations managers who possess highly developed inter-personal and man-management skills gained within a major US or UK merchant bank.

Applicants must be aged 30 to 40 years with previous line management responsibility for one, or preferably more, of the following sectors: - capital markets, foreign exchange and securities trading, investment management. A strong preference will be given to those bankers with excellent experience of systems from a user/development bias. Please contact Brian Gooch or Simon Carter.

CREDIT MANAGER
£30,000

Due to internal promotion, a substantial British bank wishes to appoint a new Head of Credit.

The department consists of nine staff, reporting on all aspects of corporate and sovereign risk, and is accountable to General Management - Lending. Ideally aged between 30 to 40 years, the successful applicant will possess a minimum of 5 years relevant experience gained within a banking environment and have a proven track record in man-management. Please contact Richard Meredith.

LONDON BRUSSELS HONG KONG SINGAPORE SYDNEY

Jonathan Wren

Recruitment Consultants
No.1 New Street, (off Bishopsgate), London EC2M 4TP.
Telephone: 01-623 1266. Fax: 01-626 5258.

Head of Marine Division - Lloyd's Broker
£30,000-£40,000 + Car + Benefits + Potential Profit Share

A long-established medium-sized Lloyd's broking house seeks to appoint a new Head of its Marine Division. The Company is one of the best-known names in the Marine Insurance Market, with an excellent reputation. The Marine Division has a core account of blue-chip British flag fleet business.

Ideally aged between 30 and 35 candidates must possess the following attributes:

- ★ Substantial experience dealing with Senior Underwriters.
- ★ A high profile in the market and an impeccable reputation.
- ★ Business-producing skills.
- ★ First-class management ability.

This is an excellent opportunity to contribute directly at board level to the development and expansion of this prestigious broking house.

Candidates who are interested should contact Matthew Andrews on 01-404 5751 or write to him enclosing a comprehensive Curriculum Vitae at 39-41 Parker Street, London WC2B 5LH. The strictest confidentiality is assured.



Michael Page City

International Recruitment Consultants - London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

IMRO
Investment Specialists
IMPROVE YOUR CITY PROFILE

IMRO

Investment Management Regulatory Organisation Limited is a collection of highly motivated individuals undertaking a new and pioneering role across the whole spectrum of investment activities in the UK.

OFFERS

outstanding opportunities within its executive team to enthusiastic, adaptable people with first hand exposure to the industry, gained in any one of a variety of disciplines.

GREATER

responsibility is inherent in these roles, which demand the ability to work individually and as part of multi-disciplinary teams on a broad range of investigative projects.

REWARDS

will not disappoint. Variety, challenge and a sense of achievement are guaranteed. IMRO pays competitive City salaries with normal banking benefits.

For further information please contact Nick Root on 01-404 5751 or write enclosing a comprehensive CV to Michael Page City, 39-41 Parker Street, London WC2B 5LH. Strict confidentiality assured.



Michael Page City

International Recruitment Consultants - London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

Auditor - Treasury

A leading bank in the Middle East wishes to strengthen its internal audit function in the Treasury. Reporting to the Chief Inspector the successful candidate will be responsible for ensuring that all exchange and money market business is being conducted in a safe and desirable manner and in accordance with the Bank's rules and regulations.

In addition to several years banking and auditing experience, the candidate will be conversant with all the latest types of operations dealt in the international money markets and fully understand the risks involved. Preference will be given to applicants who have worked in a Treasury Department at a senior level.

A salary in excess of US\$ 65,000 and attractive benefits will be offered to the candidate with suitable qualifications, experience and adaptability. Benefits include free furnished accommodation and the salary is currently paid without any deductions. Applications should be addressed to Box No. A0594, Financial Times, 10 Cannon Street, London EC4P 4BY.

HEAD OF UNIT TRUST ADMINISTRATION
£30,000 - £35,000 pa + car + benefits

This is an opportunity to take full responsibility for the administration in the rapidly growing Unit Trust department of a global investment management firm of the highest quality. The position offers a great deal of autonomy and developmental opportunity.

The main requirements are an up to date knowledge of unit trust administration, first class people management abilities and well developed communications and interpersonal skills. Because of the rapid rate of growth, the environment is challenging and the person appointed must have the creativity to ensure that the operation keeps pace with changing demands and volumes.

Candidates are likely to be in their thirties and will have gained at least five years' experience in securities administration, a substantial part of which must have entailed direct involvement with unit trusts and have been at a supervisory level.

An excellent compensation package is offered which includes full banking benefits. If you would like to be considered for this position, please write in complete confidence to: John Sears and Associates, Executive Recruitment Consultants, Cavendish Court, 11/15 Wigmore Street, London W1H 9LB, or telephone 01-629 3532 for a preliminary discussion.

John Sears and Associates

A MEMBER OF THE SMCL GROUP

FLEMINGS
TRADED OPTIONS DEALER

Due to Flemings' expansion, an opportunity has arisen for an experienced trader in our traded options team. The successful candidate should be preferably over 21 with over 2 years' experience. A full salary package commensurate with relevant experience is available. Applicants of either sex should write enclosing their curriculum vitae to:-

Frank Smith,
ROBERT FLEMING & CO. LIMITED
25 Copthall Avenue
London EC2R 7DR

Telephone 01-638 5858

A direct line to the executive shortlist

To secure the best appointments at a senior level needs more than good advice, accurate objectives and succinct presentation. InterExec not only provides career advice, but also a unique service to bridge the critical gap between counselling and the right job. Why waste time and money on unproductive letters? InterExec clients do not need to find or apply for opportunities. Over 50 full-time staff with over 5,000 unadvertised vacancies p.a. enable InterExec to offer the only confidential Executive placement service. What is each unproductive day costing you?

For an exploratory meeting without obligation, Telephone InterExec on 01-630 5040/7

A member of the Career Development & Outplacement Division

Landover House, 19 Clarendon Road, London WC2H 0ES.
Also at Birmingham, Manchester, Leeds, Bristol and Edinburgh



The one who stands out

INSURANCE DIVISION OF A COMMERCIAL BANK

Requires an experienced person over 25 years of age capable of handling all aspects of day to day activities. Comprehensive experience required in all general and life assurance aspects. Excellent prospects for the right candidate together with an attractive salary and excellent benefits. Please write with full C.V. to:

Box A0592, Financial Times, 10 Cannon Street, London EC4P 4BY

PRIVATE CLIENTS
£12,000 to £50,000

Executives aged 24 to 55 with UK or International Private Client experience to join expanding portfolio management teams... become involved in marketing... get up regional offices. Contact James Younger.

EQUITY RESEARCH
£15,000 to £80,000

Analysts aged 23 to 40, with sector, U.K., Japanese or European experience to join specialist research teams... to cover a range of sectors or markets... become involved in Fund Management. Contact James Younger or Philippa Foy.

FIXED INTEREST ANALYSIS/MANAGEMENT
£15,000 to £70,000

Economics or mathematics graduates, aged 23 to 40, with sound experience of gilt, or international fixed income analysis and/or fund management, to join expanding major names. Contact Philippa Foy.

Whether you wish to make a move, would like to discuss the market, or want to be kept informed, we are pleased to advise in confidence. 20 Cousin Lane, London EC4R 3TE. Telephone 236 7307.

STEPHENS ASSOCIATES
SEARCH & SELECTION IN SECURITIES & INVESTMENTS

**DIRECTOR
BUSINESS DEVELOPMENT**

*One of the most important and exciting appointments
in the marketing of financial services this year.*

Salary Neg. from £60,000 pa

Our client is a leading firm of UK stockbrokers and a subsidiary of one of the largest and best known European banking groups. It wishes to appoint an outstanding individual to be responsible for product/market development, setting strategy and implementing expansion of its fund management and private client broking operations.

Candidates should possess a background in the investment management or financial services industries and be thoroughly familiar with the range of investment opportunities available to private clients. A track record in business development is essential as is the ability to contribute at board level and across the whole range of development issues. This is a new post offering outstanding career prospects.

For full job description write in confidence to Mark Lockett quoting ref. 636/FT showing clearly how you meet our client's requirements.

**MARK
LOCKETT**
RECRUITMENT

MLR,
1 New Bond Street,
London W1Y 9PE.

Both men and women may apply.

**South East Asian Securities
Sales Executive**

We require a Sales Executive with at least 2 years experience of SE Asian stock markets to join our existing team servicing institutional clients. The position will be based in London, but will involve some travel to the region.

We offer an attractive salary and benefits package, together with excellent career prospects.

Please write, enclosing a full CV, to:
Garth Hughes, Personnel Department,
Kleinwort Benson Group, P.O. Box 191, 10 Fenchurch Street,
London EC3M 3LB

Kleinwort Grieveson Securities

**General Manager
Banking**

£30,000 plus bonus
and benefits
West End

A small well established Licensed Deposit Taker is about to embark upon a major expansion to which substantial funds have been committed by its parent company a major UK public company.

The person appointed to this position will be required to play a key role in assisting the Board with the implementation of business plans and the achievement of the growth objectives envisaged.

Banking experience will have to be demonstrable but more importantly a keen interest in the business development aspects of banking will represent the more important prerequisite for a successful appointment.

Applicants wishing to apply should submit comprehensive CVs in strictest confidence to Box A0596
Financial Times, 10 Cannon Street, London EC4P 4BT

**FUTURES AND
OPTIONS TRADER**

Our client is the young and dynamic UK arm of a large and prestigious US trading firm dominant in the field of International Currency Options. A period of sustained and accelerating growth has created opportunities for young, exceptional Desk Traders of Financial Futures and Options where the emphasis will be on utilising risk hedging techniques to manage the firm's exposure.

The position will appeal to career orientated team players with a demonstrable record of success.

SPOT FX DEALER

This fast-growing European bank moving to a brand new dealing room in the City, is seeking a Spot Foreign Exchange Dealer to join its expanding team. Trading all the major currencies, candidates will have at least two years' experience of working within a busy environment and will look forward to developing their skills and experience in a progressive bank. The remuneration package will reflect the status and importance the bank attaches to this role.

If you are able to meet the above criteria, please contact Anthony Isern or Irish Collins on 01-256 6833 or send full CV in strictest confidence to Reed City, 94 Old Broad Street, London EC2M 1JB.

REED... City

**CHARTERHOUSE
INVESTMENT MANAGEMENT LIMITED**

Charterhouse Investment Management Limited, the investment management arm of The Royal Bank of Scotland Group plc, manages funds in excess of £2bn on behalf of institutional, private clients and unit trusts.

Our private client operation in Edinburgh wishes to recruit an...

EXPERIENCED INVESTMENT MANAGER

... to manage discretionary portfolios and undertake equity market research. Candidates should have several years relevant investment experience and be professionally qualified.

As an expanding and ambitious company we offer excellent opportunities for professional career development with a remuneration package to match. Written applications accompanied by a full curriculum vitae should be made to Ian Mackenzie, Director, Charterhouse Investment Management Limited, Capital House, 2 Festival Square, Edinburgh EH3 9SU.

CHARTERHOUSE

A MEMBER OF THE ROYAL BANK OF SCOTLAND GROUP

**Money Market
Sales
London**

We wish to recruit an experienced professional to lead our expanding ECP sales team. Essential qualities are high professional standards, strong presentation skills and a determination to achieve excellence. In addition to a strong ECP background the preferred candidate should have a good knowledge of FRN's and other related money market securities. In return we offer the opportunity to make an immediate contribution to a rapidly growing business. The salary and benefits will reflect the importance we attach to the position.

For a preliminary discussion in the strictest confidence telephone John Drinkwater on 01-248 6464. Alternatively, write to: Fixed Income Sales Manager, Goldman Sachs International Corp, 5 Old Bailey, London EC4M 7AH.

**Goldman
Sachs**
Investment Corporation

**Appointments
Advertising**

£43 per single
column centimetre
Premium positions
will be charged £52
per single column
centimetre

For further
information call:

01-248 8000
Daniel Berry
Ext 3456
David Rhodes
Ext 4676
Tessa Taylor
Ext 3351

**DEPUTY INTERNAL
AUDITOR**

A new position has been created for a deputy to the branch Internal Auditor resulting from the continued expansion of the London branch.

Candidates aged mid/late twenties should either be working in an internal audit department of a bank, or have bank internal audit experience. It would be beneficial to be studying for, or have completed the A.C.I.B. examinations or a recognised accountancy qualification. Knowledge of E.D.P. auditing would also be an advantage.

Salary negotiable with the usual banking benefits, including a subsidised mortgage scheme.

Applicants should write enclosing a full curriculum vitae to Anne Burns, Personnel Manager, Bank Julius Baer & Co. Limited, Bevis Marks House, Bevis Marks, London EC3A 7NE.

JB & B
BANK JULIUS BAER
ZURICH · LONDON · NEW YORK

**Director of
Corporate Affairs**

Following the recently announced reorganisation of Senior Management responsibilities, the BBC is now seeking a Director to take charge of its corporate activities and to represent these interests on its Board of Management.

The Director of Corporate Affairs will have special responsibility for the development of the BBC's Public Relations in all their aspects at home and abroad.

Applicants who feel that their experience is appropriate should write, enclosing a C.V. to Christopher Martin, Director of Personnel, BBC, Broadcasting House, London W1A 1AA, to arrive no later than 3rd July 1987.

BBC

We are an equal
opportunities employer

**Sales Executives
Trading Support Systems
City**

£40k Package

Whether you are already selling on-line financial information services to City institutions, or are keen to break into this exciting market, our client, a rapidly growing U.S. company with an outstanding product, can offer exceptional opportunities. Probably aged 25/35 you should have gained some understanding of the Bond Markets and have drive, energy and a real belief in your sales ability.

The greater your relevant experience the greater the initial rewards which will be by way of highly competitive salary plus a bonus scheme which could involve share participation.

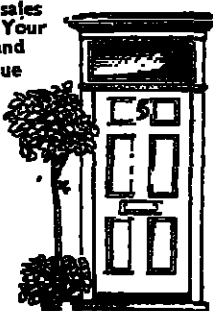
To apply, please telephone or write to Brian Burgess quoting Ref: BB121.

**Lloyd
Chapman**
Associates
International
Search and Selection
160 New Bond Street, London W1Y 0NR
Telephone: 01-409 1571

Sales & Marketing

£15,000 + Bonus

The European Sales HQ of this leading international financial publication needs a new sales person to join their expanding sales team. Your main responsibility will be the marketing and selling of corporate advertising space to blue chip companies and financial institutions in the City and throughout Europe. This is an exciting opportunity for a highly motivated graduate with a successful City or sales background who is looking for scope to develop their full potential in an environment where creative thinking and individuality are encouraged. Languages an advantage. Ability to travel essential. Age: 25-30.



RECRUITMENT 5 GARRICK STREET
COVENT GARDEN
COMPANY TEL: 01-831 1220

**UNIQUE CAREER OPPORTUNITIES
FINANCIAL SERVICES**
KENT, SUSSEX, SURREY AND ESSEX

Highly reputable and well established financial group has career opportunities within its successful sales team. Successful candidates will undergo full and thorough training in order to successfully advise private and corporate clients. Applications are invited in strictest confidence from candidates aged 24-55, resident in the above locations, who are able to demonstrate previous success in any field.

To apply for an initial exploratory interview, write in strictest confidence to Box A0697
Financial Times, 10 Cannon Street, London EC4P 4BT
or phone (0632) 850022

Bored... Frustrated... Disillusioned...?

Research-Traders

As principal traders, our client offers the opportunity to break from the constraints of conventional research and fund management techniques. This is an opportunity for assertive individuals with relevant experience to participate in computer driven modern portfolio management methods within the derivative instruments and synthetic securities areas.

Our client is particularly keen to reach individuals who can bridge the divide between the traditional roles of the analyst and trader. Working within the dealing room they will participate in the trading opportunities revealed by their work. These individuals will offer both an in-depth research capability and an understanding of the impact of price sensitive news on the market. The contribution of successful candidates will stem from research responsibilities in the following areas:

- **UK Equities** — where coverage will involve FTSE stocks
- **Economic Research** — providing interpretation and advice on economic and financial indicators
- **European Equities** — with experience in Dutch, French and German stocks.

This is an exciting opening for energetic, entrepreneurial persons of proven ability to take up a new challenge within a highly regarded specialist firm.

Applicants should contact Roger Steare on 01-606 1706 or write to him at Investment Division, Anderson, Squires Ltd., 127 Cheapside, London EC2V 6BU.

Financial Recruitment Specialists

Anderson, Squires

Marketing — Financial Institutions

A leading North American bank is seeking a senior executive to complement its Financial Institutions team, marketing a range of the bank's products to Japanese Institutions worldwide. Ideally you will be in your mid 30's with a proven track record in this field, together with a working knowledge of the Japanese language, and culture.

If you are interested in discussing the role further, then please contact Julia Cartwright on 01-404 5751 or write to her in strictest confidence at Michael Page City, 39-41 Parker Street, London WC2. Quoting reference 6007.



Michael Page City

International Recruitment Consultants - London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

Senior Relationship Managers — Corporate Finance

Enhancing Business Through Creativity

Bankers Trust has established a leading position in international banking as a worldwide merchant bank. It has been highly successful in combining the entrepreneurial creativity of a commercial bank with the balance sheet strength of an investment bank. Its excellent international reputation is founded on its forward looking strategy, innovative approach and, above all, the high calibre of its professionals.

We now wish to recruit to our Corporate Finance Client Management group two Senior Relationship Managers to manage and enhance the Bank's relationships with major multinational UK clients. You will market the full range of Bankers Trust's corporate finance and capital markets services, fulfilling our clients' requirements for creative and expert advice for their complex global fund raising, risk management and financial advisory needs.

You will have at least 5 years' experience in

international banking, including previous independent responsibility for client relationships. Excellent business development skills are required together with an ability to execute innovative financing packages and a good working knowledge of capital markets products.

This is a vital role in a dynamic and successful merchant bank. For you it will be a key career move offering you a challenging level of responsibility and opportunity. You can look forward to an attractive salary, bonus and benefits package which will fully reflect your position as a crucial participant in the Bank's corporate finance business.

Please write with full career and salary details to Helena Molyneux, Vice President, Personnel Department, Bankers Trust, Dashwood House, 69 Old Broad Street, London EC2P 2EE. Or call her on 01-726 4141 ext. 2111.



Bankers Trust Company

SENIOR MANAGEMENT-BANKING

Unique commercial lending and management opportunities

Attractive Salary + Status Car + Banking Benefits.

One of the major aspects of TSB's continued expansion is the growth of our commercial lending activities. Integral to this has been the recent identification of a number of key branches which co-ordinate all commercial business activities within their area. We are now seeking to appoint experienced bankers to manage such branches. Successful candidates will be qualified ACIBs have broad and proven managerial skills, and will be experienced commercial lenders capable of representing and negotiating for the Bank at the highest levels.

The major challenges will be to achieve significant results in the continued growth, control and profitability of both our commercial and personal business. Clearly the ability to develop and motivate the branch team is paramount in doing

this. Candidates under the age of 30 will not have the required level of experience.

In return for your skills and experience we offer exceptional career opportunities and a valuable remuneration package, including status car, non-contributory pension scheme, subsidised mortgage and other banking benefits. A relocation package is available where applicable.

Please apply in writing enclosing a full CV and including details of your present remuneration to: Mr. R. Bentley, Development and Training Manager, TSB England & Wales plc, St. Mary's Court, 100 Lower Thames Street, London EC3R 6AQ.

Closing date for applications is 3rd July 1987.



NORTH AMERICAN EQUITIES

An exciting opportunity to move into Fund Management

This is a chance for you to take on some fund management responsibilities on the North American desk of a major UK institution. You will be part of a dynamic and very successful overseas team and will work directly with the North American Fund Manager. Your job will be an interesting blend of analysis, dealing and fund management and you will be expected to participate in investment policy meetings. The working environment is exceptional and you will work in a modern, fully equipped, professional dealing room.

Promotion prospects in the company are outstanding. The majority of its present fund managers were appointed through internal promotion and the company has been prepared

to create new management positions to capitalise on individuals' expertise.

An appropriate candidate would be a professional investment analyst, probably aged 20-30 and with a degree or appropriate qualification. As a preference you should have at least two years' experience in US or Canadian equities, gained with a major institution but candidates with experience in other markets will also be considered.

The company offers a pay and benefits package fully competitive with the London market. To apply, write to John Sears and Associates, Executive Recruitment Consultants, Cavendish Court, 11/15 Wigmore Street, London W1H 9LB, or telephone 01-629 3532.

John Sears and Associates

A MEMBER OF THE SMCL GROUP

HEAD OF OPERATIONS

A new and challenging developmental role in an expanding 'multi-faceted' International Bank.

Reporting directly to the General Manager, this position offers the opportunity for an experienced Operations Manager to make a substantial contribution to the future development of this International Bank. The Bank has grown significantly since its establishment in London last year. Because of its financial strength and commitment to the London and European markets, the Bank has plans to accelerate this growth by the addition of further banking services.

As Head of Operations you would be responsible for managing all the Bank's existing operations activities — including communications and computer systems, and you would plan, implement and manage all the operational aspects of the Bank's scheduled expansion into new areas of business.

Probably aged between 35-45, you must have

extensive experience of managing bank operations. Ideally this will mean exposure to corporate lending, private banking and treasury activities, including knowledge of instruments such as options, financial futures, interest-rate swaps and future rate agreements. You must also have a knowledge of the latest systems of technology and their application to Treasury front-end and back-office requirements. A strong managerial character and background are essential in this fast-moving and dynamic environment.

The compensation and benefits package is designed to attract a top quality Operations specialist.

To apply please write in complete confidence to John Sears and Associates, Executive Recruitment Consultants, Cavendish Court, 11/15 Wigmore Street, London W1H 9LB, or telephone 01-629 3532.

John Sears and Associates

A MEMBER OF THE SMCL GROUP

Corporate Account Manager

Excellent salary plus banking benefits

As a major European Bank established in the City for over 100 years, Société Générale has an impressive range of relationships with the top national and multi-national companies represented in the United Kingdom.

Due to internal promotion we now wish to recruit an experienced Corporate Account Manager wishing to broaden his or her horizons by marketing our wide range of banking products to these companies.

The successful candidate is likely to be in his/her mid 30's and should have had considerable experience in a similar environment. In addition, we would look for an AIB and working knowledge of French as essential pre-requisites.

For our part, we will offer a competitive salary package together with the usual variety of fringe benefits including non-contributory pension, assisted mortgage scheme and company car.

Applications will be treated in the strictest confidence.

Please apply in the first instance, in writing, to Mr. J.M. Crosby, Société Générale, 60 Gracechurch Street, London, EC3V 0HD, enclosing a brief CV.



SOCIÉTÉ GÉNÉRALE

Young Corporate Planner Financial Services Essex

c£20,000 plus substantial benefits

Our client is a well-known financial services organisation which is a leader in its field. It employs over 2,500 people and this number is likely to increase very substantially over the next few years.

Reporting to the Head of Corporate Planning, you will be a key member of a small department and responsibilities and duties will cover the whole range of activities normally associated with a role of this kind. This will require an interface with the top management team and divisional heads as well as with external companies and organisations.

To succeed in this challenging appointment you will be a graduate probably in your late twenties with two or three years' corporate planning experience in a large organisation preferably, but not necessarily, in the financial services sector.

In addition to the salary indicated, the attractive package includes subsidised mortgage, bonus, non-contributory pension scheme, free BUPA and six weeks holiday. Relocation assistance if necessary.

Please write — in confidence — stating how the requirements are met to David Bennell, ref. SA 43870.

MSL International (UK) Ltd, 52 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australasia and Asia Pacific

MSL International

SECURITIES SALES & TRADING

£30,000-£40,000 plus Bonus and Benefits

We are currently looking for experienced professionals to fill the following vacancies with well known and respected names:

UK Institutional Sales Swire Institutional Sales Money Market (CDS, ECP, etc) Sales FIM Sales Money Market (CDS, ECP, etc) Trader New Issue Trader

This is a selection of our current vacancies and we are always keen to meet anyone with current Sales or Trading experience.

To discuss any of these positions in complete confidence please call Tom Kerrigan on 01-588 4303 during office hours or after 6 pm on 0277 223045. Alternatively write to him at:

TOM KERRIGAN ASSOCIATES
20 Wormwood Street, Bishopsgate
London EC2M 1RQ

CHAIRMAN—STOCK BROKERAGE FIRM

Investment firm, 60 employees, subsidiary of US public company

REQUIRES THE SERVICES OF A GENTLEMAN WITH EXPERIENCE AND IMPECCABLE CREDENTIALS

The successful applicant will be a Stock Exchange member, 50-60 years of age with definite managerial capability, however the applicant may not necessarily be required full time. Excellent salary and stock bonus package, to be negotiated. Apply in confidence to the Group Chairman Box 40574, Financial Times, 10 Cannon St, London EC4P 4BY

CONTROLLER

Our firm is a medium size investment services company employing 60 people located in London's West End. We are involved through various subsidiaries in stock brokerage, mergers and acquisitions, and unit trusts. The successful applicant will be directly accountable to the Chief Financial Officer of the Los Angeles based parent company, and will administer public companies. The position requires the initiative to set up and operate new systems. Preferred age 40-50 with big 8 accounting firm experience an advantage. Salary — open to negotiation — top pay to the top man. Plus incentive bonus. Apply in strictest confidence to the Group Chairman Box 40575, Financial Times, 10 Cannon St, London EC4P 4BY

NEW ZEALAND FORESTRY

Chris Sherwell looks at New Zealand's first industrial multinational
Diversity pays at Fletcher Challenge

IN THE rural heartland of New Zealand's North Island, a small group of biologists in a makeshift laboratory is busily cloning identical copies of high-performing trees from massive commercial forests nearby.

The scientists' aim is to produce a radiata pine which yields the highest possible volume of high density wood. But the banks of experimental dishes in which their clones begin life contain the seeds of a mightier growth — Fletcher Challenge, New Zealand's first industrial multinational.

Back in 1981, Fletcher Challenge was already the country's largest company in terms of market capitalisation. Newly formed from a merger of Challenge Corporation, Fletcher Holdings and Tasman Pulp and Paper, it wanted to expand further, diversity and go international.

The tiny laboratory — which survived an earthquake earlier this year and soon moves into modernised premises — offers one small illustration of how it has succeeded, perhaps beyond expectation. Fletcher has become an internationally known forest products group, while its dependence on forest products has actually moderated.

In 1981, Tasman provided nearly half the earnings of the group. In the year to June 1986, growth had proceeded so rapidly that the group's after-tax earnings of NZ\$24.1m (US\$143.5m) were treble the 1981 level — despite a NZ\$15m loss by Tasman Pulp and Paper. For the current 12 months market analysts predict earnings of NZ\$31.5m.

"We've been through an intensive period of merging three large local companies, a rationalisation and an expansion into Canada," says Sir Ronald Trotter, chairman and chief executive. "We wanted to get the business international, outward looking and competitive."

Having slipped behind Brierley investments for a couple of years, Fletcher Challenge has been so substantially re-rated by investors over recent months that it has recovered the position of top company in New Zealand. With a market capitalisation of more than NZ\$5m, it is now one of the world's largest 200 corporations outside the US.

The catalogue of Fletcher Challenge's activities is exhausting. Apart from forestry and pulp and paper, its long-

established domestic businesses embrace property, construction, building materials, steel, rural services, the meat business, fishing, horticulture, bloodstock and retail and leasing activities.

Then there are the subtractions and additions it has begun making. As part of the rationalisation, it courageously disposed of its successful finance companies, judging that they would lack the scale to compete in New Zealand's newly deregulated environment.

More recently, Wrightson NMA, its rural services company, acquired Dalgaty Crown, its leading competitor, while Challenge Meats, the steel sector, and Fletcher Fishing have all strongly expanded their interests.

Late last year the group even launched a bid, ultimately to prove abortive, for New Zealand Forest Products, which owns 165,000 hectares of New Zealand forest, even more than Fletcher's 110,000 ha. And it took a significant 10 per cent stake in Goodman Fielder, another rapidly growing New Zealand group.

Most significantly, it has again made an offshore purchase, following up its bold NZ\$420m acquisition in 1983 of a 94 per cent stake in Crown Forest Industries, the Canadian interests of Crown Zellerbach of the US.

Market re-rating

The new purchase, announced in February, was of a 48 per cent controlling interest in British Columbia Forest Products — one of Canada's largest integrated forest products companies — for NZ\$70m.

The acquisition made Fletcher Canada's largest lumber producer, as well as the second largest producer in the world of both newsprint (behind Abitibi Price) and market pulp (behind Weyerhaeuser). This second Canadian purchase was undoubtedly the trigger for the recent re-rating of Fletcher by the market. Investors suddenly recognised that it was undervalued as an international forest products company.

On a prospective price/earnings ratio of around 11, it was well below its US and Canadian competitors earlier this year, which stood around 18 and 16 respectively. Just as attractive, the prices of both pulp and newsprint were set to continue rising, and the leverage effect

on the group's profit promised to be considerable.

Fletcher has not confined this recent offshore expansion to Canada. Tasman Forestry has entered into a joint venture which controls 25,000 ha of forests and a small newsprint mill in Chile, where the rapid growth rate of coniferous forests, which are also radiata pine, almost matches New Zealand's.

In the US, the group's construction division has acquired 80 per cent of Hawaii's second largest construction company. And in Australia it has acquired the interests of Armo of the US and taken a sizeable stake in Jennings Industries, which gives it entry to house building and shopping centre and property management.

The result is that North America will be responsible for some 45 per cent of Fletcher's earnings in the current year — not much less than the 47 per cent generated from New Zealand. Of the group's assets, some 39 per cent are in North America.

In terms of business activities, about 57 per cent of the group's profit will come from forest products. The group wants leadership in newsprint, kraft pulp and in specialty paper like the lightweight coated paper used in quality magazines.

Another 25 per cent will come from the building industry and the remaining 18 per cent from primary industries and trading.

Overall, the group has clearly come through a period of constraint imposed by the purchase of Crown, which was funded off balance sheet and had to be turned round. Its rated newsprint capacity has already been lifted from 404,000 tonnes to 460,000 tonnes, and is set to rise to 503,000 tonnes next year.

The picture at home is also encouraging. The biggest black spot has been the persistent labour difficulties at the massive Kawerau mill, which kept Tasman Pulp and Paper in loss last year and will do so again this year. But hopes are high that the troubles with the pulp and paper workers' union, one of a dozen at the mill, have now been left behind.

To speak to 39-year-old Mr Hugh Fletcher, a member of the original Fletcher family who takes over as chief executive from Sir Ronald in October, most divisions are running well, with some — like fishing — a remarkable success.

To him, this is a product of a corporate philosophy developed as much through making mistakes as scoring successes. "We have a culture of diversity which goes back to the 1960s, longer than many companies in the region. Today, no one part of the organisation feels it sets the culture or that it is the core business. Nothing has a prior claim on management resources. We delegate almost everything but finance."

A diverse group cannot be hierarchical. The emphasis is on returns on equity, not just dollar profit. And we invariably aim to do something successfully in New Zealand before we consider attempting it elsewhere."

Further acquisitions

The stage has now been reached where the equity side of the balance sheet must be strengthened. In the past, the group has made few demands on its shareholders. Now it would like to see broader international participation in ownership, and will feel less restrained in calling for shareholder support for further acquisitions.

In April, the group launched a CS200m (US\$149.4m) "exchangeable share" issue in Canada, devising the tax benefits in such a way that the shares ought to stay in Canadian hands. Fletcher had previously made two preference share issues in Canada totalling CS305m.

Following on the group's Australian listing in 1985, its London listing (dating back through its predecessors to the 1890s) has been reactivated and a sponsored American depositary receipt facility has been created in the US.

The group is now looking at London and Europe for a possible placement, and is likely to seek a placement of ADRs in the US both to develop the market and raise capital. There is no hurry to place shares in Japan or Australia.

The overall impression is of a group which has capitalised on its own talents and New Zealand's new market-oriented domestic business environment to grow internationally through profitable acquisitions. Elsewhere that would be unexceptional. In New Zealand, Fletcher Challenge is making history and in the process setting a high standard for others to follow.



The nation's most central location. No wonder Britain's moving our way.

No other development area comes close to Warrington-Runcorn for sheer centrality within the UK. North, South, East or West, the markets you need are easily accessible. Glasgow and Southampton, for example, are virtually equidistant at around 220 miles. Bristol and Newcastle both clock in at 160 miles. And you can jet down to London in just 40 minutes from Manchester International Airport. In fact, Warrington-Runcorn's superb communications put 15 million people within an hour's drive. What's more, we offer capital grants of the maximum 15% or £3,000 for each job created, for qualifying companies. There's a skilled workforce on your doorstep, and a wide choice of fully-serviced sites or ready-built units from 500 to 60,000 sq. ft. Phone Eileen Bilton now or write to her at The Development Corporation, P.O. Box 49, Warrington WA1 2LE. She'll get more information moving your way.

WARRINGTON-RUNCORN
TELEPHONE EILEEN BILTON NOW.
0925 33334

SEND FOR YOUR FREE FACT PACK NOW

NAME _____ COMPANY _____
ADDRESS _____ TELEPHONE _____

THE NATION'S MOST CENTRAL LOCATION

Making the oil flow again.

Traditional production methods recover only about 30% of oil reserves in a field: the remaining 70% stays in the rock pores.

Now to tap these enormous reserves, special recovery techniques have been developed. Experts from BASF and Wintershall AG, a member of the BASF Group, became involved in the early stages of this complicated project.

There is a need for urgency in the development of this extremely complicated and expensive technology. For in a few decades petroleum will be in short supply.

For this reason the German Ministry for Research and Technology is supporting this research work.

In the Federal Republic of Germany alone new oil recovery techniques could extend the profitable life of existing reserves by some 15 years.

The BASF Group has extensive knowledge of oil production techniques and this is benefiting current research work on chemical methods for enhanced oil extraction.

Special chemicals, such as surfactants, are pumped as a solution into the reservoirs to dissolve the oil out of the rock.

Alternatively, special polymers may be added which make the water as viscous as oil.

The effect of both methods, or their combined use, is to force the oil out of the rock pores.

The problems to overcome are as varied as the character of each oil reservoir.

The special chemicals must be appropriate to the particular conditions prevailing at each location — in other words, they must exactly match the type of oil and rock, the pore size, the temperature and many other reservoir parameters.

The BASF Group is working worldwide with commitment to solve these demanding problems.

BASF special chemicals for oil extraction — using skill and knowledge to safeguard the future.

BASF

Core under test

AF 0201 6

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

23rd June, 1987



TOEI COMPANY, LTD.
(Toei Kabushiki Kaisha)

U.S.\$50,000,000

1 1/2 per cent. Guaranteed Bonds due 1992

with

Warrants

to subscribe for shares of common stock of
Toei Company, Ltd.

The Bonds will be unconditionally and irrevocably guaranteed by

The Sumitomo Bank, Limited

Issue Price 100 per cent.

Nomura International Limited

Daiwa Europe Limited

J. Henry Schroder Wagg & Co. Limited

Sumitomo Finance International

The Nikko Securities Co., (Europe) Ltd.

Baring Brothers & Co., Limited

Berliner Handels- und Frankfurter Bank

Crédit Lyonnais

KOKUSAI Europe Limited

Merrill Lynch Capital Markets

Mitsui Finance International Limited

Morgan Stanley International

Salomon Brothers International Limited

Sanyo International Limited

Société Générale

Tokai International Limited

Union Bank of Switzerland (Securities) Limited

GERMAN RAILWAYS

David Marsh meets the man who runs the West German railway Bundeshahn chief faces his critics

REINER GOHLKE, like so many of his countrymen zooming up and down the autobahnen in large, fast shiny cars, never had much interest in the railways.

Now, as a former IBM manager turned chairman of the Deutsche Bundesbahn, he takes the train nearly all the time. It is all part of a new life for the 52-year-old West German trouble-shooter, dedicated to shaking new life into that most unwieldy of Teutonic institutions, the Federal Railway.

Interviewed in his office at the Bundesbahn headquarters, high up over Frankfurt, Gohlke, a tall, stooping ex of a man, proudly cradles a model of the new high-speed German train, due to come into service from 1991 to challenge France's European lead in 150 mph rail transport.

Gohlke spells out with determination his market-oriented credo. "The Bundesbahn is more than 150 years old. It dates from a time when the railway had a transport monopoly, where the most important thing was production and technology, not winning customers. Now we have to become much more geared to the market."

He has just been confirmed in the job for another five years, at a much increased salary of around DM 450,000 (£151,000) a year—recognition of his success in changing the face of the Bundesbahn during his first five years as chairman of the board.

He has also carved out for himself a public image as a new breed of public sector manager, taking a consciously higher and more aggressive profile than the anonymously-suited bureaucrats whom Germans are accustomed to having run their national institutions. But permanent alteration of the habits and fortunes of the railways—especially in a land caught up in an undying love affair with the motor car—is, as Gohlke admits, a different matter.

The Bundesbahn, in spite of its sleek, modern inter-city trains, computer booking and slim, red-coated staff serving meals with warm milk for breakfast, remains something of an imperial relic.

It depends on the Government for a staggering DM 13.5bn per year to make ends meet. Subsidies range from help with the heavily loss-making commuter network to paying pensions (at 75 per cent of the employee's last salary) to 280,000 retired railway workers with the status of Beamten or civil servants for life. This sup-

port uses up more than half the budget of the Transport Ministry, inevitably turning the Bundesbahn into a political football.

Coming from one of the managing directorships of IBM's German subsidiary, Gohlke admits that, when he was asked to take on the job (under the former Social Democrat Party-led government), "I had absolutely no idea about the railways."

And if he had known in 1982 how complicated the job would prove, he might not have taken it on, he says.

As the economic pressures mount and his golden image at

expected DM 3.33bn. A likely rise in the deficit this year would confirm a break in the trend of falling losses since he took over. Results for the first four months, affected particularly by a renewed slump in goods traffic, confirm the worsening trend.

Gohlke insists that the Bundesbahn is still financially on the path set out by the Government five years ago. The so-called DB 90 plan aims to keep losses stable by 1990 at about DM 4bn a year (the same as in 1982), increase productivity by 40 per cent over the eight-year period, cut costs and boost investment. This is running at

as well as an inter-city service which started operating between 13 European countries in May, after the industry "a chance it has not had for 100 years."

But he also has to keep his mind above all on more prosaic matters. Gohlke has learned the hard way the complexities of running an organisation with 160,000 Beamten and a total of 270,000 employees (cut from 314,000 in 1982), DM 33bn of debt and 17,000 miles of track which, although operated efficiently on trunk routes, generally suffer from under-use. Measured in terms of miles travelled per year per inhabitant, the Bundesbahn ranks as the most under-used of the major European railways.

Gohlke also has to cope with four different unions. This is a rarity in West Germany where the single-union structure in large corporations usually simplifies labour relations. At IBM Deutschland, he had to deal solely with IG Metall, the metalworkers' union.

With little previous experience in dealing with politicians and civil servants, Gohlke has been struck by the contrast in the decision-making process at the railways. "At IBM, you just have to go to the chairman."

A first step towards improving service and matching it more closely to customers' needs was the restructuring of top management. The new board member responsible for sales—a job created by Gohlke in 1982—is Henning Klein, a marketing expert from the Necker-mann mail order company.

But, as a man who likes to roll up his sleeves, Gohlke stresses the limits of action which does not go beyond the boardroom. The most important efforts have to be made on the railway tracks. "Although we have been cutting back 10,000 jobs a year, we have put 500 more staff into the trains, to carry out your suitcase and so on... It is accepted now: the customer is king."

Pondering on the long-term nature of his job, Gohlke says enough of a political consensus exists in West Germany to keep the necessary subsidies to support the railways. "You need a bit of idealism" to take the job as chairman of the Bundesbahn, he says. As he believes the full benefit of restructuring will not be evident for 20 or 30 years, he should have plenty to absorb that famous energy for the next five.



Mr Reiner Gohlke—"We have to become much more geared to the market"

the Bundesbahn starts to lose some of its shine, Gohlke's second five-year term might turn out to be more problematic than his first.

He has faced some criticism from customers over a complex new fares system brought in on March 1. It aims to woo travellers away from the motorways by cutting sharply long-distance ticket costs, especially for people travelling with friends and relatives. But the drawback is fare increases for some shorter journeys.

The new tariff structure has coincided with disappointing results for last year, a likely prelude to an even more difficult time in 1987. Falling heavy goods traffic caused especially by the drop in iron and steel production and increased competition from road traffic following the fall in petrol prices, helped push the Bundesbahn's loss last year to a worse-than-

about DM 6bn a year, geared above all to building a new north-south track down the neglected eastern side of West Germany.

As a result of last year's results setback, as well as the strains engendered by the Finance Ministry's efforts to keep down public spending growth, discussions with the Government about maintaining the Bundesbahn's spending have become more difficult. But, with characteristic confidence, Gohlke, just back from a meeting with that ministry over the DM 20bn 1987-1990 investment plan, says he believes the programme will be kept up.

Chairman, since last year, of the Association of European Railways, he has a taste for the big issues. New rail links, such as the high-speed routes between Paris, Brussels and Cologne now under discussion,

Think of NATURAL 2
as a rapid transit system for moving your organisation into the future.



Your next stop is the future.

But how and when you arrive, depends on your organisation's capacity to cope with change.

Marketplace change: To keep pace with market opportunities you have to be well informed. And, you have to be fast. Already thousands of successful businesses are using the strategic flexibility of NATURAL 2 to be both.

Technological change: Thanks to NATURAL 2's environment independence and hardware portability, your investment is assured. No matter what tomorrow brings.

Personnel change: People come and go. NATURAL 2's outstanding performance doesn't. Its interactive facilities are dynamic and easy to operate. So even novice users require less time to be more productive.

Use the 4th generation application development technology of NATURAL 2 to move your organisation into the future. Right on schedule.

To keep progress in motion organisations require powerful application development technology: NATURAL 2. It provides the compatibility, versatility and functionality to accelerate your organisation into the future. Call or write for complete details.

SOFTWARE AG
Programming Business Success

For the address and telephone number of your nearest Software AG office contact: Software AG, Dahnleitzstrasse 1, D-4100 Datteln, West Germany, phone: (0615) 5040, telex: 4197104.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

23rd June, 1987



Daiwa Danchi Co., Ltd.

U.S.\$100,000,000

1 1/2 per cent. Guaranteed Bonds 1992

unconditionally and irrevocably guaranteed by
The Sumitomo Bank, Limited

with

Warrants

to subscribe for shares of common stock of
Daiwa Danchi Co., Ltd.

Issue Price 100 per cent.

Nomura International Limited

Daiwa Europe Limited

The Nikko Securities Co., (Europe) Ltd.

Tokai International Limited

KOKUSAI Europe Limited

Sumitomo Finance International

Union Bank of Switzerland (Securities) Limited

Banca del Gottardo

Banque Paribas Capital Markets Limited

Berliner Handels- und Frankfurter Bank

Deutsche Bank Capital Markets Limited

Leu Securities Limited

Meiko Europe Limited

Mitsubishi Finance International Limited

Morgan Grenfell & Co. Limited

Taiyo Kobe International Limited

Banque Nationale de Paris

Baring Brothers & Co., Limited

Citicorp Investment Bank Limited

Fuji International Finance Limited

Maruman Securities (Asia) Limited

Merrill Lynch Capital Markets

Mitsui Trust International Limited

Nippon Kangyo Kakumaru (Europe) Limited

Universal (U.K.) Limited

Westdeutsche Landesbank Girozentrale

Appointments Advertising

£48 per single
column centimetre
Premium positions
will be charged £52
per single column
centimetre

For further
information call:
01-248 8000

Daniel Berry
Ext 3456

David Rhodes
Ext 4676

Tessa Taylor
Ext 3351

Samuel Montagu & Co. Limited - part of Midland Montagu - is now recruiting additional executives for its expanding Corporate Finance Division.

CORPORATE FINANCE

A Chartered Accountant or a qualified solicitor, with at least one year's post qualification experience with a major City firm or merchant bank.
Self-motivated and able to demonstrate high standards of professionalism with a strong determination to succeed.
Prospects for progression are excellent. The remuneration package is highly competitive and will include the usual banking benefits.
Please write with full personal and career details to:
Ian McIntosh, Managing Director, Samuel Montagu & Co Limited,
10 Lower Thames Street, London EC3R 6AE.

Samuel Montagu & Co. Limited

Corporate Dealers

Our client is one of Britain's major international banks, with extensive assets and a vast international network.
The Bank has an excellent reputation in the treasury field and, due to expansion, is seeking to recruit professional Corporate Dealers to join an already highly successful team in their City-based International Banking Division.
Responsibilities will encompass the servicing and marketing of both traditional and innovative treasury services to the corporate sector.
Applications are invited from candidates, aged 25-32, who have at least 2 years' experience in this field.

They should also possess a sound understanding of the foreign exchange and money markets, together with the maturity and ability to advise and develop relationships with major customers.
Remuneration will be highly competitive and will include the usual generous banking benefits.
Please apply with comprehensive C.V., to:
Ref: RL 729, Robert Marshall Advertising Limited,
44 Wellington Street, London WC2E 7DJ.
Please list separately any organisations to which your details should not be forwarded.

ROBERT MARSHALL ADVERTISING
LIMITED
44 Wellington Street, London WC2E 7DJ.

先物取引

セールス エグゼクティブ

LONDON OR TOKYO BASE

Your financial market background will give you an understanding of the enviable global development of Citicorp investment banking activities, and it will be no surprise that Citifutures, our subsidiary futures broker, is experiencing strong demand from Japanese institutions in both London and Tokyo. We now seek a pioneering Sales Executive for these markets, a fluent linguist, of course, and excited by the prospect of working directly in both markets.

The challenge lies in taking a sector, still in its infancy, to full potential and profit, and you will not find us short of resolve - our aspirations are realistic and in addition to investment backing for your activities our London and Tokyo offices will provide full support.

A genuinely attractive package awaits you, and career prospects limited only by your potential. We invite you to call Patty Liedberg for a confidential discussion on 01-438 1891 or alternatively, to send her your CV at Citicorp Investment Bank Limited, PO Box 242, 335 Strand, London WC2R 1LS.

We are an equal opportunities employer.

CITICORP INVESTMENT BANK

AT A CAREER CROSSROADS?

Hill Samuel Investment Services is seeking executives, aged 25 to 50 and with experience in industry, commerce or the professions to become Personal Financial Advisers. All necessary training and support will be given to enable you to promote the renowned range of Hill Samuel personal and corporate financial products and services. London commuter area.
Contact Mike Talbot, 01-222 4868
Hill Samuel Investment Services
29 Cannon Lane's Gate
London SW1 9BQ

TRAINEES REQUIRED

FINANCIAL SERVICES GROUP
REQUIRES TWO TRAINEES
Aged 23-30. Positive, confident manner, with integrity and professional experience. No previous experience necessary as full training given.
Call NIC INGRAM on
01-499 8288

Appointments Wanted

Ambitious 25-year-old male MBA with 2 years trading experience in a commodity firm, also has hands on use of a variety of PCs. Now seeks immediate employment in Equity/Eurobonds in Analytical/Trading role with growing company.
Write Box 40593, Financial Times
10 Cannon St, London EC4P 4BY

ECP SALES

Team up with proven success...

Our client is a major US Financial Institution which has developed one of the most active and professional teams in ECP marketing, trading and sales, and is also increasing its involvement in MTNs and other money market instruments.

As the bank is a major issuer of Euro-commercial paper and Euronotes, the Sales force plays a vital role in distribution of the product throughout the UK, Europe and globally. To strengthen this team, several salespeople are required at junior and senior level. The emphasis is on teamwork; on establishing professional long term relationships with investors; and working in an organization highly committed to the product.

Ideally, candidates should have had experience of ECP or money market sales, and a second

language, whilst not essential, is highly desirable. The bank would also consider outstanding candidates with other types of financial sales experience. Opportunities exist for bright individuals with under a year's experience as well as more senior salespeople.

The salary and benefits package are competitive and the bonus potential is well above average and clearly achievable. The openness of management style and the strong team spirit make for an excellent working atmosphere.

For further details please contact Kevin Byrne on 01-248 3653 during office hours (01-248 3653 evenings/weekends) or send a detailed CV to the address below. All applications are treated in the strictest confidence.

BBM

60, Cheapside, London EC2V 6AX

Telephone: 01-248 3653

CONSULTANTS IN RECRUITMENT

Investment Analyst

A significant opportunity for a career minded analyst

Rowntree Mackintosh is an ambitious international food group producing a wide range of chocolate confectionery and snack foods. Current turnover is £1.29 bn from 30 factories employing in excess of 30,000 people.

As an Investment Assistant you'll join a professional investment team responsible for managing the company's £300 million pension fund, which is mainly in gilts and equities. As well as assisting in this, you will have close contact with brokers and the stock market.

In your 20's or early 30's, you will have some experience in investments within a financial institution. You will possess excellent communication skills - both written and verbal and must be comfortable working within a sophisticated computerised environment.

This position is based at our York Head Office, which has the latest technology for receiving market information. Career prospects are good with opportunities for progression to a more senior role in investment fund management.

An attractive remuneration package includes relocation assistance, to an extremely attractive location. Please write with a full CV, including current salary, to Andrew Harley, Manager, Group Recruitment, Rowntree Mackintosh plc, York, YO1 1XY.



Rowntree Mackintosh

FUTURES /FX TRADER

Up to £35K

Bonus Scheme

The Requirement

FX, Financial Futures and Options Desk Trader for a UK Brokerage House.

We are an expanding, well capitalised UK brokerage house, trading for international customers on a worldwide basis with several overseas offices. Service, new products and adaptability are some of our strengths. We do not trade for our own account.

The candidate sought will be aged 23-33 with at least 3 years' experience of broking Financial Futures and FX in a lively environment. After familiarisation you will be expected to participate in the night shift one week in eight. Graduates are preferred. You must be able to write marketing reports on a daily basis and to understand new products and their application to institutional customers.

The Rewards

Salary to £35K. Annual discretionary bonus. Foreign travel. Job satisfaction.

Apply in strictest confidence, sending CV to Box No. A0 595
Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY

Capital Markets Documentation

As a leading international investment house and a major force in the Eurobond market, Nomura is translating the growth of bonds and equities trading worldwide into a significant expansion of its capital markets activities.

An executive is needed within a team handling the documentation of Eurobond new issues. We expect to appoint a lawyer with commercial experience.

The salary will reflect the importance of this role to Nomura in its commitment to Eurobond success. This will be supported by a benefits package including a mortgage subsidy scheme.

Candidates should write, in strict confidence, giving full personal and career details, to: Michael T. Brookes, Executive Director, Personnel, Nomura International Limited, Nomura House, 24 Monument Street, London EC3R 8AJ. Tel: 01-283 8811.

NOMURA

UK Equities Market Makers

There are no limits

The client: a major-league name in international banking.
Your experience: impressive - and preferably in UK equities.

Your age: somewhere between 25 and 35?

The benefits: excellent.

The prospects: excellent.

The salary: see headline.

The contact: Mark Webster.

The address: see below.

The next move: is yours.

Please list separately the names of any companies to whom your application should not be forwarded.

Benton & Bowles Selection

197 Knightsbridge, London SW7 1RP. Telephone: 01-225 1951

Den norske Creditbank PLC

Forward Foreign Exchange Dealer London

Den norske Creditbank Plc is the wholly owned UK subsidiary of Norway's largest banking group and has an acknowledged reputation for the quality and professionalism of its foreign exchange trading activities.

Development plans within the dealing room have resulted in the need to recruit another experienced individual with at least two years' active involvement in the forward markets.

A proven and successful record of dealing in the major currencies is a prerequisite for this position and experience of the Scandinavian markets would be an added advantage.

The successful applicant will be rewarded with a competitive salary together with a full range of benefits. Please write with a detailed CV to:

TOM KOLLINSKY, Manager, Personnel at DEN NORSKE CREDITBANK PLC,
20 ST DUNSTON'S HILL, LONDON, EC3R 8HY.

DnC

CURRENCY TRADING MANAGER

Swiss Investment/Insurance Company with substantial funds under management intends to establish trading operations in London.

Dealing in traded options in currencies, stock market indices and general commodities.

Experience trading manager required 28+, able to build successful trading team.

TOP REMUNERATION
Tel: 01-235 0674

EXECUTIVE JOBS

IF YOU EARN OVER £25,000 p.a.

AND ARE SEEKING A NEW OR BETTER JOB
Our team of consultants, all of whom have had managing director level experience, can help you.

Our successful Executive Action Plan helps you find appointments quickly and discreetly, particularly in the unadvertised vacancy area.

Contact us for an exploratory meeting without obligation. If you are currently abroad ask for our Executive Export Service.

32 Savile Row, London W1. Tel: 01-734 3879 (24 hours)

Connaught

International Appointments

New Unit Office Luxembourg

For over 150 years our client has been at the leading edge of developments in the financial services industry. High quality, successful products, professional advice and an emphasis on friendly, caring customer relationships have resulted in assets of over \$55 billion and a global workforce of over 40,000. As evidence of its commitment to growth and client service, a new office is shortly to be opened in Luxembourg, thus creating the demand for additional experienced executives.

Manager, Registration and Dealing

The successful candidate will have overall day-to-day operational responsibility for the establishment and development of the department.

Senior Registrar

Fully familiar with all registration aspects of the CUTAS system, the incumbent will be expected to supervise the accuracy, distribution and despatch of all certificates and ensure compliance with legalities relating to registration and data. The provision of internal training and external statistics is also expected.

Senior Dealer

An in-depth knowledge of all aspects of running a unit-checking administration is required. The incumbent will ensure the accurate documentation of unit purchases and sales, and supervise reconciliation procedures.

Reconciliation Accountant

Responsibilities will include control of incoming/outgoing cheques, and reconciliation of the general ledger and bank dealing accounts with the unit trust database. Regular management reports concerning Managers' Box dealing will also be required.

For the most senior positions candidates should be able to demonstrate at least three years' relevant experience, for the less senior, two years' is sufficient. A knowledge of the 'CUTAS' unit trust system package would be a distinct advantage. Preference will be given to applicants with ability in French, and German will also be useful. A full company package is offered, together with relocation assistance.

If you feel ready to accept the challenge now created by this fast-moving financial services company, please send a detailed Curriculum Vitae in confidence to either: Roy Webb, Managing Director, Jonathan Wren International Ltd, 170 Bishopsgate, LONDON EC2M 4LX, UK, tel. (01) 623 1266, or Felix Meyer-Horn, Administrateur, Jonathan Wren International (Brussels) Ltd, 203 avenue Louise, 1050 BRUSSELS, Belgium, tel. (02) 647 8990.

London • Brussels • Hong Kong • Singapore • Sydney

**Jonathan Wren
International Ltd**
Banking Consultants

MONACO

Finance Manager

Rapidly expanding Management Services Group urgently requires a newly qualified C.A. A strong background in Accounting and Auditing is essential and whilst familiarity with micros is preferable, French is not necessary.

Please reply to:

Miss Kate Clowes, c/o E.M.L.,
Handel's House, 1st Floor
25 Brook Street, London W1
Tel: 01-493-6223

GATT/GENEVA

ECONOMIC AFFAIRS OFFICERS

In the context of the Uruguay Round of multilateral trade negotiations, the General Agreement on Tariffs and Trade, in Geneva, is seeking to recruit seven economic affairs officers. Their functions will be related to GATT's activities in the fields of legal affairs, tariffs, development, technical co-operation, trade in services, economic research and analysis, and trade statistics.

The positions will be of interest to young men and women with a university degree in economics (a degree in law is required for one of the positions), several years of relevant experience, and a fully satisfactory knowledge of, and ability to draft accurately and quickly in, English or French, with a good working knowledge of the other language. Additional languages, especially Spanish, would be an asset.

Salaries and other emoluments are on current United Nations scales, the appointment level being determined in relation to qualifications and experience.

Candidates whose background corresponds to the above requirements are invited to submit a curriculum vitae, or write for details and an application form, to:

Chief of Personnel
GATT

154 rue de Lausanne, 1211 Geneva 21
Closing date for applications: 7 August 1987

Appointments Wanted

CONTRACTING CONSULTANT

BRITISH CHIEF EXECUTIVE
with extensive and varied
contracting experience in Europe,
USA and Middle East.
AVAILABLE FOR CONSULTING
ASSIGNMENTS ON FULL OR
PART-TIME BASIS.
Excellent negotiating skills,
French spoken, Engineering
Marketing and Business
Administration qualifications.
Write Box A2591, Financial Times
10 Cannon St, London EC4A 3DF

INTERNATIONAL FUND MANAGEMENT

PARIS

We are a small Paris based firm of investment specialists, advising a broad range of international funds. We are looking for a portfolio manager to assist the existing team. Some knowledge of bond markets would be helpful. The ideal candidate will have at least 5 years experience within a financial institution, with two years of specific responsibility for managing funds in several of the major international stock markets. He or she will be capable of working without excessive supervision, and must be educated to degree standard. Preference will be given to someone who is genuinely interested in international markets, and who would wish to contribute to developing an innovative international strategy for marketing to institutional clients.

Salary negotiable.
Write with CV or telephone for further details to:
Ian Cawood, MICHAEL RULE S.A.,
29 rue La Boétie, 75008 Paris 010-331-4260640

BANQUE WORMS

INTERNATIONAL DIVISION

As a French "banque d'affaires" and subsidiary of a major European insurance company, we are seeking to strengthen our international scope of affairs. Our strategy, aimed particularly towards capital markets, places emphasis on the further development of two sectors: interest rate and currency swaps, and debt financing. To advance this strategy, and as a member of our already highly successful team in Paris, we are looking for skilled businessmen, highly motivated by the opportunity of developing these market activities as well as by the prospect of sharing in its success.

DEBT EQUITY FINANCING

In order to develop this rapidly-expanding field of activity, the successful candidate will have five to ten years' experience in arranging and structuring international financial transactions and a good knowledge of debt restructuring techniques. A background in commodities financing, although not a requirement, would be an advantage. This future manager, graduate from a leading school of business school and if possible from an American university, will be well-versed in financial, legal and fiscal matters. He will have experience in overcoming geopolitical constraints and in negotiating with officials of different countries. The candidate will thus speak fluent English and preferably also Spanish and French. With good business and organisational skills, the successful candidate will soon be promoted to Division Manager.

Ref. FWO/4 FT

SWAPS/SYNTHETIC FLOATERS

In order to increase our interest rate and currency swap operations as well as our involvement on the synthetic floaters market - for both the Bank and our clients - this managerial candidate must have three to five years' experience dealing with money and financial markets gained with a bank, industrial organisation or stockbroker. Other necessary requirements for this position are a detailed knowledge of cash-management operations and foreign exchange and interest rate risk hedging, as well as a strong sense of organisation and procedures.

The successful candidate would be at least 30 years old. With strong business skills he will soon be the manager of a growing team.

Ref.: FWO/5 FT

Please send your full resume, specifying the above reference, to:
INFRAPLAN - 83, Boulevard Raspail - 75006 PARIS - FRANCE

INFRAPLAN
Paris/Barcelona

PROMINENT FRENCH STOCKBROKER

Analyst/Development Role
PARIS

Expanding French stockbroker with excellent reputation seeks to strengthen research capability to service international clientele by appointing marketing-oriented analyst. The ideal candidate will be mid to late 20's, a graduate with minimum of 3 years' experience in security analysts.

Nationality is open but working knowledge of French essential. Possessing excellent communication skills, a flair for marketing and entrepreneurial spirit, candidate must be willing to relocate to Paris and be free to travel.

Substantial rewards and prospects will reflect both the importance of the position and the individual's capabilities.

For further details, please telephone Josette Sayers on Paris number 40 70 01 55 or reply with CV in strictest confidence to:

Box A0582, Financial Times
10 Cannon Street, London EC4A 4BY

EX-PATRIATE
ENGLISH BUSINESS WOMAN
Sound knowledge of trading and
marketing Middle and Far East
(resident director 12 years)
wishes to represent UK companies
in these areas. Retainer and
commission basis.
In England month of June
Write Box A0576, Financial Times
10 Cannon St, London EC4A 4BY

ABC Import-Export Corp.

SARL

As part of our expansion plan we seek to appoint one senior manager for our newly launched branch in Tanzania. Reporting directly to our Managing Director, this challenging position involves the development of short and long term trading operations in a high pressure environment.

Applications are therefore sought from ambitious, hard working individuals who will be graduates and who are able to demonstrate a minimum of five years' relevant experience in barter trading preferably with African countries. Applicants will also be in excellent health condition.

We offer a generous remuneration package including competitive salary and expatriate benefits.

Please write in strict confidence with detailed resumé, expected salary and a photograph to:

Mrs D. Hoffmann

ABC IMPORT-EXPORT CORP SARL

POB 2758 L-1027 Luxembourg

Grand-Duché de Luxembourg

INTERNATIONAL APPOINTMENTS ADVERTISING

£43 per single column
centimetre
Premium positions will be
charged £52 per
single column centimetre

For further
information call:

01-246 8000

Daniel Berry

Ext 3456

David Rhodes

Ext 4676

Tessa Taylor

Ext 3351

SALES TRADERS

U.S. Investment Bank seeks experienced sales traders to join its growing International Equities Department. Several positions are also available in our expanding Derivatives Unit including Convertible Bond Sales/Trading and Options Sales.

Send Curriculum Vitae to:

Pamela Haynes
Personnel Manager

Donaldson, Lufkin & Jenrette

Donaldson, Lufkin & Jenrette International

Jupiter House, Triton Court

14 Finsbury Square

London, EC2A 1BR, England

ENGINEER TECHNICO-COMMERCIAL

A multinational Group operating in Europe and South America producing and placing refractory materials seeks an engineer (or an excellent technician) to establish the British subsidiary in close collaboration with the central team with a minimum of 5 years' factory experience in metallurgy, refractory materials or petrochemicals, who is at home both in presenting our products to potential customers and in supervising the execution of the works.

Please reply with handwritten letter plus CV (with references), copies of diplomas and photo, to:

Box F7433, Financial Times

10 Cannon Street, London EC4A 4BY

All replies will be treated in confidence

Do you have Swaps experience? Are you interested in working overseas?

We are looking for highly motivated people with experience in the swaps market, either as a Broker or Principal, to join our fast growing international team. Experience in broking medium term swaps and related products is essential. This position offers the opportunity to work in our overseas offices, particularly New York and Tokyo. A substantial remuneration package is available to the right candidates together with exciting career prospects in one of the world's largest moneybroking companies.

Please write in strictest confidence to:

Graham Kidson
Managing Director
Exco Capital Markets Limited
Millstone House
107 Cannon Street
LONDON EC4A 5AT

THE ARTS

Television/Christopher Dunkley

Obsession with competition ensures its survival

There is a growing belief among ILEA teachers, and others it seems, that competition is a bad thing. They blame the competitive spirit, which they believe was inculcated in school children in previous generations, for virtually all mankind's ills, from Nazism (presumably nobody ever explained to them what the word actually means) to the north/south divide. Now, having got rid of the Eleven-Plus they are trying to eradicate all competitive sport from schools.

No doubt there is a grain of sense in their argument. The co-operative nature of the anti-bill makes for a fairer—albeit a more static, regimented, mindless and boring—society than we achieve with competition. The existence of winners does, obviously, require the existence of losers, and to lose constantly may cause bitterness and resentment. But as the teachers go solemnly about the business of banishing cricket and rugby, replacing athletics with weight training, and generally depriving non-academic children of one of their few opportunities to outshine the brainy, I wonder if they have the faintest idea of what they are up against.

Television gives the game away by proving repeatedly, indeed almost continuously, what an obsessively competitive lot we are. True, you do see drama, current affairs, music, news and other programmes on television unconnected with competition. But if you consider the entire output over, say, the past fortnight, it is astonishing how much has consisted in one way or another of competition, especially the best known and most heavily publicised programmes. It is also interesting—and for the teachers deeply ominous—presumably to realise how very enjoyable most of us find at least some of these competitions, and what high ratings they get as a consequence.

Admittedly the biggest tele-

vised competition of the lot, the General Election, bored many of us to tears, but that is hardly a typical example. More typical was *World Cup Rugby*, the first world championship in this sport which was held in Australia and New Zealand and was covered by the BBC throughout the latter stages of the election campaign.

Enthusiasts would make two virtually unanimous complaints. I suspect that there was not enough coverage, and that the BBC has still not shown the Australia/France semi-final in its entirety. This match, one of the two greatest I have ever seen (the other being the Barbarians v the All Blacks 10 or 12 years ago, also televised, happily) overshadowed the final between France and the All Blacks which turned out to be a most unequal and lacklustre affair.

The Australia/France semi-final was the stuff of which schoolboy stories used to be made in the days when schoolboys were allowed to be competitive. With the scores level at 24-21 in injury time France ran true to form, triumphing in a breathtakingly well sustained attack which ended with Serge Blanco, on a gammy leg, making a heroic charge over the line, showing every flying divot in big close-up. It was worth the fence to watch the highlights of that match alone.

Clearly sport accounts for a large proportion of television's competitive material. During this week and next, if matters run true to form, the BBC will achieve its largest audience share of the year, about 20 per cent, with Wimbledon, and the two BBC channels together will take about 35 per cent. Their other annual ratings triumph comes in April with the *World Snooker Championship*. There is skill and drama involved in these fixtures, not to mention large sums of money, but above all they are competitive events.



Pamela Stephenson, the Duchess of York and Stuart Hall in the Grand Knockout Tournament

Last weekend sports fans could watch not only a number of programmes looking forward to Wimbledon, but *International Athletics* on ITV and BBC1; *The US Open* golf championship via satellite on C4, with the British commentators hunting around for ways to fill the gaps when the American network went off for its lengthy commercial breaks; *Rowing: Power Sprint*, also on C4, which would be better if the makers were not so terrified of losing uninitiated viewers for supposed lack of drama; *The Second Test* from Lord's on BBC2; *Racing From Ascot*, *Hockey*, and *Basketball* on BBC1 (another of those sports, like American football, where the pauses seem to outlast the action and a television programme consequently consists almost entirely of artificially bright and excited talk from the commentators) and then,

late on Sunday evening, *Grand Prix*, with Mansell yet again going out in front at the start but failing to stay there, and *The Royal International Horse Show* whose commercialism is now beyond parody: in the Everest Double Glazing Grand Prix, Harvey Smith was riding a horse called "Sanyo Shining Example".

But although there is an awful lot of it, sport is not the only type of competition on television. Quiz and game shows are still a growth area (*24/7* is an BBC2 tonic, *Countdown* on C4, and *Who's Got the Edge?* on ITV) and last Friday BBC1 brought us a one-off revival of *Jeux Sans Frontières* called *The Grand Knockout Tournament*, which I suspect may prove to have achieved one of the biggest ratings of all time. The great attraction was, of course, the presence of Prince Edward, Princess Anne, and

the Duke and Duchess of York as "team leaders." In the event they took little active part except as cheerleaders, though they did display a most un-English willingness to whine "Snot fair" (or words very much to that effect) to the judges when they felt anybody else was bending the rules.

Whether an ILEA teacher would see this as proof that English aristos are going soft and losing their stiff upper lips, or as a welcome sign that the royals are becoming more like other people, is difficult to say. No doubt such teachers would argue sternly that a fair society would contain neither moneyed princesses nor homeless families, and that we ought not to spend money using television to bestow their charitable efforts in order to save the children or even wildlife.

Yet all human history seems to indicate that whatever political system you set up, pecking orders will remain, privileges will remain, and love of competition will survive. If television sport has taught us one thing in the past 20 years it is that no country is to be more feared than good old egalitarian East Germany once they put their minds to proving their superiority.

The *Grand Knockout* was on Friday. Saturday brought the final of the embarrassingly titled series *Bob Says Opportunity Knocks*, a talent competition in which the public has been voting for the various acts by telephone. Gratingly the Welsh comedian who had the gall to pinch Gerald Haffnang's superb "Barrel of Bricks" story, and tell it badly, received the lowest number of votes.

Discord disrupts the sound of string quartets in Reggio Emilia

It was in the North Italian city of Reggio Emilia, in 1945, that Paolo Borciani founded the Quartetto Italiano. This was to become, in its nearly 40 years of existence, one of the world's most celebrated and influential string quartets; and Borciani himself was to reach a position of highest importance in Italian musical life. After his death in 1985 the idea was formed in Reggio of honouring the name of the native son by founding a new string quartet competition in his name. It was specifically intended to be a more illustrious competition than any other already in existence; the jury was to be the most distinguished imaginable and the prize money and post-competition concert engagements were to be of previously unexampled largesse.

Under the stewardship of Guido Borciani, Paolo's brother, the plan was realised. For the First Paolo Borciani International Competition (15-21 June) there was assembled, in the glorious Teatro Ariosto at Reggio, a jury comprising Norbert Brainin (Amadeus Quartet), Milan Skampa (Smekna), Walter Levin (LaSalle), Sadao Harada (Tokyo), Valentin Berlinsky (Borodin—in the event, he withdrew for reasons of alleged ill-health), Hatto Beyerle (the original Alban Berg Quartet), Dario De Rosa (Trio di Trieste), Pierre Colombo (chairman of the International Music Festivals Federation committee), and Elisa Pegreffi (Borciani's widow, and the Italian second violin).

The prize money was huge: 25

million lire (about £12,000) plus concerts throughout Europe for the first 10 million lire for the second. In a touching gesture, Pegreffi promised her own violin to the second-violinist judge of the worstiest. And a Press Jury, consisting of Duilio Courir (Corriere della Sera), Jacques Longchamps (Le Monde), and myself, was installed to award a special press prize (also worth 10 million lire) after the model of the competition at Evian.

The 20 groups (upper individual age limit 35) who went through their first two days of eliminatorily rounds were of a standard entirely commensurate with such an undertaking, only two, indeed, noticeably failed to reach the general high level. All the signs were auspicious. The atmosphere was friendly. The feeling was right.

It was, therefore, impossible to predict in the opening days that the competition would end as it did—without a first-prize award, in a atmosphere of discord and bitterness, with stark diversities of judgment exposed between two unequal parts (five to three) of the main jury. (At least two of its members chose to leave town before the prize-winners' concert.) At the heart of the matter, it seemed to me, was an irreconcilable difference of opinions, ideals even, as to the exact goal of string quartet performance—and this in turn seemed to point once more to the contradiction at the heart of an competition set up to grade levels of musical execution.

What gave the Reggio drama

an added twist of irony was that the two young quartets at its centre were both Swiss—the Carmina, from Zurich, the second-prize winner, and the Sine Nomine, from Lausanne, who took the Press Jury award. I thought the Carmina one of the most remarkable quartets I have ever encountered; I have no doubt that they are destined for greatness. Neither had five of the grand musicians on the main jury—Bayerle, Brainin, Levin, Skampa, all of them felt (as I did) that the Carmina qualities are unfamiliar ones on the current concert scene, qualities associated with the deepest and most genuine kind of musicianship, qualities essential to authentic (as opposed to counterfeit) chamber music-making.

On the simplest executive level, their blend, unanimity of impulse, unforced control of technique for expressive purposes, and meaningful observation of score markings proved an unforced delight. In the eliminatorily round, their Ravel quartet was shot through with the lightest nuances, with fine secret gestures and quietly passionate emotional inflections, while never risking the smallest kind of outward show. In the final, their choice of Haydn's Op 76 No 1 to add to the "setback" of the Beethoven Op 59 No 2 brought smiles of delight to certain faces; and, despite the fact that in the opening round already 20 readings of the Beethoven first movement alone had been

heard (in the final round) already three accounts of the whole thing, their Beethoven was a marvellous reassertion of musical priorities.

It is the highest kind of maturity to be able to create musical tensions, and their release, without resorting to physical force of the huff-and-puff kind; that this should be the cornerstone of a young quartet's whole musical outlook helps to explain why they attracted the enthusiasm of such a diverse band of distinguished, experienced admirers.

But this brand of performance is not to all tastes. "The Carmina lack charisma," one jury member was overheard to remark. In the world of competitions—as, of course, in the wider international musical market place—another sort of presentation is more commonly essayed, that seeks maximum effectiveness in display of skills, maximum "salesmanship" as its goal. The Sine Nomine Quartet, 1985 actively advanced on a career—indeed, they made their Wigmore Hall debut last February. (So, recently, did another, far more hard-edged and assertive quartet at Reggio, the Alexander Quartet, young Americans who took Portsmouth in 1985.)

In the three competition rounds the Sine Nomine gave smoothly accomplished readings of Beethoven, Berg (Op. 3), Mozart, and the Schubert "Death and the Maiden" (where, however, a few

Achilles-heel weaknesses were most consistently evident). Their professionalism was most striking of any on show at Reggio: while I certainly didn't rate them as highly as did my two Press colleagues, I agree to their Press award. But the existence of a quartet guided by higher ideals did tend to show up their relative lack of "salesmanship"—and the undisguised preference for such that came out in certain influential quarters in the later stages of the competition was correspondingly disheartening. According to the absurdly complicated system of numerical evaluation invented for Reggio, the Carmina came out top in the main jury's final calculation. But the rules also required that six out of the eight jury members should agree to the award, and despite argument and pleading late into the night this was not forthcoming.

The Carmina-Sine Nomine controversy tended to obscure other performers of strong, if inevitably lesser, merit. Most unjustly so in the case of the other leading finalist group, the Nasdala Quartet from East Germany: their performances of Beethoven, Berg, and Brahms may have been plainer, less buoyant in musicality than the Carmina's, but their combination of absolute honesty and thoroughness (as in an unflinchingly authoritative Bartok Fifth) proved consistently impressive.

And some interesting trends could be noted in between times. One was the upsurge of

all-female quartets, three from the US: the Lark (whose Mendelssohn E minor was exquisitely fresh), the Cavani (intelligently stringent in Debussy, somewhat less assured in Op 132, a bold but rash choice), and the Lafayette (who for the sincerest motives drenched everything in emotional excess). The four English quartets who came to Reggio were all eliminated in round one; I sensed that their choice of repertoire was to blame—the Duke Quartet's Britten Third and the Hanson's Kodaly pleased those who admired the music, and much less so those who didn't.

What is to be done? The Borciani competition was intended to be a triennial event; by 1990 the rules and voting procedures may have been adjusted according to lessons learnt first time (the hard way). It is hard to imagine that the five jury members already mentioned will be eager to return (or will be invited to do so), but no doubt others (even if of lesser stature) will be found. But what was planned to be the second round of string quartet competitions has been born under a cloud, and that will take a while to blow away. Meanwhile, the Carmina Quartet undertake their first British tour (with a Wigmore recital as one of the dates) next February and March. They should on no account be missed.

Max Loppert

Quartett/Ludwigsburg

Michael Coveney

Robert Wilson's new production of Heiner Müller's *Quartett* was a highlight of the opening days of the 1987 World Theatre Season in Stuttgart. Six performances were given in the beautiful castle theatre of Ludwigsburg, 30 km north of the city. This largest baroque castle in Germany was completed in 1733 and its little theatre (a pit and three galleries of intimate boxes) contains the world's first revolving stage.

The formal setting was ideal for Müller's 1982 adaptation of Laclos's *Les Liaisons Dangereuses*, an icy decadent duet for aristocratic lovers untinged with the sort of Restoration thrust and parry ingeniously invented for the piece by Christopher Hampton. You enter the theatre along gilded corridors crowded with the portraits of the Wurttemberg nobility, face after face of beguiling inscrutability staring nonchalantly down on a chattering Festival rabble that has invaded the gardens and Renaissance courtyards.

Wilson exploits these tensions by placing white modern furniture in front of the classical curtain. His cast of five actors assemble slowly, as if at a séance, and place their hands on top of each others' hands. Madame de Merteuil and the Vicomte are former lovers engaged in the despoliation of a virgin and sexual revenge on a married lover of the Vicomte who spurned him. Wilson elasticises Müller's text, tautens its marvellous allusive asphyxiation still further, by giving the pair a doppelgänger in the shape of a young girl and boy, both beautiful. The process of ageing and decay to which the missing character itself is embodied in the fifth figure, a wheezing, snoring old man eventually consigned to a lugubrious scene on an invisible thread of rope.

The stage proper is divided by a diagonal gauze traverse. The mirror imagery of the play addresses itself to Merteuil and Vicomte exchange personalities but not identities, so thorough is their love-loathing

of each other—is, one has to say, reflected in this scenographic partition: upstage a Rennie Mackintosh chair characterises the new world; downstage, this side of the gauze, Merteuil will disport herself, lingeringly, on a Second Empire chaise longue.

In London recently we had a brave and at times unwatchably explicit production of this play in a little pub theatre. Wilson's exercise of high-tech insurance, an aesthetic executed with unerring visual taste, renders it, if anything, even more delightfully unpalatable. Whereas Hampton has crafted the material into a recognisable commodity of bourgeois theatre, Wilson proposes a bleak and beautiful fable of modern manners, an operatic elaboration of the increasingly powerful submission that a physical glare, a tattered cloak for emotional aridity.

An abandoned red coat belonging to the Vicomte becomes a property of desire, a stray shoe of Merteuil an instrument of danger and ambiguity. I have not seen a Wilson production of *Quartett*. He seems to be pining down his physical language to the absolute minimum. Every look, every inflection, is made to count.

The method creates an extraordinary intensity in the theatre and requires performers of the highest calibre. Wilson is lucky indeed to have Elisabeth Rath and Hans Peter Hallwachs in the main roles. She has immense style and elegant chalk white shoulders; he, built like a tank, can release one minute into sexual missing character, the next fly suspended by one foot in a noose, all the while maintaining a brooding and sinister presence.

The other big event of the weekend was the European debut of Peter Sellars' American National Theatre in a stunning version of Sophocles' *Ajax*. Of the other matters at this most admirable of festivals, on Saturday,



Director Robert Wilson with author Heiner Müller at rehearsals in the Ludwigsburg castle theatre

Ligeti/Almeida

Dominic Gill

György Ligeti's new piano concerto, given its British premiere by Anthony di Bonaventura with the London Sinfonietta on Monday, is neither large nor weighty. Around 17 minutes long, it is scored for solo piano with chamber orchestra, and in effect is rather a chamber concerto (including plenty of virtuosic flights for the orchestral instruments) with piano obligato.

There are three distinct movements, fast, slow, fast, and the musical working is to a large extent characteristically Ligetian: Ligeti himself proposes it as a piece in which "I have realised a new idea of harmony and rhythm"—and indeed the first movement is a clear statement, in just five minutes of complex rhythms, interacting. It is a lively piece of rhythmic polyphony. Ligeti calls it "complex polymetre." Whatever you call it, it's fun, and set 12/8 and 4/4 simultaneously. Steve Reich has set 12/8 against 4/4 too, and sometimes produced still more complex poly-

The slow movement at first proposes itself as an essay in original sighing on flute and ocarina. But the sighing is interrupted very soon by sudden outbursts from brass and woodwind which rise to a shrieking climax—before a final subsidence as sudden, and as unexpected, as the arousal. The finale is a moto perpetuo with powerful Ravelian echoes: the stance is muted grand-virtuoso, reminiscent of the biggest of Ligeti's keyboard Etudes. In its context it seems the weakest movement—even if it is certainly the most approachable.

As a whole, the concerto didn't strike me, even after two hearings (it was repeated in the concert's second half), as a major Ligeti offering; but it has charm, and a certain delicate vigour, as well as some engaging rhythmic spice. Anthony di Bonaventura has clearly worked hard at the intricacies, and gave a fluent, confident exposition of his keybook part. His brother Mario di Bonaventura, to whom the concerto is dedicated, conducted with enthusiasm and clarity.

Arts Guide

Theatre

LONDON

Antony and Cleopatra (Olivier): Peter Hall's best production for the National Theatre he leaves in 1988 brings this great but notoriously difficult play to thrilling life, with Judi Dench and Anthony Hopkins as the scarred lovers on the brink of old age. Dench is angry, witty and ultimately moving. Best of the rest at the NT is Michael Gambon giving his finest ever performance as Arthur Miller's doomed longshoreman in *A View from the Bridge*; Juliet Stevenson in a fine revival of Lorca's *Yerma*; and David Hare's production of *King Lear*, Hopkins, a massive gaunt old, which gathers force and more friends as it continues in the repertoire (928 2252).

Macbeth (Barbican): Jonathan Pryce is a wifely, blood-curdling Macbeth in Adrian Noble's exciting production for the RSC. It plays in repertoire with Jeremy Irons' inconclusively wimpy Richard II and a rough and tumble modern-dress *Romeo and Juliet*. Best in the RSC's Barbican pit is Janet McTeer leading a fine ensemble in *Worlds Apart* by Cuban playwright José Triunfo. *The Phantom of the Opera* (His Majesty's): Spectacular but emotionally

nutritional new musical by Andrew Lloyd Webber emphasising the romance in Leroux's 1911 novel. Happens in a wonderful Paris Opera ambience designed by Maria Björnson. Hal Prince's alert, affectionate production contains a superb central performance by Michael Crawford. A new, marvellous and palpable hit. (839 2244, CC 751 8131/240 7200).

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's rollercoasting fully has 10 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around. Disregard *Star Wars* and *Cats* are all influences. Fustian score nods towards rock, country and hot gospel. No child is known to have asked for his money back. (834 8184).

Dead Street (Drury Lane): No British equivalent has been found for New York's *Off Broadway*, but David McKee's top-dancing extravaganza has been rapturously received. (836 8106).

NEW YORK

Fences (40th Street): August Wilson hit a home-run, this year's Pulitzer Prize, with James Earl Jones taking the powerful lead role of an old baseball player raising a family in an industrial city in the 1950s, trying

to improve lot but dogged by his own failings. (221-1211).

All My Sons (John Golden): Richard Kiley has the gratifying part of Joe Keller in Arthur Miller's post-war moral tale of profits versus principle in a nicely dated production from the Long Wharf Theatre. (238 6200).

Cats (Winter Garden): Still a sellout, Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually startling and choreographically felicitous, but classic only in the sense of a rather staid and overblown idea of theatricality. (238 6202).

42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the '30s incorporates gems from the original film like *Shuffle Off to Buffalo* with the appropriately brash and leggy honking by a large chorus line. (577 9020).

A Chorus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (238 6200).

La Cage aux Folles (Palace): With some lurching Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilar-

ious original between high-kicking and gaudy chorus numbers. (757 2828).

I'm Not Rappaport (Booth): The Tony's best play of 1986 won on the strength of its word-of-mouth popularity for the two children on Central Park benches who bicker wistfully about life past, present and future, with a funny plot to match. (238 6200).

Big River (O'Neill): Roger Miller's music rescues this sedentary version of Huck Finn's adventures down the Mississippi, which walked off with many 1985 Tony awards almost by default. (246 0220).

Les Misérables (Broadway): Led by Colin Wilkinson repeating his West End role as Jean Valjean, the magnificent spectacle of Victor Hugo's majestic sweep of history and passions brings to Broadway lessons in pageantry and drama, if not strict adherence to its original source. (238 6200).

Starlight Express (Gershwin): Those who saw the original at the Victoria in London will barely recognise its American incarnation: the skaters do not have to go round the whole theatre but do get good exercise in the spruced-up stage with new bridges and American scenery to distract from the hackneyed pop

music and trumped-up silly plot. (586 6510).

NETHERLANDS

Amsterdam, Stadsschouwburg: The English Speaking Theatre of Amsterdam with Noel Coward's *Private Lives* directed by John Harcourt and starring Lesley Hughes and Chris Young (all week except Sun and Mon). (24 23 11).

TOKYO

Tango Argentino (in English): Yet another original Broadway show for Tokyo, this is conceived and directed by Claudio Segovia and Hector Orezzoli. The sensual and powerful tango theme—like flamenco—fascinates the Japanese, mainly because sentiments and expression are as such a far remove from their own culture. Starring Nelsa Rodriguez de Aure, Hector Nelsa Avila and Cecilia Narova. Kosei Nenkin Kaikan Hall, Shinjuku.

A Streetcar Named Desire (in Japanese): Directed by Tora Kuroki with such a few remove from their own culture. Starring Nelsa Rodriguez de Aure, Hector Nelsa Avila and Cecilia Narova. Kosei Nenkin Kaikan Hall, Shinjuku.

The phenomenon speaks volumes on Japanese culture. At Seibu's new theatre. Ginza Seibu. (535 0555).

Les Misérables: After London and New York, now Tokyo, and the Japanese version by the Tokyo Company. With the cast hand-picked by the creative team of producer Cameron Mackintosh (from an astonishing 12,000 hopefuls), then trained for six months in a special "school", rehearsed by John Caird himself, costumes, set, sound and lighting supervised by the respective original designers flown in from London. Tokyo's Les Misérables (for both process and quality control) is set to make musical history in Japan. Sponsored by the cosmetics company, Shiseido, Les Misérables stars Sakao Takida, Ran Obori, Hironaka Saito, Goro Noguchi, Hiroshi Iwasaki, Kaho Shimada. Imperial Theatre, near Ginza (201 7777).

CHICAGO

Sunday in the Park with George (Goodman): Stephen Sondheim and James Lapine's Pulitzer Prize winning musical based on assumptions about the life of artist and Georges Seurat stars John Herrera as the artist and Paula Sorvino as his lover. Tod, directed by Michael Maggoe. Ends Aug 2 (463 3900).

A Streetcar Named Desire (in Japanese): Directed by Tora Kuroki with such a few remove from their own culture. Starring Nelsa Rodriguez de Aure, Hector Nelsa Avila and Cecilia Narova. Kosei Nenkin Kaikan Hall, Shinjuku.

Saleroom/Antony Thornecroft

Penn fetches £55,000

Christie's South Kensington yesterday held its finest ever auction of needlework. It dated from the 14th to the 19th century, and the collection had been formed from before the First World War. The most highly prized item was Sir William Penn's purse. It portrays Sir William, a mid-17th century nobleman, full length, in brightly coloured silks against a silver ground between a globe and his dog, Port. It sold for £55,000 and went to Stephen Huber, an American. Sir William's son, of the same name, founded Pennsylvania in 1682.

A record auction price for a Bernard Leach vase of £5,500 was paid at Christie's yesterday. The stoneware "fish" vase had been produced at St Ives around 1970 and was 37.5 cm high. Another record in the sale of modern glass and ceramics was the £61,600 paid by a German collector for a Venini vase designed by Fulvio Bianconi in 1960. It has a colourful tartan pattern of blue, green, white, yellow and red, and carried a top estimate of £30,000. A Bristol Delfware charger

dating from around 1730, which had been brought to Sotheby's Harrogate office earlier this year for a free valuation, sold for £28,800 yesterday in a ceramics auction. It was bought by Sampson, the London dealer, who paid more than twice the estimate. Another discovery from a Sotheby "roadshow", a rare Bow coffee pot and cover dating from the early 1760s, also doubled its estimate at £10,450. A Staffordshire salt-glaze teapot and cover of around 1750 went to Sampson for £18,150, against a £4,000 top estimate.

Also at Sotheby's instruments of science and technology made £153,166, but with over 25 per cent unsold. This was mainly because a rare Benjamin Martin brass and ivory orrery of between 1765-82 was bought in at £18,000. Top price was the £26,400 paid for a rare French graphometer by Philippe Danfrie, dated to around 1600.

Sotheby's ended its series of auctions in Monaco on a high note when a rare "Compagnie des Indes" figure of Buddha, of early Qingling period, sold for £35,689, way above estimate.

Have your F.T. hand delivered...

... every working day, if you work in the business centres of ANKARA, ISTANBUL & IZMIR

Istanbul (01) 5206726/5205400

And ask Meral Erden for details.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF
Telephone: 01-248 8000
Telex: 5854871
Telegrams: Finantime, London PS4. Telex: 8954871

Wednesday June 24 1987

Timidity on
air fares

AFTER almost 10 years of tortuous negotiations and legal manoeuvres, the European Community is close to what may well be dubbed an "historic" agreement on European airline reform. But as transport ministers gather in Luxembourg today in a final effort to resolve their differences, many people are rightly concerned that the cheaper fares and wider consumer choice supposed to flow from the package will turn out to be largely illusory.

Compromise is the lifeblood of the European Community but thanks to the vested interests which underpin the European airline cartel the Commission's original proposals to inject more competition into the industry have been substantially watered down in the quest for consensus.

First Britain and now Belgium in their capacity as the lifeblood of the EC Council of Ministers have tried to break the negotiating deadlock, but in each case the famous "bottom line" below which it is apparently not realistic to go to achieve satisfactory results has been moved lower and lower.

Take, for example, the important ideas on capacity sharing, the anti-competitive way in which European governments and airlines split passengers and revenues on a 50-50 bilateral government to government basis regardless of underlying performance. Originally the commission said the maximum an airline should be guaranteed is a 25 per cent share—but the most that the ministers are now prepared to consider is 45 per cent at the end of two years, dropping to 40 per cent if all goes well at the end of the third year.

Legal action

More recently, discussions have focused on the sensitive issue of market access. But the effect of any moves to open up services between the major hub airports and regional airports will be limited by the large number of exemptions which Greek, Italian, Spanish and Danish negotiators have managed to write into the latest Belgian package. The proposals for multiple designation—that governments should allow more than one named carrier on established routes—will as things stand only apply initially where there are more than 250,000 passengers a year (though this restriction would drop to 180,000 in three years time).

The bank's role
in LDC debt

WHAT future role are the commercial banks to play in the resolution of the Third World debt problem? The question may sound superfluous given the widespread assumption that this role will continue to be large and central, almost whatever happens. Yet this week's report by the Institute of International Finance in Washington has challenged this assumption by suggesting that alternatives to bank finance should be increased and that the banks' contribution should be commensurately smaller.

This could turn out to be an ill-timed statement. It is bound to reinforce the impression, created by the large provisions which banks have recently made against their Third World loans, that they are trying to disengage themselves from the problem.

The positive aspects to the report fall into two areas: proposals for improving the management of the debt, and development of new forms and sources of finance. The banks offer, for example, to help debtor countries improve the management of their liabilities, using new interest rate and foreign exchange techniques. They also ask to be included at an earlier stage in discussions between debtor countries and the international financial agencies so that they do not have requests for new money forced or sprung upon them. These proposals could bring a more commercial flavour to debt management.

The report reiterates the banks' wish to see the IMF and the World Bank play a leading role so that pressure is maintained on debtor countries to get their houses in order, particularly by making loans conditional on internal adjustment or the establishment of certain policies.

The creditor countries are also asked to make their contribution by expanding export credit guarantees for Less Developed Countries (LDCs), restructuring external debts through the Paris Club, and creating a positive economic environment in which LDCs can boost their exports and flourish. Again, these wishes are perfectly reasonable. But having set this grandiose agenda for the other parties to the debt problem, the

The crucial question for ministers and the European Commission today is whether half a loaf—or some might say a couple of slices—is better than none. The alternative in the event of a collapse in the talks today or tomorrow is for the Commission to withdraw its proposals as threatened and proceed with its separate legal action already initiated under Article 89 of the Treaty of Rome.

Those in favour of taking what they can get—including certainly Mr Stanley Clinton Davis, the EC's transport commissioner, possibly a majority of commissioners and even the more enthusiastically liberal British Government—argue that the legal process could be long drawn out, messy and uncertain. Politically they point out that this week's meeting is a last chance for reform before the more reluctant Danes take over the presidency of the community and the single European Act, due to come into force on July 1, imposes new and time consuming consultation procedures on the Council of Ministers. Moreover, they say, market forces are increasingly provoking change and even a small political nudge from the EC will help to speed up the process.

Warning letters

This is a dangerous line of thinking, especially since what is at stake today is not just whether Athens or Malaga comes into the package but whether airlines and member states should be granted a three year exemption from the relevant competition rules of the Rome Treaty (a vital quid pro quo for any political agreement). The Commission's legal action may be a blunt instrument but the threats which Mr Peter Sutherland, the EC competition commissioner, has already delivered to the major airlines have had a profound impact on attitudes in the industry. This should convince the Commission that it possesses a powerful weapon.

The cause of greater airline competition and lower fares is an important consumer issue on which the Community can make a permanent mark. But unless it can genuinely be shown that the final package is a significant step in the right direction, no deal is better than a shoddy second which the travelling public will sooner or later see through.

Trade finance

The main thrust of the banks' argument is that they are not in the business of making commercial loans to finance countries' balance of payments, and that this now needs to be more clearly recognised. That may, in principle, be true. But the fact is that the banks have made exceedingly large general purpose loans to LDCs, and they are now stuck with them whether they like it or not. There is certainly no justification for the banks to try to narrow their role at this stage. Indeed, it is rather disappointing to find the report crudely shifting the blame for the debt crisis on to the debtor and creditor governments, as if the banks had had no part in it.

The suggestion in the report that opportunities be enlarged for conversions of debt to equity, deserves support but, like the provision of more trade finance, only with the recognition that it does not address the central problem of the LDCs' needs for cash. Even if the present amount of debt equity swaps (about \$2bn-\$3bn) were multiplied many times it would have little impact on a debt burden of hundreds of billions of dollars high.

Nobody can force the banks to lend good money on top of bad, as experience with the Baker plan has already shown, but neither can they walk away from their existing involvement, or hope that some official fairy godmother will bail them out. What they might usefully discuss is the price they are prepared to pay to encourage a bail out, by passing on their claims at the kind of discounts which their provisioning now begins to suggest. As it stands, they show more realism about the problem than about the solution.

The Soviet economy

Gorbachev
and the
committee

By Patrick Cockburn in Moscow

IN THE battle to reform the Soviet economy, Mr Mikhail Gorbachev is facing a critical moment. The balance of power between radicals and conservatives is so even that economists will predict only that the struggle will be prolonged and intense.

At stake is the shape of the Soviet economic system, largely created between 1929 and 1952, under which the central authorities in Moscow allocate resources of goods and labour and determine the value at which they are sold.

Soviet reformers have realised that piecemeal economic reforms introduced since Mr Gorbachev came to power two years ago have been thwarted by the unaltered control of the commanding heights of the economy by organisations such as Gosplan and Gosstat—which together control the Soviet supply system—and by the ministries in Moscow.

The key issue at tomorrow's planned meeting on the economy of the Communist Party's 30th Central Committee, will be the production of a coherent plan to reduce the power of these central bodies so as to allow enterprises to allocate resources by negotiating contracts at prices which reflect supply and demand.

The proposed reforms would change more than the method of economic management. In a centrally run economy, political and economic leadership are the same, so the reforms would curtail or end the authority of some of the most politically powerful men and organisations in the Soviet Union.

Not surprisingly, there is strong, if covert, resistance in every party and government institution, from the Politburo down, as the implications sink in.

Conservatives "are afraid that with the abolition of directional planning, there will be anarchy of production," says Dr Boris Kurashvili, a specialist on the reform of the Soviet state and economy at the Institute of State and Law in Moscow.

The Central Committee will discuss a new law on state enterprises, already published in draft form, which aims to increase the independence and rights of individual enterprises. But economic reformers say the extreme ambiguity of its language reflects rather than resolves key questions. A senior manager at the Somy engineering plant in the Ukraine, which has conducted an experiment in financial autonomy over the

past three years on whose results the new law is partly based, said earlier this month that the Moscow ministries were still very much in control. "In practice, the quantity of goods produced remains the index by which we are judged," he said.

Mr Gorbachev told a recent conference that it was the power of the central economic bodies which frustrated the more limited economic reforms attempted in the 1960s and 1970s, ensuring that they were applied "in a very truncated form."

The fate of the modest reforms introduced during Mr Gorbachev's own two years in the Kremlin suggests that in any contest for authority between central bodies and newly enfranchised enterprises, the former tend to triumph. Enterprises may have received more rights but, in practice, they have neither the incentive nor the strength to use them.

For example, some 21 ministries and 75 enterprises received the right to trade abroad from the beginning of this year, but have shown little interest in competing for foreign markets. A principal cause of this is lack of experience since these organisations do not compete on the domestic market, where their inputs and outputs continue to be planned in the traditional centralised way.

The fact that the Soviet economy is managed through the central allocation of goods and labour and not through direct negotiations between producer and consumer is also neutralising the effect of regulations introduced over the last year to allow people to set up co-operatives or engage in jobs.

As an illustration of problems facing new ventures trying to trade legally within the country, Dr Alexander Levitov, head of economics at the weekly newspaper Literaturnaya Gazeta and an advocate of reform, cites a co-operative recently established to build wheelchairs for the Baltic republic of Estonia.

The co-operative needed steel pipe and the engineer who set it up knew some was being discarded as scrap by a nearby plant. The plant was willing to sell it to the co-operative, but could not because its plan for scrap had been devised in Moscow. If the pipe were sold at a higher price to be made into wheelchairs, there would not be enough metal left to fulfil the plan for scrap.

Every commentary, from

anecdote to scientific survey, indicates that economic reform is failing to make headway. A professor conducted an experiment to try to make a collective farm, in the Altai region of Siberia, self-financing and economically independent. But he found it could not cut free from central direction. "If the farmers do not follow instructions they are denied equipment and other needs," he said.

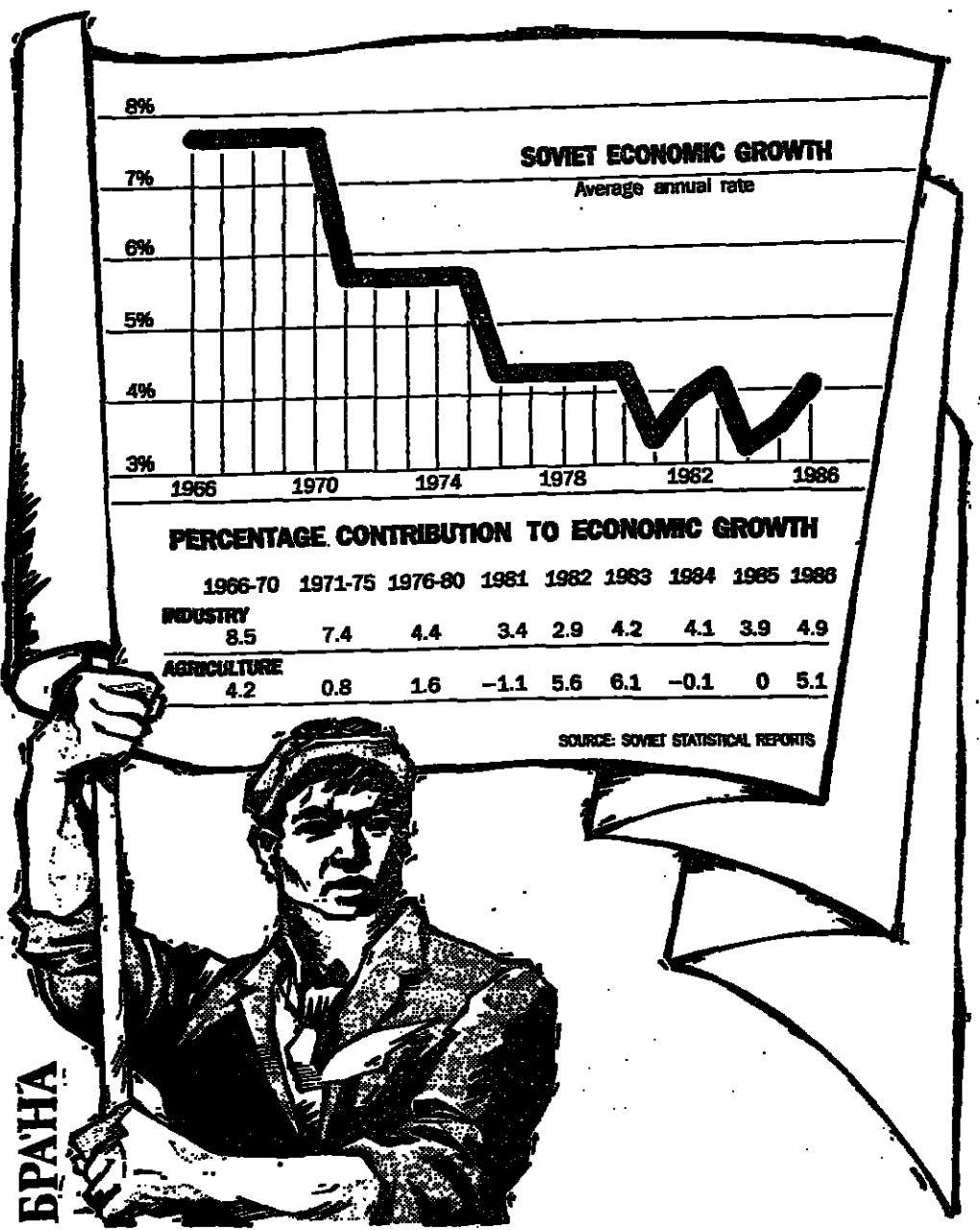
Dr Otto Latsis, an economist on the party's theoretical journal, Kommunist, says the effect of new laws—on individual labour, co-operatives, joint ventures, foreign trade and the right of collective farms to sell part of their produce on the free market—will have only limited effect unless there is fundamental change in relations between buyer and supplier, in favour of the former.

Frustration at the failure of the earlier Gorbachev reforms has led to much sharper criticism of central government organs, such as Gosplan and Gosstat, the state committees for prices and labour, the Finance Ministry and the 50 or so industrial ministries. "If you want to kill an idea, just turn it into Gosplan. They will arrange a funeral at the highest level," two economists wrote recently.

Bitter jokes like this were often told in the past, but never published in the press. Last month, Dr Nikolai Shmelev, an economist, went further and denounced the whole way the Soviet economy had been run for the past 50 years. "Today we have an economy of shortages, totally unbalanced and unmanageable, and to be perfectly honest, virtually unplanable, and which still does not accept scientific progress," he wrote in the magazine, Novy Mir.

He even denied that socialist ideology required central administration of the economy, an important charge since it underpins one of the chief defences of the central economic bodies—that any shift from plan to market is a betrayal of the central core of belief on which the Soviet state was founded.

More temperate criticism holds that allocation of scarce resources from above may have been necessary in the 1930s and 1940s, to industrialise the country and win the war, but that these methods are obsolete. The economy is beset by chronic imbalances between supply and demand, which are heavy subsidies. This would mean raising the price of meat



guns, hit their targets a long way ahead," said one writer in Socialist Industry.

The fact that almost all Soviet citizens have suffered from this long-range bombardment is the strongest card in the hands of Mr Gorbachev.

The problem is that his remedies require a revolution from above and a degree of upheaval which frightens many party and state officials.

It is significant that the reform which works best is the establishment, early this year, of a centralised organisation for quality control with inspectors in most big factories. Adopted from the military industry, it has improved the quality of output.

It is clear, says Dr Levitov, that the system of price information must be changed and "if it doesn't happen, then all the other reforms are useless." At present, prices are determined by the staff of Gosplan for prices in Moscow but if the financial independence of enterprises is to have any meaning, they must be free to negotiate contracts with other enterprises.

The cost of basic food and services presents a different problem. Reform economists advocate state-fixed prices for them, but at a level which better reflects the balance between supply and demand and relieves the state of paying heavy subsidies. This would mean raising the price of meat

which sells in a state shop for two roubles (22) a kilo but costs the Government five roubles to produce. The poorly paid and pensioners would be compensated for the rise in the cost of living.

Going by the experience of Communist governments in Eastern Europe, it is the success or failure of price reform which is the key to the success of economic reform. In Hungary, a change in the price system was successfully introduced, but in Poland it provoked riots in 1970, 1976 and 1980. The issue of prices also provides an opportunity for conservatives within the party to look for popular support against a rise in the cost of living.

How quickly can the reform of the Soviet economic system be carried through? Mr Gorbachev has spoken of the state enterprise law coming into effect by the beginning of 1988, together with changes in the powers of the central bodies. Complete change in the economic mechanism would come from the start of the next five-year plan in 1991.

Working groups will consider the future of the central economic bodies and there is a plan by 50 per cent. But determining factor in the tempo of reform is the political struggle within the party and state. It all depends, says Dr Kurashvili, on "how long it will take to break the resistance of the apparat."

This is still strong at all levels. Many members of the Politburo and the Central Committee have risen through managing the present system. If anybody benefits from the unreformed Soviet economy, it is they.

The radical supporters of Mr Gorbachev in the Politburo and party secretariat, such as Mr Eduard Shevardnadze, the Foreign Minister, and Mr Alexander Yakovlev, the party secretary for propaganda, are generally in political rather than economic jobs. Mr Nikolai Ryukov, the Prime Minister, and Mr Nikolai Talyzin, the head of Gosplan, have backgrounds as competent administrators rather than reformers.

At tomorrow's central committee meeting it will be important, therefore, for Mr Gorbachev to demonstrate his overall political strength by promoting some of his supporters. Diplomats say he wants to give either Mr Yakovlev or Mr Boris Yeltsin, the party chief for Moscow, the status of full members of the Politburo.

Mr Gorbachev's commitment to radical economic reform rather than the incremental change of the last two years cannot be in doubt. But tomorrow he needs to persuade the central committee that the transformation of the system which they manage is feasible and necessary—and that it can be carried through without reducing the economy to chaos.

Lawson's
surprise choice

Nigel Lawson surprised Westminster yesterday by naming Nigel Forman, usually linked with the "wets" on the Tory backbenches, as his new parliamentary private secretary.

Forman, MP for Carshalton and Wallington, has kept his eloquent criticism of various aspects of the Government's policy strictly within bounds and never gone into the wrong lobby. The Tories entered the Commons in a by-election in 1979 just before Denis Healey did his famous about-turn at Heathrow on becoming Labour's IMF Chancellor.

He has earlier experience of the role of the PPS—best defined as "keeping your ears open and your mouth shut"—having acted in that capacity for Sir Ian Gilmour and Douglas Hurd when they served with Lord Carrington at the Foreign Office.

Forman caused quite a stir when unsuccessfully challenging Sir William Clark for the chairmanship of the Conservative backbench finance committee.

He demonstrated his entitlement to be classified as "sound" by the Tory whip by agreeing to carry on as vice-chairman.

A spell as PPS to a Tory Chancellor usually leads to ministerial office. Peter Lilley, Forman's predecessor is now Economic Secretary to the Treasury, and Tim Renton and Ian Stewart are among others who have progressed along the same path.

Island hopping

With what seems to be almost imperious initiative, the Isle of Man's economic adviser, John Webster, starts a visit to Guernsey and Jersey today to promote the financial, business and residential attractions of his rival offshore island.

But Webster and his team—which includes a banker, estate agent, accountant and a corporate administrator—are apparently confident of a warm reception.

One Manx estate agency which

Men and Matters

has already made a foray into the Channel Islands found some tax exiles there quite attracted by the idea of selling their properties at current high prices and moving with the capital gain to the cheaper, and less crowded, Isle of Man.

The Channel Islands business community is also likely to lend Webster a ready ear. The continuing boom in finance business, coupled with the islands' tight restrictions on importing people, is leading to an acute staff shortage. As a result, several finance houses are considering moving at least part of their operations to the Irish Sea.

City designs

Councillor Ann Pembroke has emerged from the City of London's debates about Peter Palumbo's designs for a new building near the Bank of England with the distinction of having found a new argument for not constructing it.

As the City's planning committee debate flowed to a narrow vote against Palumbo, she invoked Riffa as a reason for not pulling down the listed buildings to make way for a new one. Riffa, a film of the criminal underworld made over 30 years ago by Jules Dassin, an American exiled in France, was partly filmed at Mappin and Webb's, she said.

Mappin and Webb is the jeweller at the apex of the triangle of buildings Palumbo would like to demolish.

Such specialised erudition was generally missing from the debate as councillors wrestled with the question of whether James Stirling's design would be better for the City than the Victorian Gothic buildings they would replace.

Alfred Dumit signed for the last century. "We should keep some of the buildings to

remind us of this Golden Age." And, warned Hugh Barnes, "If members vote to remove the heart of the City they do so at their peril."

The anti-Palumbo members turned their attention to the Stirling plans. "Rapunzel in this area," asserted John Munn-Fogg. "A Florentine fortress," snorted Tom Wilnot, the deputy chairman of the committee. "How can we say the character of the area?"

But as Peter Rees had told the committee at the outset: "Great works of art usually produce hate as well as love." Ann Pembroke did not recall whether Dassin loved or hated Mappin and Webb's.

Kohlberg's deal

There comes a time, says Joseph Rice, a New York specialist in leveraged buy-outs, when "we've made more money than we know what to do with." For Jerome Kohlberg, who more or less invented the LBO and has built a fortune of perhaps \$200m from taking companies private, that moment has come.

He is retiring from an active role at Kohlberg Kravis Roberts, the company that has become a symbol of the immense profits to be made from busting up industrial conglomerates.

Kohlberg, 61, a bald, bespectacled man who is much liked on Wall Street, performed his first LBO 20 years ago while still at the investment firm of Bear Stearns. In those days the deals were known as "bootstraps" but the principle was the same: a group of sharp investors, usually including management, borrow a lot of money to buy out the company's owners. They then sell off assets or hold off on suppliers' bills to pay off the crippling debt, so that their small equity stake grows rapidly. When Kohlberg founded KKR in the late 1970s,

with two other Bear Stearns executives, Henry Kravis and George Roberts, the LBO was just for small companies. But in 1984, KKR did its first \$1bn deal.

With the help of a mammoth issue of junk bonds, KKR stunned Wall Street last year with a \$6.2bn buyout of the Beatrice companies. "I had no idea it would take off in this way," Kohlberg says.

Since a 50 per cent annual return is considered modest in the LBO business, the field has become more crowded while institutional shareholders have been grumbling about being cheated. There are strong hints that Beatrice's remaining assets are to be re-sold to the public at almost twice the buy-out price.

Like many of his generation, Kohlberg has been speaking publicly about the greed stalking Wall Street. He told the New York Times he had "philosophical" differences with his much younger partners and he is founding a new partnership with his son James, specialising in smaller deals. "I'll stick with deals where reason still prevails," he says.

Account book

According to a Florida publication, Graphic Communications World, the best-selling author of "How You Can Become Financially Independent by Investing in Real Estate," and "187 Creative Financing Techniques," has made news again by filing for bankruptcy.

Observer

The Financial Times is proposing publishing this survey on

LIGHT TRUCKS
MONDAY JULY 13 1987

For full details contact:
COLIN DAVIES
on 01-248 8000 ext 2240

FINANCIAL TIMES
EUROPEAN BUSINESS NEWSPAPER

Equity
Finance
for Private
CompaniesExpansion
Management Buy-Outs
Start Ups

These are only part of the wide range of merchant banking services offered by Gresham Trust.

If you would like to discuss Gresham's services further please speak to:

Bill Ireland, Gresham Trust p.l.c.,
Barrington House, Gresham Street,
London EC2V 7HE
Telephone: 01-606 6474

Gresham Trust

British politics after the election

Time yet to find an alternative

By Peter Pulzer

IN THE YEAR after an election what happens to the opposition is a good deal more interesting than what happens to the government. The winners' immediate problems are solved; it is the losers who have to get down to serious thinking, whether the Social Democrats in West Germany, the Communists in Italy or Labour and the Alliance in Britain.

In some respects the opposition parties' problem is particularly acute in Britain. Mrs Thatcher's third victory is her most impressive so far. Though the Conservatives' share of the poll is almost unchanged from last time, their electoral base is more secure. They are stronger than ever before. South of the Severn-Wash line, their share of skilled workers and trade unionists has remained stable. Labour's gains were among declining groups. The Conservatives did not actually gain among expanding groups, but they do not need to as the number of home-owners, of private sector employees and of the middle classes increases, and as long as those becoming better off exceed those becoming worse off, the Conservatives have merely to keep their share of them in order to stay in power for ever.

And yet, and yet. There is no majority in Britain for a divided and polarised society. There is no majority for tampering with the bases of the welfare state or for further privatisation. There is no majority for reducing income tax in order to reduce public expenditure. There is no majority for the Prime Minister's style of government, in particular its intolerance of any independence or dissent, whether in the media or the churches, the civil service or local government. The trouble is that there is no majority for anything else either.

The divide-and-rule tactic that has enabled her to win two landslide wins in a row is not an organisational or psephological accident. It reflects a political and ideological reality, common throughout the developed world. The intellectual hegemony

that the Left has exercised for the best part of a century, has been replaced by doubt, the faith in mass organisation has been undermined, the consensus on what constitutes progress has gone.

All West European Social Democratic parties, as well as the few Communist parties that still count for anything, have had to cope with a shrinking proletariat and declining trade union membership. All have tried to adapt to the new issues that constitute the post-materialist agenda—protection of the environment, the advancement of minorities, doubts about growth, doubts about bureaucracy, greater rank-and-file political participation. Most have had to acknowledge that continuous growth as the motor of ever-increasing welfare went out of the window with the oil crisis and that the cold war pro-Nato consensus is broken.

Only in very few cases has this attempt to contain two vintages in one bottle been a success. The incompatibilities are too great. The non-revolutionary blue-collar element may no longer be enough to win elections, but it remains just strong enough to fight off the post-materialist infiltrators. The struggle between those who wish to maintain the system, but to do better out of it, and those who wish to change it is now being fought inside the European Left, not between Left and Right.

Yet for all the obvious and expected similarities between the Labour Party's problems and those of its sister parties, there is one major difference. The style of government, in particular its intolerance of any independence or dissent, whether in the media or the churches, the civil service or local government. The trouble is that there is no majority for anything else either.

The divide-and-rule tactic that has enabled her to win two landslide wins in a row is not an organisational or psephological accident. It reflects a political and ideological reality, common throughout the developed world. The intellectual hegemony

without nineteenth-century ideological baggage or *apparatchiks* with entrenched interests.

But even those parties whose poll is closer to that of the Labour Party — the West German, Dutch, Belgian and French — are not on an irreversible downward slope. Their most recent performances are not out of line with their general electoral history.

Then why not the Labour Party? Why is it that about a quarter of the electorate, people who share at least some of the values of the left, vote for a Liberal-SDP Alliance, whose *raison d'être* is the unacceptability of the Labour Party? The 1983 constitutional change creating the electoral college for the party leadership and bringing in mandatory selection for sitting MPs, was designed to diffuse accountability and separate power from responsibility. Both the intention and the effect was to favour, in Bagehot's telling phrase, immoderate persons far removed from the scene of action at the expense of moderate persons close to the scene of action. Labour became unable to act as a parliamentary party, a fatal defect in a parliamentary system. More formal power was given to the trade unions, although their internal decision-making processes left everything to be desired.

More formal power was also given to the constituency parties, which meant caucuses answerable to no one in particular. The reinforced left in the new Parliamentary Labour Party was put there by these self-appointed selectors.

Constituency parties have always tended to be, in Sidney Webb's description of 1930, "unrepresentative groups of nonentities, dominated by fanatics, cranks and extremists". The bosses were there to protect the parliamentary leadership from their pressure. In some continental Socialist parties, in particular West Germany, Sweden and Austria, union representatives still play this stabilising role. In Britain, such a reversion to boss rule is out of the question,



A socialist match for Mrs Thatcher: Mrs Gro Harlem Brundtland, whose Labour party has over 40 per cent of the vote in Norway

but organisation is one of the factors separating Labour and Alliance supporters.

As surveys have shown, Alliance supporters have no very distinct social profile, but they do have a highly distinct attitudinal one. They give priority to constitutional reform, civil liberties and protection against the abuse of power. The self-image of the Alliance supporter is that of the rational citizen beloved of nineteenth-century Liberal theory, who derives his political strength from his inner resources, not organisational loyalty. The SDP made one-person-one-vote the cornerstone of its constitution. It is that, even more than differences of opinion on nuclear weapons or public ownership, that distinguishes the style of Alliance politics from that of Labour.

There can be no viable alternative to Mrs Thatcher without some realignment. The realignment that consists of marginalising the Labour Party, or detaching the sensible, Northern Labour Party from the London loonies, which seemed not unrealistic after Greenwich, is now not possible. The alternative is some kind of rapprochement

until the Alliance parties have decided whether and how they are to merge. On the Labour side Mr Kinnock's commitment to the extension of one-person-one-vote is a recognition of what, more than everything else, is holding back Labour's appeal: resentment at trade union domination and fear of bullying by uncontrolled constituency activists. Mrs Thatcher has appealed to one important constituency by promising emanation from the state. Her opponents, broadly defined, now have the chance to satisfy another aspiration of the skilled property-owning employee — social reform not vitiated by machine politics. If they do that, they could yet succeed where at least some other European parties have shown the way: in responding to the political as well as the economic demands of post-industrial society. And, as the Labour Party contemplates its 51 per cent, it might consider something else that is counter to its interests, and using its payments deficit as a pretext for backing off commitments to the security of its allies or to open trade, western economic and security relationships will suffer.

The author is Gladstone professor of government at Oxford and a fellow of All Souls.

Economic summits

A small but worthwhile step for mankind

By Robert Hormats

THE Venice Summit marked a further — though too small — step toward shared leadership of the world economy. To be sure, the assembled heads of state and government could have done more, but the summit process is a visible annual reminder that in the late 20th century, nations may have *de jure* sovereignty, but *de facto* their fortunes are intertwined. Common dependence on a healthy world economy requires a common effort to achieve it.

We are in the midst of the second great transition of international economic power in this century. From 1920 to 1940 the US failed to recognise the economic strength it had inherited from Britain and the responsibility that conferred. It protected its market rather than championing open trade, and waited to defend fellow democracies until it was almost too late. For 20 years the world lurched from one trade and financial crisis to another, then to political confrontation, and then to war.

The post-war order was predicated on the pre-eminent economic and military power of the US. For 40 years, leadership of the free world required the US also to be its economic benefactor.

But the US has been hit by a surge in the commercial and financial strength of its economic partners, along with recent large trade deficits and its new status as the world's largest debtor, which have reduced its will and ability to shoulder global political, military and economic commitments.

If Americans believe that allies who have acquired financial strength are doing too little to help the US to reduce its trade deficit and are not assuming a fair share of western military, energy, security and aid burdens, and if those allies feel that the US is unfairly blaming them for problems of its own making, pushing them to adopt policies counter to their interests, and using its payments deficit as a pretext for backing off commitments to the security of its allies or to open trade, western economic and security relationships will suffer.

The race is between deepening economic problems and the evolution of plural western leadership to avert them. The first requirement is for Europe, Japan and the US to reduce large trade imbalances without causing a global recession. Finance ministers and central bank governors of Britain, France, Japan, the US and West Germany have engaged in a virtually unprecedented process of engineering change in domestic policies and currencies to reduce trade imbalances. At Venice, leaders themselves weighed in. Japan's Prime Minister Nakasone underscored his commitment to introduce tax cuts and spending increases amounting to a stimulus of \$42bn (£26bn).

But sustained progress towards growth and balance in the world economy also requires a change in attitudes to furnish policy-making. Europe and Japan will need to break out of post-war complacency born of the notion that the US would forever order its policies so as to ensure a healthy world economy — perceiving themselves less responsible for that economy — whilst they pursue policies purely aimed at domestic goals, even if they are inconsistent with world trade and growth requirements. Western Europe and Japan depend heavily on a world economy the health of which now depends every bit as much on their actions as it does on those of the US.

Washington's attitudes too must change. President Reagan noted at Venice that in 1987 the US federal deficit will decline from \$220bn to \$180bn. But he did not dispel doubts about future years. He still seems not to recognise that the financing of US government borrowing is now heavily dependent on foreign capital. His failure to achieve his objectives at Venice — in part the result of allied disillusionment at amateurish foreign policy making in the administration — can also be attributed to the hard fact that a heavy debtor nation is in a relatively weak position to insist that others comply with its economic wishes. Providing overseas assistance is part of the responsibility

that accompanies wealth in western nations. The US recognised this in the years just after the Second World War, when it had the lion's share of world capital and transferred 4 per cent of its gross national product abroad. At Venice, Japan pledged a multi-billion dollar package to the Third World.

But deteriorating situations in Brazil and Africa illustrate that Third World debt is fraught with serious implications. The summit failed to reflect a sense of urgency or magnitude. The US allies now have the capacity to provide more funds while the US, in the process of cutting its budget deficit, is unlikely to appropriate significant new money. They need to up their aid share and provide incentives to their private sectors to recycle, in the form of lending to worthy projects in the Third World, a larger portion of the capital they are accumulating.

Much discussion at the summit appropriately centred on the security of oil shipments. Yet in the confusion as to what precisely Washington's policy was in the Gulf, and what its allies would agree to support, leaders missed an excellent opportunity to strengthen Western energy solidarity by committing themselves to increasing strategic oil reserves, modifying regulations and incentives to foster greater domestic energy production, financing oil production in non-OPEC nations, and updating plans to cope with shortages.

The summit made little progress. But it did once again focus world attention on two fundamental realities: one, financial and goods markets are so closely linked that no country can achieve prosperity in isolation; and two, no country — not even the US — can alone ensure international economic stability and growth. We are all better off if western leaders sit down together once a year to try to achieve these objectives gradually, thereby accepting shared responsibility for the world economy, rather than sitting at home and working at cross purposes.

The author is vice-president of Goldman Sachs. He was a member of the US delegation to eight economic summits.

Meeting demand

From Mr S. Ward

Sir,—The recent debate over supply-side improvements in UK manufacturing (John Muellbauer June 10 and June 20, Giles Keating and Peter Spencer June 15) has concentrated on trends in labour productivity. This can result in misleading conclusions about the ability of UK firms to meet prospective increases in demand.

Despite the recent pick-up, manufacturing output in April was still only 3.7 per cent above its level of two years earlier. Over the same period, import volumes of finished manufactures (excluding aircraft) rose by 6.9 per cent. Yet in the two years to the fourth quarter of 1986, UK competitiveness (as measured by relative unit labour costs) improved by 5.9 per cent. This is hardly a record of supply-side success.

Part of the explanation is that many firms face capacity constraints at current levels of output. According to the latest CBI survey, the percentage of firms expecting capacity to be limited by a shortage of plant capacity is now at its highest level since 1973. Under these circumstances, the main threat to price competitiveness comes not from labour cost developments but from increases in profit margins as firms raise prices to choke off excess demand.

Capacity considerations are also relevant for productivity trends. John Muellbauer's approach is to split productivity growth between three causes: cyclical changes in utilisation rates; changes in the ratio of capital to labour used in production; and a trend (currently estimated at 3.15 per cent a year), representing the impact of factors such as new technology and improved working practices. There is now limited scope for a further increase in utilisation rates to contribute much to productivity growth. Moreover, unless investment this year turns out much higher than generally expected, a further rise in the capital to labour ratio will add only around 0.25 per cent to productivity, assuming that manufacturing employment is constant. Adding this to the 3.15 per cent trend gives Muellbauer's estimate of 3.4 per cent underlying productivity growth.

Giles Keating and Peter Spencer are more "optimistic" in the sense that they expect employment to fall further, raising the capital to labour ratio and pushing productivity growth up to 4.0 per cent. But for this to be correct, a decline of around 1.5 per cent in employment would be necessary. So with productivity rising by 4 per cent, total output would grow by only 2.2 per cent, well below the likely increase in

Letters to the Editor

demand for UK manufactures, at least in 1987. To represent this as a healthy supply-side scenario is questionable, to say the least. What is required is high productivity growth achieved, through shedding, but by an expansion of investment and capacity. Only then will UK firms be in a position to respond fully to rising domestic and overseas demand.

Simon Ward (Economist),
Lloyds Merchant Bank,
40-66 Queen Victoria Street,
EC4.

A gallery's progress

From the Director,
Dulwich Picture Gallery

Sir,—In his well-judged article (June 18), Sir David Piper gives an accurate impression of Dulwich Picture Gallery's strengths and problems. May I add two points?

Sir David remarks that sponsors tend to prefer to support larger institutions. I am happy to be able to record that following the recent appointment of a sponsorship and development officer for the gallery, the gallery enjoys the support of 40 corporate friends, and has gained sponsorship from British Petroleum, Strollmoor, and Christie's, for, respectively, educational, artistic and marketing activities. We are confident of attracting more sponsorship in the future.

Sir David suggests that we receive no public financial support. This is not quite accurate. The Inner London Authority has for the past three years seconded a full-time education officer to the gallery, to such good effect that early this month the education officer was one of the five winners in the award scheme launched by the National Art Collections Fund. Our appeal was boosted by a grant from the Government of £25,000 in 1985. And from the London boroughs' grant unit and the Museums and Galleries Commission we receive a very welcome annual grant (just over £7,000 in 1986-87).

But what the Lord giveth, the Lord taketh away. Southwark benefitted at least as much as any other London borough from the far-sighted generosity towards the gallery of the ILEA; and is interested in increasing its attractiveness to tourists. This does not stop the borough from levying rates on the gallery: £4,150 in 1986-87, leaving from the London boroughs'

grant a credit balance of some £3,000.

We feel that the gallery is not only deserving in itself, but has made, and continues to make, every effort to maintain its future. But a little more evidence of support and encouragement from public authorities would indeed make a great difference.

G. A. Waterfield,
College Road, SE21.

Politics in Italy

From Mr G. Cirio.

Sir,—In your editorial comment on Italy's electoral results (Italy: mixture as before, June 17), you express the opinion that the electorate has cast a vote for stability and for a renewal of the political but quite successful collaboration between Christian Democrats and Socialists. I think you miss the crucial point which seems to have emerged from our election: that it is, for the first time in the last 20 years, the Socialists have gained votes not from the electoral areas of the governmental partners, but from the younger and tactical areas of the Communist Party.

If this trend continues, the impressive industrial and social transformation of Italy as an advanced western society is likely to make it last for years, then the Socialist Party will progressively emerge as the second, democratic and relevant pole of Italian politics: its constituency will not consequently be expressed inside the old centrist majority, but against it. The Socialist objective will not be that of an organic governmental collaboration with the Christian Democrats, in order to capture marginal fractions of the moderate electorate (a strategy that failed in 1983), but instead that of attracting much more massive portions of the unsatisfied non-Marxist Communist voters.

A French-like political situation is then very probable in the foreseeable future. What does all that means in terms of the present political prospects? It means that we are partially coming back to the 1979 situation, with a Socialist demand for Prime Ministership (on more leftist grounds) which will be obviously rejected by Mr De Mita (after the Socialists will have indignantly rejected an analogous demand coming from the Christian Democrats, as they did in 1979), and then with the unavoidable formation of a "post-war" government full of "technicians" belonging to the two

main governmental areas (like the first Cossiga government in 1978). A government like that will have precisely the task of accomplishing some modest reforms in the areas that you pointed out as critical to Italy's future: efficiency of public services, a fairer fiscal system, some marginal improvements in the quality of military forces (especially those integrated in the NATO's rapid deployment force), and so on. Please don't despair about that, following your traditional Anglo-Saxon scepticism about Italian habits! The first Cossiga government, which was full of independent technicians of the Socialist and Christian Democrat areas, was probably the best that Italy has had in the last 20 years: we enjoyed in 1979 a record economic growth, a steady inflation, a declining budget deficit (as a proportion of GNP), the first fiscal reforms, a more fairer taxation, the first significant Italian initiatives in foreign policy after a period of full absorption by internal affairs, some initial improvements in the military forces. We need exactly the same now. The Christian Democrats need it, in order to reaffirm their capacity to lead the centrist area; and the Socialists need it too, in order to prepare the emergence of an effective political alternative to the Christian Democrats' rule, as it happens in any other west European country. At last, the absurd "diversity" of Italian politics is progressively fading.

Giovanni Cirio,
Via Nazionale 54,
00184 Rome.

Economics ministry

From Mr P. McGregor

Sir,—The failure of Mr George Brown's department of Economic Affairs did not "show the fallacy behind the attempts to create an alternative economic ministry" as suggested by Malcolm Rutherford (June 19). It showed the usual Labour Party incompetence in diagnosing a problem and finding a solution. It certainly does not mean that things should be left as they are.

The solution for a brave Government is to turn the Treasury into the Department of Economic Affairs, and to transfer its control over budgeting and expenditure (at which it is not very good anyway) to a new Department of Finance, possibly based upon the Audit Commission. The new economics ministry would have to argue its own policy corner, and no longer would be able to talk down alternatives to its frequently inadequate analysis and prescription by using its stranglehold over the day-to-day exercise of their responsibilities within properly defined budgets by other departments.

Peter McGregor,
Dacres, Troutstream Way,
Loudwater, Herts.

KWIK SAVE GROUP PLC
("Kwik Save")Tender offer made on behalf of
Dairy Farm International Holdings Limited
("Dairy Farm")

Following a meeting with directors of Dairy Farm, the Kwik Save Board is of the view that acceptance of the tender offer would not be in the longer term interests of Kwik Save or its shareholders.

- No trading benefits for Kwik Save seem likely to arise from an association with Dairy Farm.
- A substantial minority shareholding would adversely affect the Board's flexibility in the strategic management of the business and its ability to protect shareholders' interests in the event that a full takeover bid were to be made for Kwik Save in future either by Dairy Farm or by a third party.

The Board wishes to remind shareholders of the unbroken record of increased sales, profits and dividends achieved by Kwik Save since its flotation in 1970 and to emphasise its faith in the continued growth prospects of Kwik Save as an independent company. During the last ten years, earnings per share before tax have increased from 6.83p to 27.98p, an increase of 310 per cent, and dividends paid from £1,355,000 to £9,075,000, an increase of 570 per cent.

THE DIRECTORS RECOMMEND THAT YOU DO NOT ACCEPT THE TENDER OFFER WHICH THEY DO NOT INTEND TO ACCEPT IN RESPECT OF THEIR OWN SHAREHOLDINGS.

The Directors of Kwik Save accept responsibility for the information contained in this document and, to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) such information is in accordance with the facts and does not contain anything likely to affect the import of such information.

KWIK SAVE

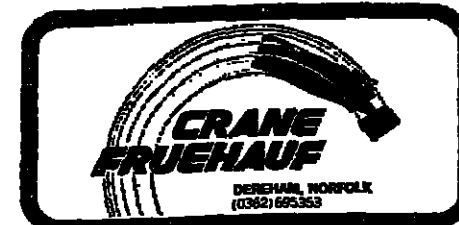
a fully integrated banking service

DAIWA BANK

Head Office: Osaka, Japan
London Branch: Tel: (01) 623-5200
Frankfurt Branch: Tel: (069) 55 12 21
Paris Representative Office: Tel: (01) 4296 15 79
Daiwa Bank (Capital Management) Limited, London
Tel: (01) 652-1400
Daiwa Finance AG, Zurich: Tel: (01) 211 03 11

FINANCIAL TIMES

Wednesday June 24 1987



Paul Betts on a pre-election obsession with the health of the French economy

A question of political subjectivity

THE QUESTION of whether France has entered an irrevocable decline has, in the past few weeks, increasingly haunted a country which has traditionally had a peculiar obsession about its role in the world and the notion of "grandeur".

A recent string of disappointing economic statistics, a decline in the bourse and a series of political squabbles inside the right-wing parliamentary majority has helped generate a mood of melancholy and concern over the country's prospects.

An "inquiry into the decline of France" is this week's cover story in the magazine *Le Point*. Economic pundits have for some time talked of gloom and doom in Paris salons and in their newspaper columns. But the issue has assumed a major political dimension and is turning into what is likely to be one of the principal themes of the imminent campaign for next year's presidential elections.

Some of the country's main political figures, including leading candidates in next year's presidential contest, have reacted forcefully in the past 24 hours to the theme of French decline at political rallies in different parts of the country.

President François Mitterrand, on an official visit to Normandy, spoke at length on the subject claiming that France had not gone into a "fatal decline" and was not in the disastrous situation portrayed in recent weeks.

Less surprisingly, Mr Edouard Balladur, the economy and finance minister and number two in Mr Jacques Chirac's right-wing Government, also condemned what he described, in a speech in Brittany, as "a totally excessive wind of pessimism".

But at the same time in Corsica, Mr Raymond Barre, the former prime minister and the most dangerous rival of either Mr Chirac or Mr Mitterrand in the next presidential elections, warned of the worrying economic and social situation facing France.

Irrespective of the pro and cons



Raymond Barre (left), Jacques Chirac (centre) and François Mitterrand

of the recent thesis on France's decline, the debate on this issue has all the ingredients of a pre-summer holiday bout of presidential electioneering. Indeed, the issue is likely to be picked up in force in September when the major players in the presidential campaign get into full swing.

Perhaps the most interesting and intriguing aspect of the current debate is the convergence of views between President Mitterrand and Mr Chirac. From the beginning of their power sharing or "cohabitation" experience, the socialist president and the neo-Gaullist prime minister have played a subtle and often not so subtle political cat and mouse game, but Mr Mitterrand did not hesitate this week to back the prime minister in arguing against the doom merchants.

"It is in both of our interests to fight this idea of decline," a right-wing French political commentator said yesterday. "Despite the last two years of right-wing government, President Mitterrand is forced to defend the overall track record of his seven year presidential term."

As for Chirac or Balladur, they obviously can't go round saying that

the country is in decline especially as the election timetable closes in. There is therefore an objective complicity between the two sides on this issue.

In turn, if the idea of the decline of France could prove politically damaging for both Mr Mitterrand and Mr Chirac, the current mood of pessimism is generally expected to boost Mr Barre's chances.

Indeed, the former prime minister of President Valéry Giscard d'Estaing was in eloquent mood on Monday night at Ajaccio when he addressed the issue in what was regarded by French political observers as "a real presidential election speech".

Mr Barre has been preaching for a long time that France is falling behind its western partners. In Ajaccio, he said France would have to choose "between economic and social progress based on the spirit of endeavour and dynamism or mediocrity based on state assistance and economic and social protectionism which will lead us irrevocably to regression and decline."

He added that France would also have to choose between partisan policies which would lead to catastrophe or national considerations

which could help salvage the country.

"France today is the victim of two oil shocks which all the other countries experienced." However, it had suffered a third shock with the policies of the socialists in 1981 to 1983. If the deterioration had now been halted, France had failed so far to recover and to "climb back up the hill," Mr Barre said.

In what is becoming an increasingly charged pre-election political climate, there is a growing risk that objective analysis of the economic and social outlook of the country could be overshadowed by the rising tide of electioneering and political manoeuvring.

While the short-term outlook for the French economy remains relatively gloomy - the latest poor trade, economic growth and unemployment figures have been major disappointments for the Chirac government - there are more encouraging medium term trends on corporate profits, investments in certain key industrial sectors such as the domestic car industry, and in labour relations. But in the run up to next spring's presidential elections, no one, least of all the French, expects objectivity to prevail.

Switch proposed in country debt strategy

By Alexander Nicoll in London

A NEW VOICE has been raised to counter the disturbing trend towards what bankers refer to as "unilateralism" in handling the developing country debt crisis.

If it is heeded, it could help unify the somewhat tattered strategy of banks for dealing with developing country debt and to present their case more cogently for shifts in the balance of responsibility for the problem.

The voice is that of the Institute of International Finance, a Washington-based body with 170 banks as members, formed early in 1984 as a response to the debt crisis, but little heard from since.

In a report this week, it calls for more co-ordination among creditors, for increased financing to troubled debtors from multilateral institutions and for industrialised governments to be diverted towards the support of trade and investment and away from long-term balance of payments funding.

The report says: "As private sector intermediaries, with primary responsibilities to depositors and shareholders, banks never envisaged playing the leading role in providing permanent balance of payments finance. Commercial banks cannot continue to accept this responsibility."

The report elaborates on the so-called "menu" approach, now being encouraged by big banks and industrialised governments alike, under which banks are asked to put up money through a range of alternative financing options. It characterises this as a switch from general purpose to specific purpose lending.

Underlying this is the widely accepted belief that strategy must be revitalised because of general fatigue after five years of crisis management, and adjusted because, given the continuing economic troubles of many debtors, the problem can no longer be viewed as a short-term liquidity crunch.

Banks, however, have increasingly been going it alone in their approach to Third World debt. Initially, they had little option but to take part in financial rescue packages, because they operate in many different economic and accounting environments, their attitudes have diverged and many have been increasingly unwilling to put up new loans.

More recently, banks have made increased provisions for loan losses in what many view as a competitive strike against other banks. There is pressure for change within the advisory committees, many of them led by Citibank, which have so far co-ordinated and articulated the approach of banks to the debt problem.

Some bankers are even cynical about the menu, which they say is designed to cater essentially to the big banks with extensive Latin American networks which can take advantage of instruments such as debt/equity swaps.

The institute's report is thus an attempt to provide a focal point of opinion within the banking community. It could also shore up the reaction by banks to unilateral acts by other parties, such as the imposition by the US of Mexican loan terms last year, and the suspension of interest payments by Brazil in February.

Whether the institute will make itself a central forum remains to be seen. So far, its main role has been to collect economic information on debtor countries, forming a computer data base which bankers say is valuable. But it has played virtually no role in representing the banking community.

This year it acquired a new managing director, Mr Horst Schulmann, a former West-German government official, and commissioned the 11-member task force which has compiled the report.

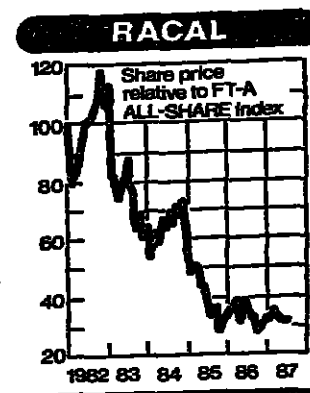
Few bankers would argue with its thrust. With four parties involved in the debt crisis - debtor governments, industrialised governments, multilateral institutions and banks - each naturally wants the others to play a larger role. The institute argues that the contribution by banks has been massive while that of other creditors should be increased.

Most radical is its call for greater involvement by the International Monetary Fund (IMF) which, it says, "is withdrawing money from the international financial system at a time when the commercial banks are being pressured to increase their exposure to highly indebted, middle-income countries."

The IMF, it says, should roll over existing loans - something that, as the last bastion of financial and economic discipline over member countries, it has never done. It should also increase net lending to countries meeting its conditions until they are close to re-entering the capital markets for voluntary lending.

THE LEX COLUMN

Glasnost at Rascal



If you've got it, flaunt it. There is no need to look beyond the radically improved quality of Rascal's prospective earnings to find sufficient explanation for the unusual (almost excessive) detail which accompanied its presentation yesterday.

Considering the depth of cynicism towards Rascal's forecasts that detail is not merely welcome, it is necessary. As long as the company does not return to muttering about "possible radio orders from Iraq" when prospects are less rosy, a hefty boost to credibility ought to have been gained.

The true test of Rascal's new openness should, however, be some years off. Not only does it have a dominant position in one of the few growth markets in electronics (cellular radio), but the acquisition and development of Chubb has also provided Rascal with a solid counterweight to less reliable divisions.

Even if trading profits from the other five divisions were simply to stand still in the current year, the total should still glide past £150m; but, given the lower cost base of troubled areas like Radio Communications and the strength of the Defence Radar order book a figure of £150m should be achievable pre-tax.

Any analysts who still shiver at the memory of such hopes being regularly dashed in the past should also recall that the company is now over its cellular investment hump and should be cash-positive by the autumn. Rascal, neatly situated in the higher margin service/distribution end of electronics, well deserves its current prospective multiple at a 25 per cent premium to the sector.

Hambros

Hambros' share price has in recent weeks escaped from the residual constraints of last year's underwriting and share issues. And, despite some accurate forecasting of yesterday's good results, which left the price to dip 6p, at 304p the shares are now nearing the asset value of the group. That would be a touch over 320p a share taking Hambros' own valuation of the non-banking activities at £300m and adding a round £200m for the bank.

But this level may just set a new barrier on the shares. Hambros' strategy - to avoid the worst of Big Bang and to achieve a broad spread

of activities inside and outside the bank - is now beginning to pay off in profits up from £43.4m to £90.8m, and in the group's improved image. But it has done little for earnings per share. A rise of a bare 5 per cent in 1986/87 may be beaten only by a narrow margin this year, as the weight of the new shares bears over the full year.

It may take until the following year is within view before the shares can push ahead much further, unless Hambros Countrywide and the other quoted investments perform so well as to drag Hambros up with them. That is somewhat reminiscent of the old relationship with Hambro Life, but with the estate agent only about a quarter of the whole, the effect should not be nearly so pronounced.

French equities

British fund managers have not had much fun recently. They had hoped that their superior knowledge of the home equity market would permit them to make fools of the Japanese, but were speedily abused. Now they appear to have made the same mistake, of overinvesting in an overseas equity market, into which they hoped to lure the wily Easterners.

The bourse in question is Paris which over the past few weeks has shed about 15 per cent of its value and is now back to where it was at the start of the year. Many British funds are overweight in the French market, with Paris representing around a quarter of their European portfolios.

Last week's revelation of a FF8.6bn trade deficit in May was the chief reason for the last convulsive

wave of selling, which is a bit odd given that the problems with the French economy are no great secret. But markets worldwide are over-inclined to base strategic investment decisions on a single set of figures. Yesterday, the first day of the June account, had been expected to show signs of a technical recovery - that is a recovery for which there are no good reasons - but it barely materialized.

Yet it would be grossly premature to see in the collapse a severe threat to the French Government's privatisation campaign. So long as the state continues to price its share sales at levels well below market estimates of true value, there should not be too much of a problem: the foreign tranche of the Société Générale issue has already been subscribed five times over.

Contibel

The bid by Tractebel and Groupe Bruxelles Lambert for Contibel is showing signs of turning into a Belgian farce. But when no fewer than seven firms are involved in keeping the press and public informed, there was always a good chance of one of them coming in through the wrong door. In this case GBL unwisely allowed itself to be quoted as saying it would not increase its offer of 270p a share.

Following a subsequent encounter with the Takeover Panel, the bidders say that what they really meant was that they would not increase the offer before the second closing date. Probably the bidders meant what they said in the first place, but the effect of their cautious retraction has been to drive the price up to a level at which they are no longer able to buy in the market.

Sound diffusion

Sound Diffusion's statements about its delayed results have generated little noise and even less light. The odd diffusion process whereby the blame is put on a computer anomaly on June 5 and resolved differences with the auditors by June 23 requires more explanation than an evening Stock Exchange announcement and a recorded message at headquarters. Shareholders in public companies deserve better.

Olivetti to double output at Ivrea

By Terry Dodsworth in London

OLIVETTI, the fast-expanding Italian equipment company, is laying plans to double its personal computer manufacturing capacity at its Ivrea plant in northern Italy.

The expansion programme coincides with the launch of a new range of more powerful personal computers in which the group has sunk about £150m on fresh production equipment. If completed, the development would push up the plant's potential output from a little over 500,000 at present to about 1m units by the end of next year.

Olivetti's move to revamp its Ivrea activities comes at a crucial period of change for its personal computer business, which has jumped to number two in the European sales league since it launched its first machines in 1983.

This year, the division has run into problems in the US market, where its products are sold by American Telephones and Telegraph, the telecommunications group which owns a 23.5 per cent stake in Olivetti. Shipments to the US group are being cut sharply to just 40,000 in 1987 from around 200,000 last year while AT&T works through its accumulated inventories.

Mr Carlo De Benedetti, Olivetti's chairman, said at the group's annual meeting yesterday that this build-up of stocks at AT&T was one of the "negative factors" which will cause a reduction of profits in 1987. Announcing record group net earnings of £55.5bn (about \$427m) for 1986, he added that the results in the current 12 months would also be adversely affected by the transformation of the personal computer line.

Lucas seeking a European partner to develop engines

By ARTHUR SMITH, MIDLANDS CORRESPONDENT, IN BIRMINGHAM

LUCAS ELECTRICAL, the loss-making British motor components subsidiary of Lucas Industries, is seeking a European partner to expand its engine management systems division, currently employing 1,000 workers in Birmingham.

The company, which expects it is among the world leaders in the technology necessary to gain optimum engine performance through control of fuel and ignition systems, is looking for a collaborative venture to take advantage of a fast growth sector.

Preliminary talks have already been held with Siemens, the West German electrical and electronics group. The aim would be to compete with Robert Bosch, of West Ger-

many, which dominates the European market.

The profitable engine management systems division is likely to form the core of Lucas Electrical operations which, within the next 12 months are likely to be slimmed to little more than 2,300 workers compared with 7,300 now and 17,000 in 1979.

Lucas is cutting out the loss-makers through a programme of retrenchment and divestment. The proposed sale of the lighting division, employing 1,700 workers, to an Italian associate company, Fausto Corbelli, was announced last week. Magneti Marelli, the Fiat subsidiary which acts as a holding company for the Italian car assembler's

components operations, is the front-runner to acquire Lucas' starters and alternators factory, employing 1,700 workers in Birmingham.

Lucas is likely to want to retain a majority shareholding in any joint venture involving the engine management systems. The company believes a new petrol injector, already in production by Lucas CAV, in the US, will give it advantages in the European market.

Lucas remains optimistic about prospects in spite of losing out to Motorola, in the UK, in the contract for the electronic control unit on the proposed new Austin Rover medium-range car, codenamed the AR 8.

Analysis, Page 12

UK minister to decide fate of controversial London building

By PAUL CHEESERIGHT, PROPERTY CORRESPONDENT, IN LONDON

A CONTROVERSIAL plan for a new building opposite Mansion House in the heart of the City of London goes to Mr Nicholas Ridley, the UK Environment Secretary, for decision.

This follows the decision yesterday by the City's planning committee narrowly to reject a planning application from Mr Peter Palumbo, the property developer, for a new building and Mr Palumbo's subsequent announcement that he would appeal.

The appeal will lead to the Department of Environment setting up a public inquiry, the second in three years to examine Mr Palumbo's proposals. The inspector handling the inquiry will make a recommendation to Mr Ridley on acceptance or rejection of his latest proposal.

This involves a triangular building constructed in stone and granite to provide 135,000 square feet of office space and 50,000 square feet of retail space. The building has been designed by Mr James Stirling, one of the most famous of British contemporary architects.

But construction, in the most sensitive environmental conservation area of the City, would involve the demolition of eight listed 19th century buildings and it was this necessity that weighed heavily on the decision of the planning committee.

After a session lasting 2 1/2 hours, the committee voted against the Palumbo proposal by 17 votes to 13. The result overturned the recom-

mendation of the City's professional planners that the proposal should be accepted.

Debate, where expression was calm but words were passionate, swung around the question of the adequacy of the Stirling design as a replacement for the listed buildings. Of 19 speakers, five were in favour, one was bewildered and the rest were against the Palumbo proposal.

Dr Keith Gogan, for example, argued that "the existing buildings are not unique" and that the City should not turn away another original design. But Mr Rodney Fitzgerald contended that the new building would be a "monolithic structure, which would be 'excessive in a conservation area'."

Mr David Herrington, a former Cincinnati fund manager, was yesterday said by his family lawyer to be in hospital after apparently launching a \$6.8bn takeover offer for America's sixth-largest retailer.

"The man is ill," said Mr Anthony Covatta, who is attorney to the Herringtons. "There is definitely no offer," he said.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

down 5% at \$53 1/2 after a roller-coaster which saw nearly 5 per cent of the company's equity change hands. Wall Street arbitrageurs and professional takeover speculators, who helped drive the stock to \$63 at one stage, were yesterday nursing substantial losses to their trading books - and their self-esteem.

According to the Dow Jones News Service, Mr Herrington telephoned a reporter yesterday morning saying he represented Stone, a private firm which he said handled investments for the Stone family, a prominent Cincinnati family related to the Herringtons.

Dayton Hudson stock closed

Wednesday June 24 1987

Olivetti predicts setback for current year

BY ALAN FRIEDMAN IN IVREA

OLIVETTI, the Italian office automation group which is the biggest European-owned company in the sector, will suffer a decline in its 1987 group net profit, according to Mr Carlo De Benedetti, chairman.

This would mark the first slip in Olivetti profits since 1978, when Mr De Benedetti took over.

Last year Olivetti reported a record 1,585,526 (\$424.5m) group net profit (up 12.3 per cent) on 1,731,714 group turnover (up 10.2 per cent).

Group sales in the first five months of 1987, meanwhile, fell by 2.4 per cent on the same period in 1986 to L2,488bn.

This group turnover figure in-

cludes a first-time contribution of L289bn from Triumph-Adler, the West German office equipment maker which was acquired last year from Volkswagen. The Triumph-Adler turnover for the January-May period was 25.7 per cent lower than in 1986. With T-A stripped out, Olivetti turnover rose by 1.8 per cent to L2,188bn.

Mr De Benedetti, speaking at yesterday's annual meeting in Ivrea, outlined three "negative factors" which will affect Olivetti during the current year.

These are a sharp fall in sales to American Telephone and Telegraph (AT&T) of Olivetti personal compu-

ters, losses and restructuring costs at Olivetti's Triumph-Adler subsidiary in West Germany and the transformation of the Olivetti product line in the personal computer market.

Mr De Benedetti forecast that this year Olivetti would sell "less than 40,000" personal computers to AT&T, against sales of 215,000 personal computers last year. Last year sales to AT&T accounted for nearly half the 500,000 personal computers Olivetti sold worldwide.

Mr Robert Allen, president of AT&T and a member of Olivetti's board, confirmed the drop in orders. He said: "We are selling out of

inventories at present."

During the shareholders' meeting Mr De Benedetti said AT&T was in the middle of a reorganisation and 1987 would be "a very negative year for our exports of personal computers to the United States." However, revenues lost had been offset by sales through "other channels."

Mr De Benedetti said Olivetti would cover between L50m and L100m of 1987 losses from Triumph-Adler. Volkswagen will take the rest of T-A's losses on its books.

The West German office equipment concern would return to break-even by the end of this year, Mr De Benedetti predicted, saying

that restructuring costs this year would total between L100m and L150m. "The problems at Triumph-Adler are serious and require drastic interventions," he said.

At a press conference yesterday, Mr De Benedetti also made the following points:

● The new De Benedetti group's Spanish holding company will be called Cofir and is to be launched in Madrid on July 20.

● Mr Bruno Visentini, former Finance Minister, is to become honorary Olivetti chairman.

● Olivetti has no plans to withdraw from South Africa.

Rheinmetall lifts group profits to DM 71.9m

By David Marsh in Bonn

RHEINMETALL, the West German engineering and weapons group, increased net group profits last year to DM 71.9m (\$46m) from DM 59.2m in 1985 and is proposing an increased dividend payout of DM 8 per ordinary share, up from DM 7.50 in 1985.

The proposed dividend on preference shares is DM 8, up from DM 8.50.

Mr Hans Brauner, chairman, declared himself satisfied with the gradual transformation of Rheinmetall into a broadly based technology group. He said the company was seeking to make an acquisition of an internationally operating concern with turnover of around DM 100m in order to strengthen its business.

The group, consisting of three operational companies owned by the central Rheinmetall holding company, increased incoming orders last year to DM 3.19bn from DM 2.97bn in 1985, with turnover growing to DM 2.98bn from DM 2.11bn.

A large part of the increase is accounted for by the inclusion in last year's accounts of Rheinmetall's Pierburg vehicle components subsidiary, with turnover of DM 731m in 1986. This was previously not included in the consolidated accounts.

Rheinmetall's other two arms are the Jagenberg machinery unit, specialising in equipment for the paper industry and in packaging systems, and Rheinmetall GmbH, in weapons and electronics. Their turnover figures were DM 1.1bn (up 1.5 per cent) and DM 1.14bn (up 9 per cent), respectively.

Group turnover in the first five months of 1987 rose 4 per cent to DM 1.06bn, with profits for 1987 expected at around last year's level.

Jagenberg is increasing its nominal capital to DM 75m from DM 60m through a rights issue of 300,000 non-voting preference shares at DM 225 per DM 50 share.

HBJ takeover battle upset by court ruling

BY ANATOLE KALETSKY IN NEW YORK

IN A DECISION which looks like satisfying neither side in the takeover battle for Harcourt Brace Jovanovich, a Florida court has ruled that debenture holders in the US publishing house are entitled to convert their bonds into 132 common shares in Harcourt.

This is a much larger number than the 29.4 shares to which debenture holders were entitled prior to the company's defensive recapitalisation, announced last month after a hostile takeover bid from Mr Robert Maxwell.

However, it falls far short of the 1,000 shares demanded by the bondholders' trustee, Sun Bank. An appeal by Sun Bank was widely expected after the ruling was made known on Wall Street yesterday.

A decision in favour of Sun Bank would have given debenture holders a dominant block of the company's equity and might well have snuffed Harcourt's whole recapitalisation plan, handing the tactical initiative back to Mr Maxwell.

It would also have generated large profits for arbitrageurs who have recently acquired large blocks of Harcourt debentures. In addition to Salomon Brothers, which owns 21,978 of the \$1,000 debentures, Mutual Shares, a New York mutual fund, has disclosed that it bought 11,200 debentures between May 29 and June 1.

Even if an appeal is unsuccessful, the Florida decision looks like a mixed blessing for Harcourt. The company had been hoping to persuade the court that debenture holders should convert their bonds on the terms ruling prior to the recapitalisation.

But the court ruling as it stands would imply that Salomon's stake could be converted into around 4 per cent of Harcourt's equity and Mutual Shares' stake into around 2 per cent.

Chicago bank adds \$500m to loan reserve

BY OUR NEW YORK STAFF

CONTINENTAL ILLINOIS Corporation, the big Chicago banking group which was bailed out by the US Government after reporting heavy losses in energy lending, has fallen in line with other major US banks and substantially boosted its loan-loss reserves.

It has added \$500m to its reserve for loan losses in the second quarter to cover loans to certain less-developed countries (LDCs).

The addition increases the reserve to \$970m, or 5 per cent of total

loans, and establishes a reserve of 29 per cent of cross-border outstandings and commitments to 17 countries after considering previous charge-offs. The remaining reserve for all other loans amounts to 1.7 per cent of such outstandings.

The company expects to report a loss of about \$300m for the full year. The addition to the reserve will not be deductible for federal income tax purposes until charge-offs are taken and will have no effect on Continental's current federal income tax position.

A battle for the high ground in corporate PCs

BY TERRY DODSWORTH IN LONDON

JUST FOUR years ago the small Piedmontese town of Ivrea in the foothills of the Alps was facing a new and unenviable challenge. The home of Olivetti, the Italian typewriter group, Ivrea had been chosen as the manufacturing centre to support the company's move into the unfamiliar business of personal computers.

After several years of hard times in the late 1970s, when it looked as though the company would not survive, Ivrea was now moving into a sector characterised by the extreme volatility of its markets and the need for marketing flexibility and imagination.

In that first year of exposure to the personal computer market, however, Olivetti managed to establish a sizeable foothold, selling 83,000 units. By 1985, the company's worldwide sales had soared to almost 360,000 machines, and by last year the figure had jumped again to 506,000.

In the process, the Italian group had leapt to the number two position in the European personal computer sales league, led by the ubiquitous IBM, and registering shipments of about 210,000.

It is not unusual in either the US or Europe for personal computer

companies to expand from zero to a sizeable enterprise in a very short period of time. What has become patently obvious in the last few years, however, is that many of these rising stars turn into burned-out meteors with equal rapidity, particularly when they move into the territory of IBM, the biggest computer manufacturer in the world.

This fact must be very much in Olivetti's mind today as it contemplates a fresh initiative in the development of its personal computer business - a range of machines to respond to the launch of the IBM Personal System/2, the new personal computer launched by the US group two months ago in an effort to re-establish its grip on the corporate desktop market.

Olivetti's new offerings, which will become available progressively over the next few months, are aimed at maintaining its competitive position against IBM with machines which will give the user equal power.

At the same time, the range is intended to be compatible with IBM products, so that customers can regard them as alternative products that could nevertheless be linked in

with IBM machines or use IBM-inspired software.

This issue of compatibility of the different computer and computer-related products used by corporate clients is becoming increasingly important as companies move rapidly towards more integrated data processing systems.

On the question of processing power, Olivetti, like other competitors to IBM, has been able to take the attack to the US group by using the same microprocessor - the powerful 32-bit Intel 80386 - for its top-level machine.

Whether its machines will have full compatibility with the IBM operating system is more open to question although Olivetti says that in line with its "strategy to adhere to emerging standards," they will be compatible with Personal System/2.

We anticipate that it will be well into 1988 before we know whether the Olivetti product will be as good as IBM, says Mr Gordon Curran from Intelligent Electronics, the market research group.

What is at stake for Olivetti in launching the new line is its ability to maintain its challenge in the corporate personal computer market.

This represents roughly half of the total PC market, yields sounder margins than in the cut-throat home computer business and is enjoying a period of rapid growth as companies push computing power down the organisation and on to the desktops of departmental employees.

In financial terms, the division accounts for about 25 per cent of the group's total sales of 1,731,714 (\$551m) and returns a profit of between 7 and 8 per cent on sales - a figure that is in line with those of IBM's more successful competitors in the US.

To produce the new machines, Olivetti has sunk about \$150m into equipment and systems at the Ivrea plant, plus an unspecified amount of its annual research and development budget, which runs at about \$70m a year.

Because of the change over in production this year, it expects that total shipments will not show a significant difference on 1986, but it is planning for very significant growth after that.

Two key factors will weigh heavily in its ability to achieve these targets. The first is an upturn in its US sales through American Telephone

and Telegraph, the American telecommunications group which has a large stake in Olivetti and markets the personal computers across the Atlantic.

Sales through AT&T passed through a rough patch last year, leading to a build up in inventories and forcing Olivetti to cut back deliveries this year to around 60,000 units from 200,000 in 1986. Next year, the Italian company is hoping to move back up to shipments of about 150,000 to AT&T.

Second will be the launch of another new machine later this year - a minicomputer designed by Olivetti to reinforce its position in departmental data processing.

The company believes that it has to adopt a strategy of using its personal computers and its strong position in office equipment as a base for moving towards more complex and sophisticated office systems.

This is what its customers want, it believes, as they demand steadily more integrated systems in their offices. In this sense, the personal computers are just one link in a long chain of equipment which Olivetti is trying to provide to its customers.

Wella to double 1986 investments

By Andrew Fisher in Frankfurt

TOTAL INVESTMENTS of Wella, the West German hair care and cosmetics company, will exceed DM 300m (\$184m) this year, more than double the 1986 total, the company said yesterday.

Much of the increase is accounted for by the purchase of the French cosmetics company, Parfums Rochas, from Roussel-Uclaf a few weeks ago. Wella has also increased its interests in Venezuela, Uruguay, Chile and Turkey.

Last year, Wella's capital spending totalled DM 81m and its financial investments DM 48m, making a total of DM 130m. The company came to the stock market in 1983.

Wella said that its stagnation in group turnover at DM 1.8bn did not reflect the progress of its foreign business, because of the distortions caused by the weaker dollar and sterling. Net profits dropped from DM 75.5m to DM 65.4m.

The company is again paying a dividend of DM 9 on the quoted preference shares.

Mather & Platt sells holding in India

BY GORDON CRABE IN LONDON

A REORGANISATION at Mather & Platt, the Manchester, north-west England, engineering company owned by Wormald International of Australia, has been completed with the £14m (\$22.3m) disposal of its majority holding in Mather & Platt (India), which makes pumps and fire extinguishers.

The purchaser of the 60 per cent stake is the Chhabria Group headed by Mr M.R. Chhabria, a Bombay-born trader and financier who two years ago became chairman of Dunlop India.

The acquisition was made through a Hong Kong Chhabria offshoot called Kinski, which will also take over the former holding company for the Mather & Platt group. This follows a reshaping of the UK operations into two main divisions directly under Wormald.

M&P (India) already has a listing on local stock exchanges. It employs roughly 2,000 and provided A\$1.88m (US\$1.34m) of Wormald's

A\$36.67m net profits in the group's latest year to June 1986.

This contribution was down more than a quarter on the previous year, however, and Wormald has been seeking to shed or reshape poorly performing businesses.

Mather & Platt in Britain began a recovery last year from a string of losses. After a restructure which began last November its own fire and security products side has been renamed Wormald Ansul UK while its pump business trades under Mather & Platt Machinery.

Wormald was one of the earlier Australian arrivals in the UK market - it took over Mather & Platt in 1976. Since then the Sydney group has itself undergone a change in control.

Mr Lee Ming Tee, a Malaysian Chinese investor now resident in Australia, last year became deputy chairman after buying a more than one-third stake.

Tapie acquires Gres perfume, accessories

By Paul Betts in Paris

MR BERNARD TAPIE, the flamboyant French industrialist, is understood to have acquired for an undisclosed amount the Gres perfume and fashion accessories business from a French subsidiary of Becham.

Mr Tapie already owns the Gres fashion house, acquired in 1984 at a time when the famous haute couture group was facing financial difficulties. Gres had also sold its perfume and accessories business to raise funds to support the costly fashion business.

The Tapie group has now bought these operations from Compagnie Française de Fabrication et Distribution, a subsidiary of Becham of the UK. Tapie officials said the annual sales of the Gres perfume business totalled about FF 100m (\$16m) while the annual sales of the accessories business amounted to about FF 15m.

The deal is the latest in a series of mergers and acquisitions which have recently taken place in the French perfume industry.

FRANCE'S LARGEST AUCTION ENTERS ITS FINAL STAGE

Duffour et Igon goes under the hammer

BY GEORGE GRAHAM IN PARIS

TODAY sees the end of France's longest and most expensive auction - not the Duchess of Windsor's jewels, nor Brigitte Bardot's wedding dress, but the sale of a small producer of industrial gases in Toulouse, in the south-west of France.

Duffour et Igon, which produces gases such as nitrogen and hydrogen for uses ranging from welding to medical resuscitation, will change hands for FF 587m (\$96m), more than five times its stock market value six months ago.

It is a high price to pay, but in the closed world of industrial gases there is little alternative to buying an existing manufacturer if you want to expand in the European market - especially in France, where the world's leading producer, Air Liquide, dominates more than 70 per cent of its home market.

The formal takeover offer does not close until today, but Aga, the Swedish gases group which ended up with the highest bid, has already won support from Duffour's board and commitments of more than 50 per cent of the shares.

Six months ago, it would have been hard to imagine a less likely target for this takeover, which values the company at 45 times its 1986 profits and twice its turnover. To start with, the company's results were in full decline. Consoli-

dated profits dipped by 20 per cent last year to FF 13m.

Mr Jean Igon, who heads the company founded by his grandfather in 1901, explains that 1986 results suffered from exceptional restructuring costs and from a market battle against its competitor Airgaz, which depressed prices and margins for its products. This year Mr Igon expects profits to improve by around 25 per cent.

In the second place, Duffour's capital seemed to be firmly locked up, with 25 per cent of the shares owned by two industrial groups, 20 per cent by a French regional development organisation and a further 25 per cent by the Duffour and Igon families.

"I know 75 per cent of the shareholders personally. We thought no one would be mad enough to launch a hostile bid," said Mr Igon.

For the past six months, however, Duffour has been the target of no less than four bidders. The auction started with the American group Union Carbide, which caused the suspension of Duffour's shares in January at FF 865 when it announced its intention to bid.

When Union Carbide finally received permission to go ahead from the French authorities, who must vet takeovers by foreign companies, it surprised the markets by pitching its opening offer at FF 2,100.

"We had expected Union Carbide to bid around FF 1,500," commented a banker at Banque Indosuez, which advised Aga on its bid.

The stakes were quickly raised by Carburis Metallois, the Spanish gases group which already owned 15 per cent of Duffour, and then by Linde, the West German gases company. Aga did not enter the lists until three weeks later, but when it made its move, it raised the price by 35 per cent from Linde's bid to FF 3,500.

A month later Aga's offer had risen to FF 4,410, with an alternative in bonds to take account of the worries of the many private shareholders who faced a heavy tax bill on their enormous capital gains.

"Once the bids moved past FF 2,500, it was clear that the stable majority of shareholders would break up. They could not let pass such a high offer," said Mr Igon.

He is clearly disappointed that the takeover had to take place and emphasises that Duffour had no need of a rescuer or of help to finance its investment plans. In the medium term, he concedes, his company would have had to turn to one of the larger producers for technology.

All the same, Mr Igon loyally insists that an Aga victory is the best possible outcome for his company. The two groups complement each

other geographically almost without overlap, with Aga France's network covering most of the north of the country and Duffour's the whole of the south. In fact, the two companies have already co-operated in the past on the distribution of some gases. As far as technology goes, Aga's is as good as anyone else's.

For Aga, the purchase will allow it to extend its coverage to the whole of France, with a joint market share of around 12 per cent. The Swedish group has over the past 10 years reoriented itself to concentrate on the gases sector. It expanded last year with the purchase of Rommenholler, the major European carbon dioxide producer, and also moved into the US market.

Despite the high price Aga is paying for Duffour, Mr Lars Salomon, vice president responsible for Europe, says the takeover will not dilute the group's earnings per share this year.

Although there are no plans to merge Aga France's and Duffour's operations, Mr Salomon sees opportunities for development, especially in the medical gases area where Duffour is strong.

But the combined group is not likely to make much of a dent in Air Liquide's overall domination of the French market.

New Issue

This announcement appears as a matter of record only.

23rd June, 1987



TOBU RAILWAY CO., LTD.

U.S. \$100,000,000

1½ per cent. Guaranteed Notes 1992

with
Warrants

to subscribe for shares of common stock of Tobu Railway Co., Ltd.
The Notes will be unconditionally and irrevocably guaranteed by

The Mitsubishi Bank, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Mitsubishi Finance International Limited

ANZ Merchant Bank Limited

Banque Paribas Capital Markets Limited

Chemical Bank International Group

Credit Suisse First Boston Limited

Lazard Freres et Cie

Mitsui Trust International Limited

Samuel Montagu & Co. Limited

Salomon Brothers International Limited

J. Henry Schroder Wagg & Co. Limited

Swiss Bank Corporation International Limited

Swiss Volksbank

Taiheyo Europe Limited

NEW ISSUE

All these securities having been sold, this announcement appears as a matter of record only.

June 1987



MITSUBISHI PLASTICS INDUSTRIES LIMITED

(Mitsubishi Jushi Kabushiki Kaisha)

(Incorporated with limited liability under the laws of Japan)

U.S.\$50,000,000

1 1/4 PER CENT. GUARANTEED NOTES DUE 1992 WITH WARRANTS TO SUBSCRIBE FOR SHARES OF COMMON STOCK OF MITSUBISHI PLASTICS INDUSTRIES LIMITED

unconditionally and irrevocably guaranteed as to payment of principal and interest by

The Mitsubishi Bank, Limited
 (Kabushiki Kaisha Mitsubishi Ginko)

ISSUE PRICE 100 PER CENT.

The Nikko Securities Co., (Europe) Ltd.

Mitsubishi Finance International Limited

Baring Brothers & Co., Limited

Crédit Commercial de France

Kleinwort Benson Limited

Mitsubishi Trust International Limited

Salomon Brothers International Limited

Citicorp Investment Bank Limited

Daiwa Europe Limited

Merrill Lynch Capital Markets

Nomura International Limited

Swiss Bank Corporation International Limited

S.G. Warburg Securities

This announcement appears as a matter of record only.

\$200,000,000

Euro-Commercial Paper Program

The Drexel Burnham Lambert Group Inc.

The undersigned is the exclusive Dealer for this program.

Drexel Burnham Lambert Securities Limited

June 1987

All of these securities have been sold. This announcement appears as a matter of record only.

June, 1987



AUTODESK, INC.

2,640,836 Shares

Common Stock

L.F. ROTHSCHILD & CO.
 INCORPORATED

INTL. COMPANIES AND FINANCE

RBC drops talks on Wood Gundy

By Bernard Simon in Toronto

ROYAL BANK of Canada (RBC) has broken off talks to acquire a substantial equity interest in Wood Gundy, the Toronto-based securities dealer.

Canada's largest bank said in a brief statement that "an agreement between the two parties is not achievable at this time with regard to a number of issues." An RBC official declined to elaborate.

Bankers reported earlier that the talks between RBC and Gundy were stalled on the future of the two groups' London and New York-based operations. Gundy's highly regarded Euromarket business is in competition with Orion Royal Bank, an RBC subsidiary.

In the US, the Glass-Steagall Act, which bars a bank from conducting both commercial and investment banking operations, would have forced either RBC or Wood Gundy to curtail its activities.

The talks with Wood Gundy were aimed at giving RBC a foothold in the domestic securities industry, ahead of changes in ownership rules on June 30 which will, for the first time, give banks access to the securities business.

Mr Allan Taylor, RBC's chairman, said the bank was intensifying its attention to other options. These included alliances with other institutions and the purchase of one or more seats on the Toronto stock exchange.

Other Canadian banks have also balked at buying an existing securities dealer. Bank of Nova Scotia, Canadian Imperial Bank of Commerce and Toronto-Dominion Bank have all set up their own securities subsidiaries from scratch to take advantage of the new rules.

Potential buyers have been discouraged by the high prices presently demanded by securities dealers and by fears of a clash of cultures between highly paid, risk-oriented stockbrokers and more conservative bankers.

L.F. Rothschild suffers heavy trading loss

By Our New York Staff

L. F. ROTHSCHILD Holdings, the New York investment bank which has had a chequered history since it was floated on the stock market last year, has surprised Wall Street with news of further heavy trading losses.

The group, which just about broke even last year after reporting heavy losses in arbitrage and municipal bond trading in the final quarter, warned that it had lost money in its second quarter because of "adverse conditions" in the securities markets in April.

The second quarter loss is expected to be less than \$10m and compares with a \$11.5m net profit (before extraordinary credits) in the first quarter of 1987.

Mr François Mayer, one of the company's two chief executives, said on Monday that the losses were not due to any one factor, such as a poorly executed hedging transaction, but reflected generally adverse trading conditions.

He noted that several other Wall Street firms had lost money in April when there was a sharp fall in the bond market.

The firm has been profitable since the end of April, and it expected the loss to have a minimal impact on its equity capital of over \$200m.

Alcatel planning to take full control of Electrica

BY DAVID WHITE IN MADRID

ALCATEL, the French-controlled joint telecommunications venture formed by Compagnie Générale d'Electricité (CGE) and ITT, intends to take full control of the main Spanish supplier Standard Electrica "at the appropriate time," according to Mr Pierre Suard, chairman of CGE and Alcatel.

This would mean taking over the stake of just over 20 per cent which Telefonica, Spain's semi-state telephone company, has in the former ITT subsidiary.

During its unsuccessful negotiations last year to become a partner in the CGE-ITT venture, Telefonica had already made clear that it wanted to withdraw its direct inter-

est in Standard.

Telefonica recently pulled out its stake in the country's second supplier of digital switching equipment, Inelsa, a subsidiary of Sweden's Ericsson.

Mr Suard expressed his regret that Telefonica's plan to take a 10 per cent stake in Alcatel had fallen through but said there was no immediate prospect of other partners now joining the venture.

He said Standard was expected to continue making losses this year. Last year it fell sharply back into the red with a Pta 5,950m (\$41m) loss after notching up a small Pta 138m profit in 1985. Sales were 1 per cent down at Pta 58,480m, with a

16 per cent drop in exports to Pta 8,000m.

Next year, however, he hoped it would come close to break-even, leaving aside the costs incurred through the restructuring and sale of its subsidiary Marconi Española. It should "in any case" break even in 1989, counting these costs, he said.

Marconi's non-defence side is due to be split off, with APT, the joint venture between AT & T of the US and Philips, of the Netherlands, taking a major shareholding. Mr Suard said Alcatel had sought guarantees that the new owners of Marconi would not become competitors in public switching equipment.

This announcement appears as a matter of record only.



Super Valu Stores, Inc.

U.S. \$100,000,000

Euro-Commercial Paper Program

Dealer

Citicorp Investment Bank Limited

Issue and Principal Paying Agent

Bankers Trust Company

May 27, 1987.

CITICORP INVESTMENT BANK

Travelling by air on business?

Enjoy reading your complimentary copy of the Financial Times when you are travelling on scheduled flights from . . .

. . . Geneva with Air Canada, British Airways, British Caledonian, Lufthansa, El Al, Swissair, TWA
FINANCIAL TIMES
 Europe's Business Newspaper
 London Frankfurt New York



Santa Barbara Savings and Loan Association

(Incorporated under the laws of the State of California)

U.S. \$400,000,000

Collateralized Floating Rate Notes due September 1996

Notice is hereby given that the Rate of Interest has been fixed at 7 1/4% p.a. and that the interest payable on the relevant interest Payment Date, September 24, 1987, against Coupon No. 4 in respect of U.S.\$100,000 nominal of the Notes will be U.S.\$1,852.79.
 June 24, 1987, London
 By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

Fruehauf Corporation

has sold

Rentco Nationwide Limited Rentco International Corporation

to

Rentco International Limited

through a management buyout

We acted as financial adviser to
 Fruehauf Corporation in this transaction and
 assisted in the negotiations

Merrill Lynch Capital Markets

May 1987

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Banks and firms rush to join new Swiss exchange

BY ALEXANDER NICOLL, EUROMARKETS EDITOR

SWISS financial institutions have applied in strength to join the Swiss Options and Financial Futures Exchange, known as Soffex, which is due to begin business next year.

The exchange said yesterday that 65 banks and brokers had applied for membership, of which virtually all plan to operate as brokers and 19 as market makers.

Trading on the innovative, fully automated exchange will begin on March 1, 1988, and will initially be in options on up to 15 top Swiss stocks. Switzerland

will thus become the latest in a series of European countries to open markets in risk management instruments.

Mr Otto Nagel, Soffex chief executive, said in London that most would-be members were Swiss but that there were also US, British and other European applicants. No Japanese firms had applied.

The exchange is being set up by the Basle, Geneva and Zurich stock exchanges and five Swiss banks, Arthur Andersen, the accounting and consultancy firm which has a large task

force devoted to establishing the market. It will have the system installed by end-1987 to allow a period of simulation and training.

Mr Nagel, who combines his recent Soffex appointment with continuing employment at Bank of Tokyo, said that the main emphasis of the coming months would be on educating potential members and users. "I know that the Swiss market has been and still is a very conservative one, but it's shown flexibility as well. I'm counting on that flexibility," he said.

Swedish options for foreigners

BY SARA WEBB IN STOCKHOLM

THE RIKSBANK, the Swedish central bank, yesterday decided to open the Swedish options markets to foreigners, allowing them to write and acquire stock and index options with effect from August 3.

The Riksbank said that it was important to allow foreign investors to hedge their investments in Swedish shares using the appropriate options, and that in view of this need, it had decided to allow foreigners

to use Sweden's two markets, Sotef (Swedish options and futures exchange) and OM (options market).

The rapid growth of the Swedish options markets over the past two years has attracted considerable interest from overseas investors, particularly US and UK banks, pension funds and other institutions. The two markets trade about 40,000 contracts a day on average.

The Riksbank showed it was

willing to allow non-residents to trade options last February when it eventually granted permission to a Dutch citizen and said it would be willing to consider applications from foreigners on an individual basis.

Instead, the Riksbank has decided to cut down on the administrative procedures and simply change the regulations. Foreigners will have to trade through Swedish brokers or

TF1 chief warns of competition after float

By George Graham in Paris

MR FRANCIS BOUYGUES, chairman of TF1, the leading French television chain, launched the company's stock market flotation yesterday on a sombre note.

All three private French television stations, he warned, would lose money unless the Government stopped the two chains which remain in state hands from competing for advertising.

"If the Government does not change its attitude and regularise the audiovisual framework in France, as is its duty, the three private companies will lose a lot of money. The arithmetic is simple and fatal, and as always there is no uncertainty about arithmetic," Mr Bouygues said.

"If the Government lets things carry on as they are, we will end up with the same bad habits as in the past and there will be no alternative to nationalising all over again."

Mr Patrick le Lay, managing director of TF1, added that he expected France's fifth television channel, La 5, which also changed hands earlier this year, to lose FF2.2bn (\$325m) over the next three years.

Mr Bouygues, who heads France's largest commercial group, took control of TF1 in

Bond launches two convertibles

BY CLARE PEARSON

BOND CORPORATION Holdings, Mr Alan Bond's Perth-based master company, yesterday joined the stream of other antipodean borrowers that have recently issued convertible Eurobonds, with a simultaneous offering in the Eurodollar and Eurosterling markets.

The Eurodollar issue amount will be between \$200m-\$225m, and the sterling amount \$80m-\$100m, depending on which tranche meets the greater demand prior to the final pricing on or before June 25.

Both 10-year, pari-passu tranches have indicated coupons of 8 1/2 to 9 per cent and both have conversion premiums indicated in the range 15 to 20 per cent, while they also offer investors' put options after five years.

Lead manager Salomon Brothers International said the issues, which were launched through Bond Finance International, were trading at around 98 1/2 bid, and elsewhere they were quoted at levels close to par. A number of leading houses turned down participation in the deal, however, because of concern about the issuers' credit quality.

Dealers expected investors to take a cautious approach to the issue, although they said the terms looked relatively attractive compared with other recent

Euro-convertibles, which have emerged with conversion premiums well over 20 per cent.

In order to offset partially the dilution of Mr Bond's 52 per cent stake in the company that the issues involve, up to \$250m worth of similarly structured convertibles are expected to be placed with him or his family holding company.

Meanwhile Kidder, Peabody International announced a \$75m convertible for Chase Corporation, the fast-expanding New Zealand investment group.

The 10-year puttable issue, with an indicated 8 1/2 per cent coupon and 15-20 per cent conversion premium, was quoted at 98 1/2 bid, compared with 2 1/2 per cent fees.

The Eurodollar fixed rate bond market opened on a firm note, encouraged by the strong dollar, and Credit Suisse First Boston announced the latest issue in a recent string of bonds for US companies: a \$100m deal for Coca-Cola Enterprises, the bottling company for the soft drinks concern.

The 8 1/2 per cent three-year issue, priced at 101 1/2, was said to be in demand from Con- issue, priced at 101 1/2, was said to be in demand from Con-

has sent warrant premiums down by as much as 10 per cent, four more such issues appeared yesterday. They all traded at discounts to issue price.

Daiwa Europe led a \$300m issue for Kajima Corporation, the construction company, with an indicated 1 1/2 per cent coupon, Nomura International a \$25m issue for Obayashi

Nomura International led a \$100m five-year deal for Bria Antestada, the Portuguese motorways company, guaranteed by the republic. This pays interest at a rate of 60 basis points below the Japanese long-term prime rate.

The D-Mark market opened up to 1 1/2 points lower, depressed by the stronger dollar, but later recovered to Monday's levels in hectic trading.

The World Bank's 6 1/2 per cent bond opened at about 102 1/2 bid, but recovered by nearly 4 points. The bond was issued on Monday through a new syndicate which included foreign banks.

Deutsche Bank led a DM 100m seven-year 6 1/2 per cent issue for Canon Europa, the subsidiary of the Japanese optical and photocopier group. The bond was priced at 99 1/2.

In Switzerland, prices ended the day unchanged in slightly higher volume.

S. G. Warburg Sodit led a SFR 100m eight-year issue for TWT, the Australian freight company, with an indicated 5 per cent coupon and indicated 100 1/2 issue price.

Banca Manusardi led a L150bn callable seven-year 10 per cent issue for the European Investment Bank, priced at 100 1/2.

Japanese plan \$4bn equity warrant issues

BY YOKO SHIBATA IN TOKYO

JAPANESE companies are expected to make an unprecedented number of Eurodollar bond issues with equity warrants in July.

Equity warrant bond issues for 34 issuers worth \$4.27bn have been lined up for flotation in the first half of July, well above the previous monthly record of \$3.33bn. The issuers set in May, according to Japanese brokerage houses.

The busy issue schedule arises from the expectation that Tokyo share prices will surge further, and from the growing perception on the part

of Japanese borrowers that in yen terms, interest rates on Eurodollar equity warrants are effectively negative.

In April, Eurodollar warrant bonds by Chiyoda Fire and Marine, Sumitomo Realty and Keihin Railway carried negative interest rates for the first time. The strong stock market permitted a low interest rate which, when swapped into yen, means these companies will not pay, but will instead receive interest payments for having issued the bonds.

Negative interest rates have induced even medium-sized

Japanese corporate borrowers, with some of which are unknown abroad, to join in the market. However, there is a growing divergence of issue terms, such as coupon rates, while grey market trading is also showing wide price variations.

The difference between the highest and lowest coupon rates has widened from 0.375 per cent to about 0.625 per cent.

This widening discrepancy reflects the calibre of borrowers, including such variables as their stock price performance and earnings. A sharp contrast in coupon rates was demon-

strated by Tokyu Railway, with a 0.575 per cent coupon which broke the 1 per cent barrier the first time, and Minebea, which was compelled to cancel the issue due to poor market response.

Brokers said at the time that Minebea's 1.625 per cent indicated coupon was set too low, in view of the fact that previous equity warrant bond had proved unprofitable in the secondary market.

From January to June 17 this year, Nomura lead managed 72 issues totalling \$10.4bn.

Sumitomo Bank calls for US Treasury yen bonds

BY PETER BRUCE IN TOKYO

SUMITOMO BANK, one of Japan's biggest commercial lenders, has joined a growing number of Japanese institutions calling on the US Treasury to issue yen-denominated bonds to help defend the dollar against any future collapse in its value against the yen.

Echoing similar calls recently

by the Industrial Bank of Japan, Sumitomo yesterday said the Treasury should consider issuing up to \$30bn in medium-term yen-denominated bonds.

Mr Masahiko Koido, the bank's chief economist, said that while he expected the dollar to recover and stabilise for a time at around ¥150 by the end of

this year, an exchange rate of ¥130 to the dollar in three years time was both "plausible and probable."

The US Treasury issued so-called "Carter bonds" worth \$8.4bn in the late 1970s denominated in Swiss francs, and D-Marks to stop the dollar weakening. The Japanese see

\$250m paper programme for Trusthouse

By Our Euromarkets Editor

TRUSTHOUSE FORTE, the UK hotel and catering group, has established a \$250m sterling commercial paper programme, one of the largest arranged.

Morgan Guaranty is the arranger for the programme which has an option to issue dollar-denominated paper. Other dealers will be Samuel Montagu, Swiss Bank Corporation International and S. G. Warburg.

Separately, Super Valu Stores, a Minnesota wholesaler, has appointed Citicorp Investment Bank to arrange a \$100m Eurocommercial paper programme.

Peugeot arranges FF2.2bn multi-option credit facility

BY PAUL BETTS IN PARIS

PEUGEOT, the private French car group, has negotiated a five-year FF2.2bn multi-option credit facility with a group of 34 French and international banks.

This is the first multi-option credit facility negotiated by the group, which has already negotiated similar facilities in other currency sectors.

The new French franc credit facility is part of Peugeot's continuing efforts to negotiate new and more flexible financing vehicles with the banking system to reduce its overall financing costs.

Peugeot will be able to use

the new facility either for its automobiles Peugeot or Citroen divisions or both. Alternatively, it will be able to retain it on a standby basis. The new facility also enables the banks to form a tender panel.

The facility, designed essentially to help reduce and make more flexible the car group's short-term financing needs, follows a recent successful FF2.2bn capital increase.

Peugeot also recently reported a strong advance in consolidated net earnings of FF2.38bn last year, compared with earnings of FF2.53bn the year before.



Mr Francis Bouygues: "profits are urgent"

April at the head of a group of investors including Mr Robert Maxwell, the British media magnate, and Mr Bernard Tapie, the French rescuer of bankrupt companies.

The group paid FF2.3bn for this 50 per cent stake, more than the value now estimated by Cholet Dupont, stockbroker to the issue, for the whole of TF1.

The Government will fix a price on Friday for the public offering of 40 per cent of the capital of TF1 which will take place over a two-week period starting on Monday. A further 10 per cent is reserved for the company's employees.

Bankers involved in the flotation say that TF1's past accounts are now meaningless, since the chain will in future receive no licence fee payments from the Government. They admit that earnings over the next year or two are very difficult to forecast.

They believe, nevertheless, that the flotation offers an attractive bet on significant profits over the medium term, and that many institutions will decide to buy the shares in order to invest in a sector which is otherwise not represented on the Paris stock exchange.

Mr Bouygues said that as soon as the distribution of advertising revenues was reorganised, the TF1 television stations could expect to make fair and sizeable profits, allowing TF1 to invest in its own equipment and to distribute dividends to its shareholders.

"Profits are urgent, because the millions of viewers who will soon be associated with us cannot wait to see what is for them the just reward of capitalism, their dividends. It is not a detail, it is essential," he said.

Mr Bouygues also warned that the excessive competition between the rival television stations to hire stars and sign up programmes and sporting events would also damage profits.

He accused Mr Silvio Berlusconi, the Italian entertainment magnate who has taken over La 5 together with Mr Robert Hersant, the right-wing newspaper owner, following a "dumping policy" in bidding for sporting events.

Mr le Lay said that bids to televise next year's French Open tennis championships had already reached ten times the price TF1 paid for this month's event.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on June 22

| US DOLLAR | | | | | | | | | | Closing prices on June 22 | | | | | | | | | | | | | | |
|----------------------|------|-------|--------|------|-----------|----------------------|-------|-----|--------|---------------------------|------|----------------------|------|------|---------------|------|-------|----------------------|------|-----------|--------|------|------|--|
| STRAIGHTS | | | | | Change on | | | | | Yield | | | | | VER STRAIGHTS | | | | | Change on | | | | |
| Issued | RM | Offer | day | week | Issued | RM | Offer | day | week | Issued | RM | Offer | day | week | Issued | RM | Offer | day | week | | | | | |
| Alcoa National 7 1/2 | 1987 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 1988 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 1989 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 1990 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 1991 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 1992 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 1993 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 1994 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 1995 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 1996 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 1997 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 1998 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 1999 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2000 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2001 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2002 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2003 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2004 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2005 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2006 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2007 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2008 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2009 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2010 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2011 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2012 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2013 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2014 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2015 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2016 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2017 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2018 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2019 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2020 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2021 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2022 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2023 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2024 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2025 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2026 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2027 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2028 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2029 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2030 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2031 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2032 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2033 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2034 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2035 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2036 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2037 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2038 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2039 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2040 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2041 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2042 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2043 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2044 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2045 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2046 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2047 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2048 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2049 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2050 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2051 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2052 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2053 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2054 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2055 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2056 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2057 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2058 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2059 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2060 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2061 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2062 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2063 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2064 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2065 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2066 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2067 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2068 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2069 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2070 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2071 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2072 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2073 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2074 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2075 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2076 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2077 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2078 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2079 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2080 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2081 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2082 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2083 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2084 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2085 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2086 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2087 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2088 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2089 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2090 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2091 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2092 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2093 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2094 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2095 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2096 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2097 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2098 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2099 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2100 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2101 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2102 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2103 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2104 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2105 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2106 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2107 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2108 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2109 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2110 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2111 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2112 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2113 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2114 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2115 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2116 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2117 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2118 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2119 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2120 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2121 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2122 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2123 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2124 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2125 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2126 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2127 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2128 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2129 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2130 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2131 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2132 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2133 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2134 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2135 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2136 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2137 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2138 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2139 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2140 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2141 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2142 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2143 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2144 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2145 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2146 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2147 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2148 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2149 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2150 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2151 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2152 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2153 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2154 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2155 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2156 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2157 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2158 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2159 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2160 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2161 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2162 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2163 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2164 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2165 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2166 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2167 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2168 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2169 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2170 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2171 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2172 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2173 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2174 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2175 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2176 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2177 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2178 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2179 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2180 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2181 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2182 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2183 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2184 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2185 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2186 | 100 | 99 1/2 | +0.1 | 8.54 | |
| Alcoa National 7 1/2 | 2187 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2188 | 100 | 99 1/2 | +0.1 | 8.54 | Alcoa National 7 1/2 | 2189 | 100 | 99 1/2 | | | | | | | | | |

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

23rd June, 1987

Yakult

YAKULT HONSHA CO., LTD.

(Kabushiki Kaisha Yakult Honsha)

U.S. \$80,000,000

1 3/4 per cent. Guaranteed Bonds Due 1992

with

Warrants

to subscribe for shares of common stock of Yakult Honsha Co., Ltd.
The Bonds will be unconditionally and irrevocably guaranteed by

The Dai-ichi Kangyo Bank, Limited

Issue Price 100 per cent.

Nomura International Limited

Daiwa Europe Limited

New Japan Securities Europe Limited

Union Bank of Switzerland (Securities) Limited

Banque Nationale de Paris

Crédit Lyonnais

Daiwa Bank (Capital Management) Limited

Dresdner Bank Aktiengesellschaft

Merrill Lynch Capital Markets

The Nikko Securities Co., (Europe) Ltd.

J. Henry Schroder Wagg & Co. Limited

DKB International Limited

Salomon Brothers International Limited

Union Bank of Switzerland (Securities) Limited

Baring Brothers & Co., Limited

Credit Suisse First Boston Limited

Deutsche Bank Capital Markets Limited

KOKUSAI Europe Limited

Morgan Stanley International

Nippon Kangyo Kakumaru (Europe) Limited

Swiss Bank Corporation International Limited

S.G. Warburg Securities

This announcement appears as a matter of record only.

the Leeds
PERMANENT
BUILDING SOCIETY

£250,000,000

Multi-Tranche Tap Programme™

for the issuance of

Certificates of Deposit

interest payable semi-annually

Merrill Lynch Capital Markets

June 1987

INTL. COMPANIES & FINANCE

Full privatisation for Manila bank

BY RICHARD GOURLAY IN MANILA

BANK OF BOSTON and local partners have agreed to buy Commercial Bank of Manila for around \$25m in the first full privatisation of a government-controlled financial institution since President Corason Aquino came to power 16 months ago.

The US bank will finance its share of the deal, worth about \$19m, by converting into equity some of its Philippine debt which has been blocked by the central bank since the start of the debt moratorium in 1983.

The debt to equity conversion will allow Bank of Boston to upgrade its operation in the Philippines from an offshore banking unit that can transact only in dollars to a fully licensed local bank able to lend pesos.

American Express Bank last year bought 40 per cent of the International Corporate Bank in a similar deal. Both foreign institutions have chosen to convert their Philippine exposure into what they hope will be more productive assets partly because their debt is locked up with the central bank.

The moratorium included in the latest debt rescheduling package agreed with the commercial bank advisory committee means principal will begin to be repaid at the earliest in 1994. Further reschedulings of the country's debt, currently standing at \$27.3bn, will probably follow, bankers suspect.

Technically, the terms of the debt to equity swap allow the Bank of Boston to begin repatriating its equity investment in Commercial Bank over seven years beginning in 1991, although the company says it has a long-term commitment to the Philippines.

Bank of Boston will hold 100 per cent of the preferred stock in Commercial Bank but only 40 per cent of the voting stock. As a result management control remains in Philippine hands, and the constitutional limit on foreign investor holdings is met in accordance with local law. Bank of Boston will, however, supply management expertise.

The local partners will buy Bank of Boston's Philippine debt paper to finance their portion of the purchase, paying the face value rather than the discounted price of approximately 71 per cent of par that is available in the secondary market. The deal will cut Bank of Boston's exposure to the Philippines to about \$5m.

Commercial Bank of Manila is a small bank with total assets of \$90m. However, it is one of the five government-controlled banks that has to be privatised before September 1988 to meet World Bank conditions for a \$310m economic recovery loan that was signed in March.

Buyers still have to be found for the four other government-held banks and the 60 per cent of Interbank not bought by American Express last year. Negotiations for this deal took the Government Insurance System, which controlled Commercial Bank, and Bank of Boston 11 months.

Dah Sing Bank to buy HICB from government

BY DAVID DODWELL IN HONG KONG

THE HONG KONG government took an important step away from running domestic banks when it announced agreement in principle to sell Hongkong Industrial and Commercial Bank (HICB) to Dah Sing Bank, a small family-controlled local institution.

HICB is 63.5 per cent controlled by Overseas Trust Bank (OTB), which collapsed in June 1985 amid allegations of widespread fraud, and was rescued by the government at an estimated cost to taxpayers of HK\$3bn (US\$384.6m).

Both banks have since been nursed by the government, with the cost of the HICB rescue estimated at just over HK\$400m. A third bank, Hang Lung, has been in government hands since it collapsed in 1983.

Dah Sing was founded in 1947, and controlled by the Wong family, which holds an estimated 55 per cent. Standard Chartered Bank of the UK also has an estimated 20 per cent holding in the bank, which has 11 branches in the territory.

Terms of the deal were not disclosed yesterday, but it is understood that the acquisition is in part intended to give the group the "critical mass" it needs to survive in Hong Kong's increasingly competitive retail banking market.

Dah Sing remains one of the few family-controlled banks in Hong Kong. A string of collapses between 1983 and 1986 forced many banks in to the hands of "big brother" banks. Hang Seng, for example, has taken control of Wing on Bank, while the Peking-linked China International Trust and Investment Corporation (Citic) now owns Ka Wah Bank.

Mr David Wong, who heads Dah Sing, was yesterday unavailable for comment, but it is understood that the acquisition is in part intended to give the group the "critical mass" it needs to survive in Hong Kong's increasingly competitive retail banking market.

HICB has more than 20 branches spread across Hong Kong. Since being bailed out by the Hong Kong government, a majority of its non-performing loans have been pledged on OTB's shares. A one-for-four rights issue has been mounted to raise HK\$400m, which has left the bank with what is understood to be a clean balance sheet. Full financial details are expected around July 18, when the bank's results for the year to June will be unveiled.

In the six months to December 1986, HICB reported a net profit of HK\$6.68m, compared with a HK\$10.8m loss in the first half of 1985-86.

Earnings advance by 34% at Hong Kong Telephone

BY OUR HONG KONG CORRESPONDENT

HONG KONG Telephone, the quoted Cable and Wireless subsidiary which has a monopoly franchise for telephone services in Hong Kong, yesterday reported attributable profits for the year to March of HK\$887m (US\$120.1m)—a 34 per cent improvement on previous year profits of HK\$662m.

The results come at the end of a year in which the company has been under increasing competitive pressure, with British Telecom as well as Hutchison Telephone, a local group controlled by Mr Li Ka-shing's Hutchison Whampoa, both pressing for a share of the lucrative local telecommunications market.

The profits on a large proportion of Hong Kong Telephone's operations are controlled by a franchise agreement and a scheme of control—the price the group must pay for its effective monopoly. Profits are linked to shareholders' funds, and are limited to 16 per cent of operations that are subject to the scheme.

The strong profits performance is thus largely due to the increasing profitability of Hong Kong Telephone's subsidiary operations, principally Communications Services (CSL), and its communications services. Subsidies' profits surged by almost 53 per cent to HK\$327m—thus accounting for almost 35 per cent of the group's overall profit.

Profits were also boosted by a decision to stretch group depreciation charges to 15 years from the current 10.

Under the franchise agreement, which expires in 1995, there are a number of obligations to improve local telephone services, and the group was at pains yesterday to highlight progress over the past year. New telephones were installed on average within five working days, it said, with an extra 112,000 line connections being installed over the year.

International direct dialling services were almost doubled, with 413,000 subscribers now having IDD connections. A total of 35m IDD calls were made over the year, 40 per cent up on 1985.

It is only on international calls that Hong Kong subscribers pay a measured rate for telephone service. All local calls are free, and subscribers with local-only units pay just a monthly rental for the equipment.

The company announced an interim dividend of 10 cents a share, compared with 8.7 cents last year. The board is now proposing a final of 10 cents (8.7 cents in 1985-86) lifting the total for the year by 14.9 per cent to 20 cents.

CMI to top prospectus forecast

By Jim Jones in Johannesburg

CONSOLIDATED Metallurgical Industries (CMI), the South African ferro-chrome producer, expects to exceed last year's prospectus earnings forecast in the year to June 30.

A preliminary profit statement estimates that the pre-tax profit will be R42.46m (\$20.94m) against the previous year's R41.61m and that earnings will be 99.9 cents a share against 98 cents forecast in the prospectus last November when the company was listed on the Johannesburg Stock Exchange.

A total dividend of 55 cents is to be paid. The preliminary profit statement discloses neither turnover nor sales tonnage details. However, the company's two ferro-chrome production lines have been operating at their combined full capacity of 150,000 tonnes for most of the year.

CMI is the world's largest producer of granulated ferro-chrome and is managed by Johannesburg Consolidated Investment Company. Accumulated tax losses which shelter the company from tax liability, will be exhausted in the 1988 financial year.

Takashimaya ahead

TAKASHIMAYA, a leading Japanese department store operator, lifted consolidated net earnings and sales both by 4.7 per cent in the year to February, AP-DJ reports from Tokyo.

Profits were ¥12.69bn (\$87m) against ¥12.12bn, on turnover of ¥327.37bn compared with ¥796.65bn. Takashimaya expects better results in the current fiscal year. It sees sales increasing ¥366bn and net profits to ¥13bn.

Santos pays less

SANTOS, the Adelaide-based oil and gas producer, has declared a reduced final dividend of 9 cents per share for 1986, down from 11 cents, making a total of 16 cents against 20 cents. The company said the payout, delayed because of changes in Australian tax imputation, would be tax-free to shareholders.

Sarich Technologies

A REPORT in the Financial Times of June 16 may have given a misleading impression about the share price performance of Sarich Technologies Trust, the Australian developer of an orbital vehicle engine. Although the shares rose to A\$24 last year, a four-for-one stock split was largely responsible for returning them to a current level of just above A\$3.

Increased profits for OEMV

BY PATRICK BLUM IN VIENNA

OEMV, Austria's state-owned oil and gas group, increased operating profits by more than a quarter last year despite a marked fall in turnover caused by lower oil prices and the weak dollar.

Operating profits rose from about Sch 1.1bn to Sch 1.4bn (\$108m) in 1986 on turnover down 35 per cent from Sch 1.67bn to Sch 39.94bn.

The volume of sales of oil and oil products, however, increased slightly. The group is paying a 12 per cent dividend plus a 3 per cent bonus.

Mr Herbert Kaes, OEMV

general director, said that 1986 had been a successful but difficult year for the group, which is expecting higher and more stable oil prices in the forthcoming months. He warned, however, that margins would remain tight because of a recent rapid rise in production costs.

Up to 25 per cent of the group's shares, which are now wholly held by OIAG, the state holding company for the nationalised industries, are to be sold to the public in the autumn, probably in November, as part of the Austrian Government's plans to privatise some of the country's state-owned industrial holdings.

The shares will be sold on the Vienna bourse with a portion later to be placed privately by banks in Britain, Switzerland and West Germany. In the long term, OIAG plans to sell up to 49 per cent of OEMV's shares.

The company also announced yesterday plans to buy Deutsche Marathon Petroleum, the West German subsidiary of Marathon Petroleum of the US. The German company has sales of about DM 1bn.

JAPAN INDEX FUND

— A vehicle for closely tracking the Tokyo Stock Price Index and also suitable for your active/passive strategy.

— Applies the BARRA-NIKKO Risk Model of the Japanese equity market, a sophisticated approach based on Modern Portfolio Theory.

— Realises significant savings in transaction costs and in management and administration fees.

Applications will be considered only on the basis of the current Prospectus of Japan Index Fund Limited. Copies of the prospectus may be obtained by professional investors* by calling Nikko Capital Management Limited on 01-236-6076 or completing the following coupon:

To Nikko Capital Management Ltd.
10-12 Little Trinity Lane, London EC4V 2AA,
United Kingdom.

Name _____ FT4
Profession _____
Company _____
Address _____
Postcode _____ Tel. No. _____

*Copies of the Prospectus will be made available only to professional investors whose ordinary business it is to buy or sell shares or debentures, whether as principal or agent within the meaning of section 79 of the Companies Act 1985 of Great Britain.
This advertisement has been placed by The Nikko Securities Co. (Europe) Limited on behalf of Japan Index Fund Limited.
It does not constitute an offer of, or an invitation to the public to subscribe for or to purchase, any securities.



NIKKO

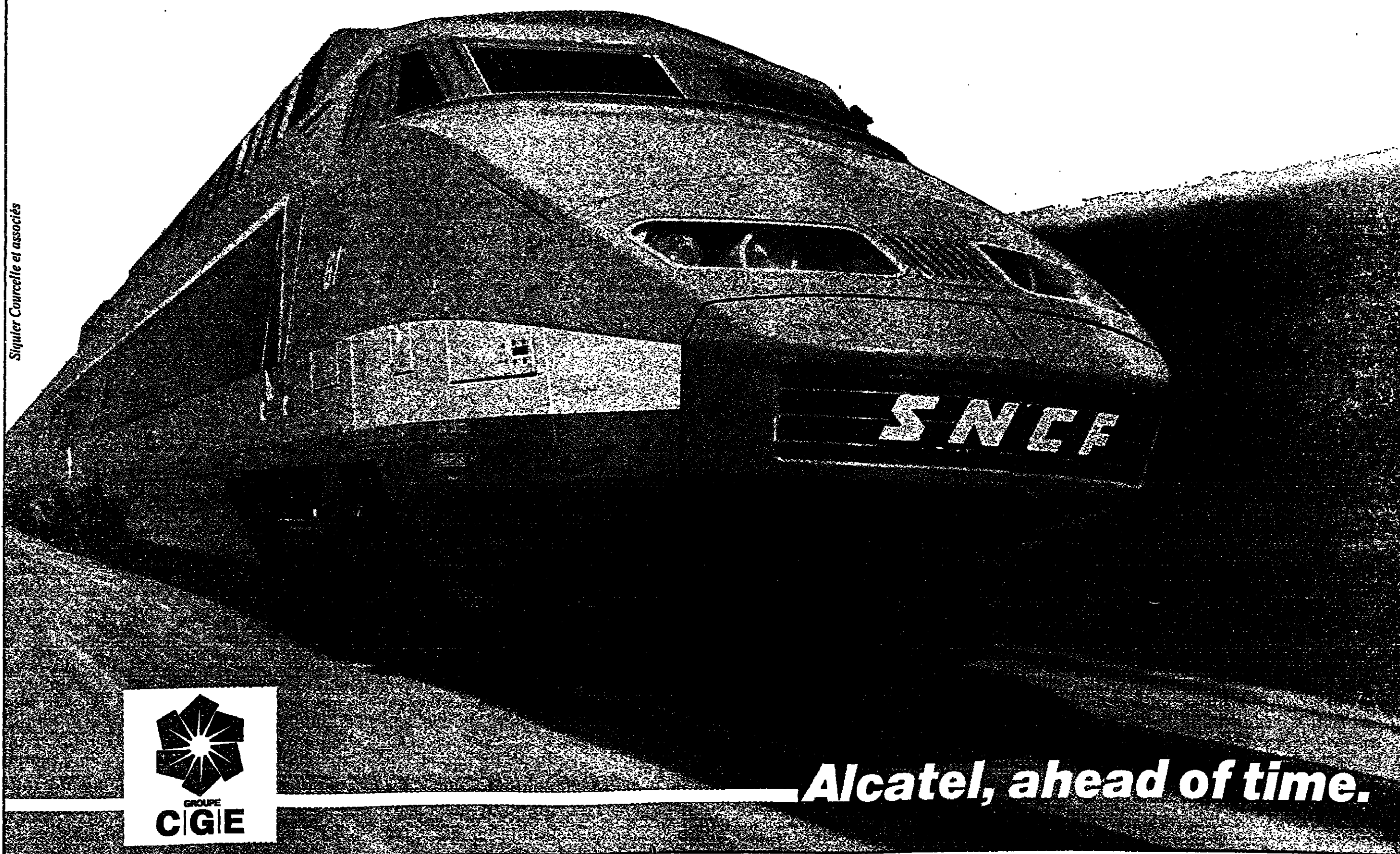
NIKKO NIKKO NIKKO NIKKO NIKKO NIKKO

Alcatel

Alcatel CIT

**Paris, April 1987. The French National Railways
have selected X DATA for its "X.25"
packet switching network.**

**SESA and Alcatel CIT join their broad
experience and advanced technology
towards X DATA's achievements.**



Sigüier Courcelle et associés



Alcatel, ahead of time.

UK COMPANY NEWS

Racal forecasts strong growth after 11% rise

BY TERRY DODSWORTH, INDUSTRIAL EDITOR

Racal, the UK electronics group, yesterday gave a strong forecast of continued profits growth when it declared an 11 per cent increase in pre-tax profits for the year to March 1987.

As a result of restructuring and the development of new businesses, the company said it was confident of a further period of sustained growth in the current financial year. It was looking for a particularly strong contribution from its fast-growing telecommunications and security businesses, whose combined operating profits are forecast to increase from £85m this year to £105m in 1988/89 and £145m in the following 12 months.

Strong performances by the group's data communications, security and telecommunications businesses were the main factors behind last year's upturn in pre-tax profits, which rose from £90.2m to £100.3m.

The profits growth was achieved despite sluggish sales, which increased by only 1.9 per cent to £1,289m in the year to March 31 from £1,276m.

Turnover was hit heavily by the downturn in military spending in the Middle East, which combined with tougher conditions in the UK defence market to reduce sales in the radio communications division from



Sir Ernest Harrison, chairman of Racal

£184m to £131m and in defence radar and avionics from £131m to £127m.

Racal's marine and energy activities also suffered setbacks from the decline in the shipping and oil markets, with turnover falling back from £132m to £110m.

The most substantial contribution to increased profits came from the data communications business, which benefited from cost savings in the US to push

trading profits up to \$44m from \$15m. In the security division, profits rose by 21 per cent to \$31m from \$25.7m, while telecommunications swung from a loss of \$12.5m to profits of \$10.2m.

Racal is anticipating exceptionally strong growth in its telecommunications division, which consists almost entirely of its Vodafone cellular mobile radio telephone business.

Operating profits in the cellular company are expected to increase from \$30m in the present financial year to \$55m next year and £100m in 1989-90. By 1991-92, the group expects to have the capacity to handle 600,000 subscribers.

The company said it also expected another strong year of growth from the security division, with operating profits increasing by 15 per cent, while its data communications, defence radar and avionics businesses would make profit contributions similar to those of last year.

Radio, marine and energy activities were also expected to improve on their performance. Earnings per share last year amounted to 11.37p against 10.7p in 1985-86. Directors are recommending payment of a final dividend of 2.495p per share net of tax, making a total of 3.50p a share against 3.0945p.

Asda Property shares fall as talks break down

BY STEVEN BUTLER

SHARES of Asda Property fell by a further 35p yesterday on the announcement that talks on a possible takeover had been broken off.

The company's shares had rocketed from 65p on June 16 to a high of 78p, before settling back to 87p yesterday.

Mr Manny Davidson, Asda chairman, said yesterday that he had insisted that any takeover offer be made before yesterday's annual general meeting but none was forthcoming.

Mr Davidson, who with family members control some 56 per cent of the company's shares, said any offer for the

company would be unwelcome at this stage.

He told shareholders at the meeting that the company was committed to expanding in its current markets and to maintaining independence.

Asda is active in UK commercial and residential property with substantial interests in London and the south east of England, and has benefited by the continued substantial rise in property prices in those areas.

The company reported net assets per share of 45p at the end of last year, although this is estimated to be considerably higher today—possibly well in excess of 60p.

USM issues start trading at large premiums

By Alice Rawsthorn

NEW ISSUES are as popular as ever with investors, judging by yesterday's stock market. Three new recruits—Knobs & Knockers, Ross Consumer Electronics and Amercoeur Energy—began trading at healthy premiums.

Knobs & Knockers, a retailing group and estate agency now quoted on the USM, watched its shares rise from the placing price of 105p to 155p during the day. With its shares at a premium of 48 per cent to the original price, the company is now capitalised at \$12.7m.

The shares of Ross Consumer Electronics, a manufacturer of audio accessories and another USM debutant, rose to an immediate premium of 18p over the placing price of 165p. The shares gathered momentum during the day and closed at 232p thereby valuing Ross at \$10.1m.

Amercoeur Energy made its debut on the Third Market at a hefty premium of 85p, an increase of 25 per cent over the placing price.

Amercoeur, which is involved with peat and anthracite mining, is now capitalised at \$8.3m.

The first day premiums attracted by small companies like these tend to be inflated by the paucity of equity available. But these debuts follow an unprecedentedly active period for the new issues market. A succession of companies have staged heavily over-subscribed offers begun trading at generous and many new issues have premiums.

The offer for sale of shares in Britannia, the West Country property developer, was reported to have been healthily over-subscribed when it closed yesterday morning. Full details of the level of subscription and the basis of allocation will be announced today.

SCHRODER MONEY Funds: For period from March 27 1986 to March 25 1987 net revenue applicable to each fund was Sterling fund £3.77m, US dollar fund \$946,454, Deutschmark fund DM 196,021, Swiss franc fund Sfr 18,491 and Japanese yen fund Y6.8m.

Nick Bunker and Hugo Dixon on the agreed £220m bid for Target TSB banks on safety first

THREE WEEKS can be a long time in the history of a life assurance and unit trust group. It was at the end of May that Mr John Stone, managing director of Target, was invited to the TSB's HQ for talks about the purchase of his company by the big banking group.

This followed an informal approach from TSB's chairman Sir John Read to Sir Peter Parker, chairman of Target, the UK's fourth biggest unit-linked life company.

It means that TSB—floated on the stock market last September—at last has something to show its 2.5m shareholders. The agreed £220m bid for Target, announced on Monday, seems to fit in reasonably well with the safety first approach to acquisitions expounded by Sir John Read.

The price may seem high in relation to pre-tax profits of at least £10m forecast by Target's directors, but TSB certainly cannot be accused of adventurism. Unit trusts, life assurance and pensions are businesses that TSB has been in since 1968.

And, although the Securities and Investments Board's rule on the marketing of life products—known as polarisation—may prevent Target and TSB Trust Company, the group's existing life business, cross-selling each other's products, there could also be competitive advantages.

Having said that, the group will still have something in the range of £1m left from its £1.3m flotation proceeds, when the final payment for TSB shares is made this September. So far, there is little indication of what it plans to do.

As far as Target's future strategy had been concerned, "stock market flotation was Plan A," says Mr Stone. Target was poised to seek a listing this summer after three years of talk and a setback in May 1986 when the stock market turned down and forced a postponement.

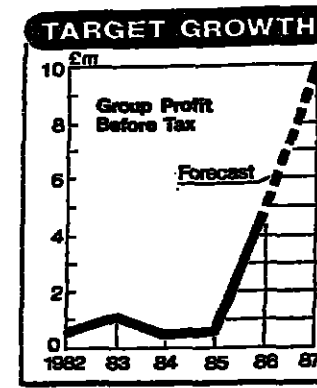
Three factors led Target to accept TSB's advances. First, the TSB deal will allow Mr Stone and team to take a longer-term view in its management decisions.

Second, TSB's backing will give it resources for capital investment—such as in systems development—and held it over the so-called "new business structure" which affects life companies if over-rapid growth boosts their expenses.

Third, TSB's offer includes a generous share option scheme benefiting 180 of Target's managers. Mr Stone says it is "a



John Stone, managing director of Target



much better deal" than the one Sir Mark Weinberg and his management team secured when their life company—now Allied Dunbar—accepted a £64m bid from BAT Industries in December 1984.

The comparison with Allied Dunbar is apt for another reason. BAT operates at completely separately from Eagle Star, its other insurance subsidiary, with no vogueish talk of "synergy." Mr Stone expects the same to be true of TSB's handling of Target and Andover-based TSB Trust Company, its own existing life and unit trust subsidiary.

There are good reasons for this—arising from the different markets in which the two operate, and from Target's strategy for coping with the impact of last year's Financial Services Act.

New marketing regulations under the Act are expected to lead to a contraction in the number of independent investment intermediaries—on whom Target has hitherto relied—because of the cost of compliance and a squeeze on commissions income.

TSB itself has outstripped the main UK clearing banks (with Barclays as its nearest rival) in maximising sales of in-house investment products like life policies or unit trusts. Yet its success here was bound to run up against constraints.

TSB Trust Company has capitalised on close liaison between its 1,600 branches and the 400 direct sales people who work for TSB Life. Each one is expected to service three or four branches, which provide "hot leads" to TSB customers

likely to want investment product.

This has meant that in 1986, 90 per cent of TSB's life policyholders were also TSB depositors. The drawback has been that TSB Trust Company was geared towards success in areas like Newcastle-upon-Tyne but has been less dynamic in the affluent south where TSB's branch network is limited.

Plans to build up the branch network in the south of England, where it is weak, however, have not moved fast because of the difficulty in finding suitable locations.

TSB Life has been starting to move up-market into competition with Allied Dunbar and Abbey Life, the UK's two biggest unit-linked life companies. But purchase of Target gives TSB Group a much bigger presence in the affluent market served by those two groups.

DIVIDENDS ANNOUNCED

| | Current payment | Date of payment | Corresponding dividend | Total for year | Total last year |
|---------------------|-----------------|-----------------|------------------------|----------------|-----------------|
| Brookmount | 12.7 | — | — | — | — |
| Brunner Trust | 1.1 | — | 1.1 | — | 2.45 |
| Burns Anderson | 11.5 | — | 1.35 | — | 3.03 |
| Dwek Group | 0.5 | Aug 28 | — | 4 | — |
| Electronic Data | 0.65 | — | — | — | — |
| GEI Intl | 3.91 | — | 3.91 | 5.85 | 5.85 |
| Gresham House sec 3 | 3 | — | 3.45 | 5.43 | 4.85 |
| Habima | 11.26 | — | 1.05 | 2.05 | 1.7 |
| Hambros | 5.8 | — | 5 | 8.2 | 7.2 |
| Arthur Lee | 1 | Aug 7 | 0.8 | — | 2.6 |
| Marshall's Halifax | 14.5 | Oct 1 | 3.75 | 6.25 | 5.25 |
| Racal | 2.5 | Aug 19 | 2.27 | 3.3 | 3.03 |
| Daniel Thwaites | 88.2 | — | 7.6 | 8.3 | 7.6 |
| Trimeco | 10.3 | — | — | — | — |

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. §Unquoted stock. ¶Third market. ||Gross.



LIBYAN ARAB FOREIGN BANK

المصرف العربي الليبي الخارجي

Balance Sheet for year ended 31st December 1986

LIABILITIES

| | 1986 | 1985 |
|---|---------------|---------------|
| BANKING DEPARTMENT | | |
| Current Liabilities | | |
| Demand deposits | 290 547 156 | 274 893 718 |
| Time deposits | 488 096 495 | 423 437 613 |
| Current taxation | 12 378 447 | 10 467 517 |
| | 791 022 098 | 708 798 848 |
| Non-Current Liabilities | | |
| Credit accounts | 71 721 510 | 67 009 352 |
| Provisions | 2 694 804 | 567 386 |
| | 74 416 314 | 67 576 738 |
| Share Capital and Reserves | | |
| Share Capital | 45 000 000 | 15 000 000 |
| Legal Reserves | 16 700 000 | 15 700 000 |
| Contingency Reserve | 10 350 000 | 9 450 000 |
| Portfolio Valuation Reserve | 25 000 000 | 23 000 000 |
| Other Reserves | 2 154 880 | 1 931 826 |
| Shareholder's Funds | 4 957 257 | — |
| Shareholder's Dividend | 2 750 000 | 2 750 000 |
| Retained Profit | 49 970 | 54 632 |
| | 106 962 107 | 67 886 458 |
| Total Liabilities of Banking Department | 972 400 519 | 844 262 044 |
| DEVELOPMENT DEPARTMENT | | |
| Current Liabilities | | |
| Current Taxation | 376 027 | 985 859 |
| Share Capital and Reserves | | |
| Share Capital | 15 000 000 | 15 000 000 |
| Legal Reserve | 11 500 000 | 10 500 000 |
| Portfolio Valuation Reserve | 15 000 000 | 13 500 000 |
| | 41 500 000 | 39 000 000 |
| Total Liabilities of Development Department | 41 876 027 | 39 985 859 |
| Total Liabilities | 1 014 276 546 | 884 247 903 |
| CONTRA ACCOUNTS | 210 143 898 | 352 071 578 |
| TOTAL BALANCE SHEET | 1 224 420 444 | 1 236 319 481 |

ASSETS

| | 1986 | 1985 |
|---|---------------|---------------|
| BANKING DEPARTMENT | | |
| Current Assets | | |
| Cash and short term balances with banks | 68 096 762 | 102 579 911 |
| Time deposits with banks | 583 800 168 | 479 661 101 |
| Facilities | 16 800 411 | 6 410 477 |
| | 668 697 341 | 588 651 489 |
| Non-Current Assets | | |
| Investments, Loans and Securities | 186 783 161 | 187 180 782 |
| Participations (Equities) | 65 123 727 | 54 791 328 |
| Other Current Assets | 50 754 935 | 12 881 123 |
| | 302 661 823 | 254 853 233 |
| Fixed Assets | 1 041 355 | 757 322 |
| Total Assets of Banking Department | 972 400 519 | 844 262 044 |
| DEVELOPMENT DEPARTMENT | | |
| Current Assets | | |
| Advances | 11 803 170 | 10 050 245 |
| | 11 803 170 | 10 050 245 |
| Non-Current Assets | | |
| Participations (Equities) | 24 818 303 | 24 681 060 |
| Other Current Assets | 5 254 554 | 5 254 554 |
| | 30 072 857 | 29 935 614 |
| Total Assets of Development Department | 41 876 027 | 39 985 859 |
| Total Assets | 1 014 276 546 | 884 247 903 |
| CONTRA ACCOUNTS | 210 143 898 | 352 071 578 |
| TOTAL BALANCE SHEET | 1 224 420 444 | 1 236 319 481 |

ADDRESS: FIRST SEPTEMBER STREET, TRIPOLI, LIBYA, P.O. BOX 2542
TELEXES: 20750/51/52 (FOREIGN EXCHANGE DEPT) 20200 20178 (GENERAL)
TELEPHONES: 41428/29 45610/11 (GENERAL) 38107 (TREASURY) CABLE: FOREBANK

UK COMPANY NEWS

Earnings fail to match profits surge at Hambros

BY HUGO DIXON

Hambros, the financial services group, yesterday published pre-tax profits of £50.5m for the year to March 31, a 40 per cent up on the previous year. However, an issue of new shares to finance the acquisition of Hambro Countrywide, its estate agency network, meant that earnings per share only grew from 24.7p to 25.9p.

For the first time, profits from non-banking activities (£37.7m) exceeded those from banking after transfers to inter reserves (£14.4m), underlining the restructuring of its business which Hambros has engineered in the past two years. Central finance and overhead costs were £8.3m, up from £7.5m in 1986.

On the non-banking side, estate agency was the star performer, contributing profits of £13.2m (£0.1m). During the year Hambro Countrywide sold 57,000 homes worth nearly £2.9bn and arranged more than £550m in mortgage finance.

Commissions from selling financial services accounted for about 30 per cent of estate agency profits. This figure is expected to rise to 50 per cent during the current year as Hambro Countrywide expands its range of financial services.

There are also expected to be increasing opportunities for co-operation with the banking side on mortgages. At the moment, the bank has a mortgage book of £35m, earning it a margin of between 1½ and 2 per cent. It plans to start securitising mortgages later this year.

Insurance broking, mainly its share of C. E. Heath into which it backed Fielding Insurance Holdings last year, contributed profits of £7.4m (£4.7m), while loss-adjusting added £2.6m (£1.2m). However, stockbroking, through the group's 29.9 per cent stake in Strauss Turbomeca, earned only £1.7m (£3.4m).

Investment gains of £8.2m (£8.2m) take into account what are thought to be permanent losses of £4.4m on investments including North Sea and General and Sovereign Gas and Oil, a margin of between 1½ and 2 employed.

Hambros announced that it will soon be adding to its non-banking side when it takes a 55 per cent stake in an unnamed firm of financial fraud detectives.

On the banking side, Hambros has declined to increase its lending, and has relied more on fee income—now about 30 per cent of the total. Corporate finance accounted for 23 per cent of banking profits.

After tax and including extraordinary items, the group's profits were £45.4m (£23.8m). The final dividend of 5.8p will take the total for the year to 8.2p, 18 per cent above the effective total for the previous year. See Lex



John Symonds (left), chairman of WPP, and Martin Sorrell, chief executive

JWT offers WPP deal on bid information

By Nikki Tate

JWT Group, the large New York-based advertising agency and PR group which is on the receiving end of an audacious bid from WPP, the UK marketing services group, yesterday offered to give the British company certain confidential information if WPP would meet certain conditions.

These are that WPP only buys shares pursuant to an all-cash tender offer of at least \$50.50 (£31.7) a share, and that it keeps open its tender offer and does not buy shares until the earlier of either midnight local time, July 24, or the expiration date of any other tender offer for JWT.

The move follows complaints from WPP that JWT was making certain information available to a preferred suitor.

Earlier in the day, at WPP's annual meeting in London, Mr John Symonds, chairman, told shareholders that, "despite JWT's statement and assurance that WPP's \$50.50 proposal would be given a 'fair hearing,' market intelligence indicates and your board believes that this is not the case and that the JWT management is giving consideration to a leveraged buy-out proposal in which they have a vested interest."

WPP has already filed amendments to its initial legal action against JWT in Delaware, complaining about this discrimination among other matters.

The annual meeting itself whistled through in just seven minutes yesterday with no queries from shareholders. One shareholder did, however, congratulate the company on its figures and — to general applause — wished it success in its bid.

T. Cowie has 10% stake in Trimoco

T. Cowie, the Sunderland-based motor group, yesterday unveiled nearly a 10 per cent stake in Trimoco, the Luton motor distributor and finance company.

Trimoco, the former Combined Technologies Corporation, yesterday announced its first dividend, a special interim of 0.22p for the year which began in April.

Mr Roger Smith, chairman, said Trimoco expected to pay an ordinary interim and final "commensurate with the yield in the motor sector."

It is the latest company to attract the attention of Cowie, which has a history of taking strategic stakes in other car dealers. Cowie owns, for example, 14.9 per cent of Manchester-based Lookers, and has one or two other minor holdings, according to Mr Tom Cowie, chairman.

Mr Cowie, in January, sold a 10.3 per cent stake in Appleby Group after the Yorkshire-based motor dealer rebuffed its takeover approach. A 4.9 per cent holding in Godfrey Davis Holdings was sold after the Ford dealer and park operator agreed to merge with Sunlight Group.

Mr Cowie described the Trimoco stake as an investment. Shares had been bought in the market to add to a holding of just under 5 per cent, which Cowie had owned for some time. Trimoco shares

were 6p higher at 47½p. The latest purchase was disclosed three weeks after the announcement that Mr James Longcroft, Trimoco's former chairman, and Tournesol, a company of which he is a director, had sold a total of 11.5 per cent of the group's shares.

Although it was indicated at the time that de Zoete and Bevan, Trimoco's broker, had sold the shares to a single buyer, this has now turned out to be an intention rather than a fact.

Mr Smith said that just under 5 per cent had been placed with a friendly buyer, and the others had been sold in the market. Mr Smith, his family and the Trimoco pension fund, bought the 14.35 per cent share of convertible loan stock which Tournesol sold at the same time.

The Trimoco pension fund now holds about 5 per cent of its assets in the company's convertible loan stock.

The company was spun off from Tricentral, the independent oil company in 1981. Earlier this year it completed the sale of all high-technology interests to concentrate on its motor business.

Mr Smith told shareholders that current trading was running strongly ahead of budget, and that prospects for the first full year of the new company were extremely encouraging.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timescales.

TODAY
Interim: Anglia Television, Hardys and Hanson.
Final: Ariel Industries, Booth Indus-

tries, Bridgend, A. F. Bulgin, Cable and Wireless, Charter Consolidated, Chelsea Man, E.H. Kewell, Systems, Leigh Interests, MK Electric.

FUTURE DATES
Greenwich Cable Commun. June 26
Warner Holidays June 26
Final:
Brown and Tawse July 5
Ellis and Eward July 13
Harris (Philip) July 20
Nobo July 6

Brown & Jackson profits dive

HIT BY losses on Commodity trading Brown & Jackson, the marketing, distribution and commodity trading company, yesterday reported a sharp fall in pre-tax profits from £540,000 to £22,000 in 1986. Turnover dropped to £46.38m, against £52.56m.

Oriental, the commodity trading subsidiary, ran up losses of £52,000 and as a result, the board has decided that this company will cease trading in commodities when the remaining commodity positions, which are profitable, are unwound in the current year.

Freemore Construction, the system building offshoot, had difficulty in obtaining a sufficient volume of sales to maintain material profitability and net profits declined to £65,000 (£426,000).

Elsewhere, EGH (Holdings) made steady progress through its tollery and electrical subsidiaries. EGH (UK), the electrical distributor, increased profits to £270,000 (£111,000) while E. and G. Harris made £436,000 (£418,000).

The board said yesterday that it expected a material improvement in trading in the current year.

An extraordinary credit of £622,000 (£141,000 debt) arose from the disposal of the stake in Paul Michael Leisurewear and the release of a provision on a development property pursuant to its disposal.

Loss per 80p share was 2.23p (0.4p earnings). There is again no dividend.

GEI plans future growth as profits tumble to £3.3m

BY DAVID WALLER

GEI International, the maker of packaging machinery and steel, yesterday signalled a note of optimism for the present year's trading, despite announcing pre-tax profits down by more than a quarter for the previous year.

The £1.6m fall in profits to £3.3m on turnover of £93.98m (£88.85m) for the year to March 31 was anticipated by the market and the shares fell only 2p to close at 130½p.

Mr Michael Hale, managing director, said that the company had a record order book of £20m at the end of May, about 50 per cent ahead of the same period in the previous year.

He said that GEI had been substantially reorganised over the past year and was now ready for growth by acquisition. "We plan to add a fourth division by the end of the present financial year," Mr Hale said. "This could possibly be a small public company, or a division of a larger one."

He plans it to be the same size as one of the three existing divisions, with turnover of about £23m and £2m profits.

In the meantime, the company intends to make smaller bolt-on acquisitions, particularly in the packaging machinery sector. To this end, GEI announced yesterday that it has acquired two companies for a total of about £1.5m.

Last year's operating profits fell from £5.22m to £4.57m, reflecting a downturn in profits in the Special Steels division. The

company said this was due to US import quotas which had dampened the market for bright drawn steel.

Tax was £1.31m (£1.68m) and earnings per share worked out at 5.7p, down from 7.9p in the previous year. The dividend was maintained at 5.85p for the year.

comment

The most reassuring thing about these figures is that they display the firm hand of the new chief executive. Since Mr Hale joined in July, he has clearly scoured the group for redundant assets, and disposed of them. Hence, in the chairman's words, "the profit and loss account is cluttered with exceptional and extraordinary items." It should be less cluttered at the end of this year, and analysts have to do little more than add back the value of the stock write-downs to get to an estimate of £4.5m. Add something for the encumbering order book, and GEI could make £5m, which would put the shares on a prospective multiple nearly 15. Still a high rating for a company which for some years has displayed more evidence of potential than recovery, but it is underpinned by a yield of over 6 per cent. Whether the shares will do as much as match the market over the next year, having fallen behind in the last, depends on whether talk of substantial acquisitions is translated into action.

Whitecroft up 25% to £9.1m

BY ALICE RAWSTHORN

Whitecroft, the industrial holding company, yesterday unveiled a 25 per cent increase in pre-tax profits to £9.1m in its last financial year, reflecting growth in every area of activity especially in textiles and lighting.

The group has now completed the reorganisation of its building supplies and, after a £15m rights issue at the interim stage, is poised for further acquisitions in niche areas of the textile industry and in the domestic lighting field.

In the year to March 31, turnover rose to £121.66m

(£104.01m) and operating profits to £9.1m (£6.89m). Earnings per share rose to 23.0p (18.2p) and the board proposed a final dividend of 7p making 10.0p (8.4p) for the full year.

Interest increased to £1.1m (£433,000). Taxation deducted £3.2m (£2.87m) and the cost of mounting the unsuccessful bid for Elected an extraordinary item of £732,000 (£1.15m).

Within the textiles division, Whitecroft benefited from the growth of its specialist businesses, such as medical fibres. Operating profits increased to

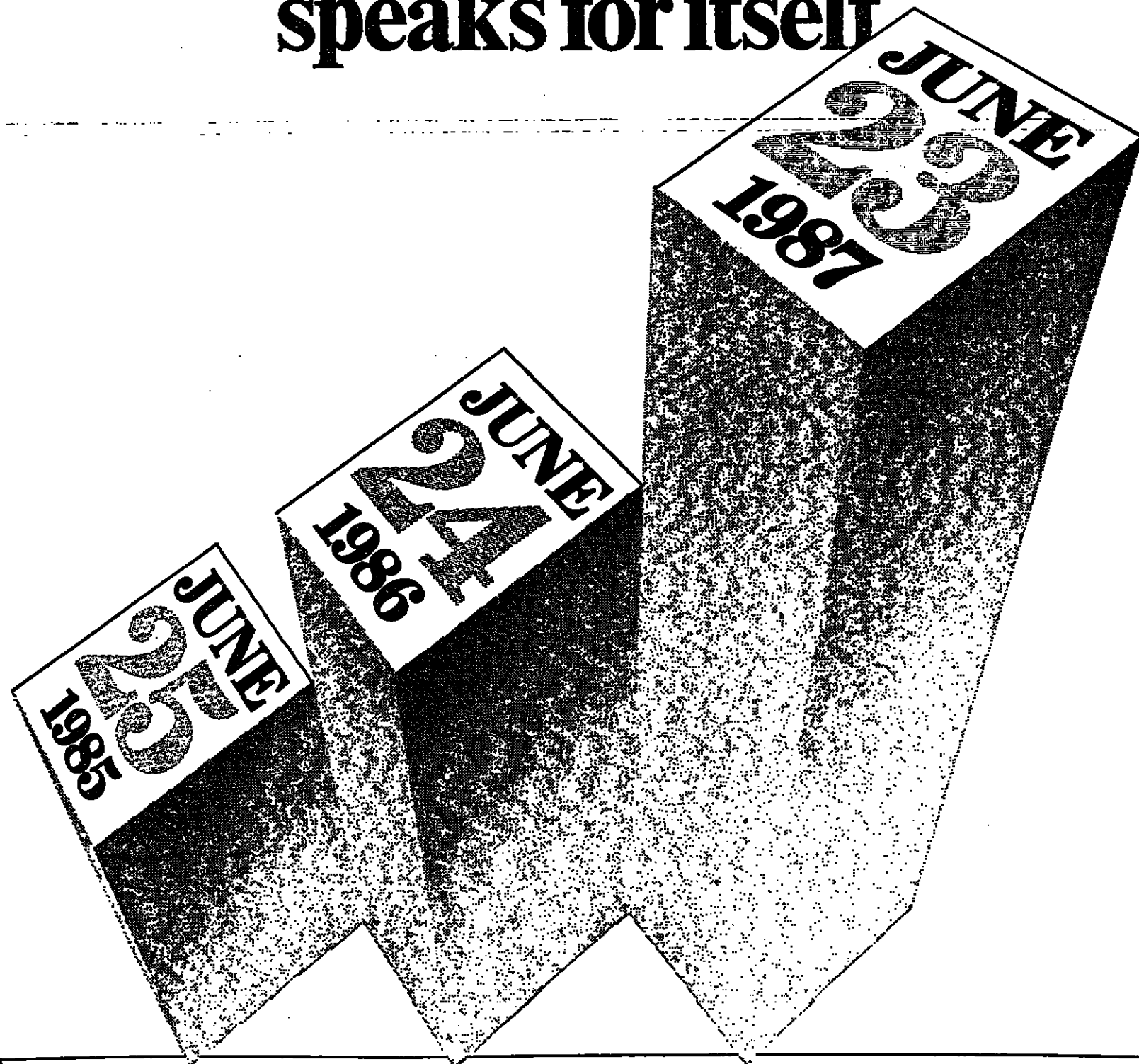
£3.37m (£2.65m). Since the year end it has acquired two trimmings businesses.

Lighting emerged as the fastest growing division with profits of £3.66m (£2.39m). During the year, Whitecroft diversified into domestic lighting by purchasing MD Lighting.

The building supplies division was hampered by relocation and restructuring in the first half, but recovered in the second to increase profits to £1.24m (£1.17m).

Profits from property development were static at £2.37m (£2.23m).

The success of our strategy speaks for itself



Announcement of Preliminary Results for the year ended 31st March

| | 1985 | 1986 | 1987 | |
|------------------------------|-------|-------|-------|-----------------------|
| PROFIT BEFORE TAX (£m) | 27.3 | 43.4 | 60.8 | '85 - STRATEGY REVIEW |
| PROFIT AFTER TAX (£m) | 17.3 | 28.5 | 37.0 | '86 - RESTRUCTURING |
| TOTAL DIVIDEND PER 20p SHARE | 6.17p | 7.09p | 8.20p | '87 - ... |



HAMBROS

HAMBROS PLC

The annual report for the year ended 31st March 1987 will be despatched to shareholders on 2nd July. If you would like a copy please write to: The Company Secretary, Hambros PLC, 41 Bishopsgate, London EC2P 2AA.

TRANWOOD GROUP

Tranwood Group Plc

(Incorporated in England Registered No. 1019605)

Rights Issue

of up to 2,775,355 Units each comprising
10 Ordinary shares of 5p each and 3 Warrants
at 400p per Unit

This advertisement appears in connection with the Rights Issue of up to 2,775,355 Units which are offered to Ordinary shareholders on the register at the close of business on 28th May, 1987 and to the vendors of Hincorp, Earl & Company Limited and Ariel (U.K.) Limited in respect of the 11,500,000 and 860,000 new Tranwood Ordinary shares being issued respectively for these acquisitions on the basis of 1 Unit for every 20 shares in Tranwood. Each Unit comprises 10 Tranwood Rights shares and 3 Tranwood Warrants to subscribe for one new Tranwood share each at an exercise price of 40p.

Listing Particulars relating to the Company are contained in new issue cards circulated by Exel Financial Limited and copies of such particulars may be obtained during usual business hours (Saturday and public holidays excepted), up to and including 8th July, 1987 from:

Hambros Bank Limited
41 Bishopsgate, London EC2P 2AA
Phillips & Drew Limited
120 Moorgate, London EC2M 6XP

Tranwood Group Plc
39 King Street, London EC2V 2DQ
Barclays Bank PLC
Radbrooke Hall, Knutsford, Cheshire WA16 9EU

and until 26th June, 1987, from The Company Announcements Office,
The Stock Exchange, Threadneedle Street, London EC2P 2ST

24th June, 1987

NOTICE OF EARLY REDEMPTION



Alcan Australia Limited

(Incorporated under the laws of the State of Victoria, Australia)

U.S.\$100,000,000

Floating Rate Notes due 1994

Notice is hereby given in accordance with Condition 3(b)(i) of the above Notes (the "Notes") and pursuant to the provisions of the Trust Deed dated 21st April, 1977 as amended by supplemental deeds dated 14th January, 1982 and 15th February, 1984 between The Law Debenture Corporation plc and Alcan Australia Limited (the "Company"), that the Company has elected to redeem all the outstanding Notes on 18th August, 1987 (the "Redemption Date") at a price of 100 per cent. of the principal amount (the "Redemption Amount"), plus accrued interest to the Redemption Date, all as more fully provided in the Terms and Conditions applicable to the Notes.

Payment of the Redemption Amount, together with accrued interest to the Redemption Date, will be made on or after the Redemption Date against presentation and surrender of the Notes at the office of the Principal Paying Agent or of any of the Paying Agents listed below. Notes should be presented for payment together with all unexpired Coupons (the "Coupons"), failing which the payment will be made conditional upon such terms as to indemnification on respect of the missing Coupons as the Company may require. Upon the due date for redemption of the Notes all unexpired Coupons relating to such Notes shall become void and no payment shall be due in respect thereof.

PRINCIPAL PAYING AGENT

Swiss Bank Corporation
Aeschenvorstadt 1,
4002 Basle.

PAYING AGENTS

Amsterdam-Rotterdam Bank N.V.
Herengracht 555,
Amsterdam.

Banque Internationale à Luxembourg S.A.
Boulevard Royal 2,
Luxembourg.

Swiss Bank Corporation,
P.O. Box 114,
99 Gresham Street,
London EC2P 2ER.

Bank Brussel Lambert, N.V.
Avenue de la Monnaie 24,
B-1050 Brussels.

Commerzbank Aktiengesellschaft
Neue Mainzer Strasse 32/35,
D-6000 Frankfurt/Main 1

24th June, 1987

By: Swiss Bank Corporation International Limited for and on behalf of
Alcan Australia Limited

UK COMPANY NEWS

Dairy Farm's partial offer rejected by Kwik Save

BY NIKKI TAIT

Kwik Save, the North Wales-based discount food retailer where Hong Kong-based Dairy Farm International is mounting a partial tender offer to give it control of 25 per cent of the shares, yesterday rejected the Dairy Farm approach as "not in the longer term interests" of the company or its shareholders. It has written advising them not to accept.

But Mr Rodney Leach, a London-based director of Jardine Matheson, the Hong Kong trading house which currently owns 35 per cent of Dairy Farm, described the response as "mild, rational and not particularly unfriendly." He was, he said, marginally encouraged.

In rejecting the offer, Kwik Save argues that "no trading benefits seem likely to arise from an association with Dairy Farm."

Moreover, the UK company continues: "A substantial minority shareholding would adversely affect the board's flexibility in the strategic management of the business and its ability to protect shareholders' interests in the event that a full takeover bid were to be made for Kwik Save in the future, either by Dairy Farm or by a third party."

Elaborating yesterday, Mr Ian Howe, chairman and chief executive, maintained that a 25 per cent interest could give Dairy Farm a "blackmail weapon," and that the company was effectively gaining considerable control via a backdoor route.

Kwik Save plans to meet shareholders later this week to put its case. Almost 90 per cent of the company is owned by institutions, according to

Kwik Save, although only Provident Mutual, at just over 7 per cent, has a declarable holding.

The UK company also points to the capital gains tax liability which shareholders could face if they sell out in the tender, and reminds them of Kwik Save's record of consistent profits growth. Kwik Save's response follows a meeting with Dairy Farm last week.

The tender offer—at 450p a share—is due to close next Tuesday, but will be void if it fails to secure Dairy Farm a further 11.53 per cent of the UK company.

Dairy Farm, which already holds a 3.47 per cent stake, has said that it will not increase its stake beyond 25 per cent for 12 months, but has not ruled out a full bid longer-term. Yesterday, Kwik Save shares gained 5p to 412p.

Brookmount plans to build national sports stadium

BY PHILIP COGGAN

A NEW national sports stadium, the first since Wembley was built in the early 1920s, will be constructed if Brookmount, the USM-quoted property company, achieves planning permission.

The stadium, which will probably be enclosed, is planned to be built at Sundon Springs in Bedfordshire and would, if all goes to plan, be opened in 1994. Brookmount's ambitions for the site also include a retail complex and will require a new junction on the M1 and the opening of the new railway station.

Brookmount revealed details of its plans yesterday as it announced a 50 per cent increase in its preliminary pre-tax profits for the year to March 31.

During the year, Brookmount "acquired" Abnail Land from "Brimm Investments, a subsidiary of British & Commonwealth, and last year's figures have been adjusted on merger accounting principles. The acquisition, which added £44,000 to profits, substantially increased the group's rental income and the diversity of its investment base.

The group's gross assets now stand at £32m and its net assets at £24.6m, compared with £22.1m as the last balance sheet date. That compares with yesterday's closing share price of 475p.

Pre-tax profits were £2.25m compared with the restated £1.5m on turnover only slightly higher at £5.42m (£5.7m). Net rental income was £2.34m (£2.34m) and development profits were £1.21m (£878,000), including £849,000 (£788,000) from related companies. Net interest payable was down at £955,000 (£1.28m).

The major joint venture was Trafalgar Brookmount, formed with Trafalgar House, which has as its main activity the development of parts of the old Brooklands racing circuit in Surrey. Planning applications covering 2.22m sq ft are currently being considered by Surrey County Council.

After tax, of £856,000 (£606,000), earnings per share were 28.3 pence higher at 23.2p (18.1p). The final dividend is being set at 2.7p making a total of 4p—this is the group's first full year on the market, so there are no comparative figures.

Brookmount's share price has trebled since it joined the market in January last year and now stands at dizzy heights—around two and a half times net asset value and a historic p/e of 30. But stock is difficult to buy and the market snapped up what was on offer yesterday pushing the share price up 25p to 795p. Lips are being licked in anticipation of the (admittedly enormous) potential of developments like Brooklands and the inevitably slow progress of planning applications only seems to whet the market's appetite. Unless one has an insight into the minds of Surrey County Council or the Secretary of State for the Environment it is difficult to put a realistic value on the shares—certainly it is little connected with this year's likely pre-tax profits of £4m. Not a stock for the faint-hearted.

comment

Comac to join Third Market

By Philip Coggan

HARD ON the heels of Computer People, another company which specialises in supplying companies with computer staff is joining the stock market.

Comac, with a market capitalisation of only £1.78m, is smaller than either Computer People or the other quoted company in the sector, Task Force, and is accordingly becoming the fourteenth company to join the newly-formed Third Market.

Last year, it made pre-tax profits of £101,700, on turnover of £4.08m, supplying companies like Digital Equipment, Morgan Grenfell and British Telecom with computer personnel, known as contractors.

New offices have recently been opened in London, Manchester and the Hague and Comac is forecasting that turnover will rise to £8m this year.

Strauss Turnbull is placing 530,000 shares, 35.3 per cent of the enlarged equity, at 120p each, with the proceeds being used to reduce borrowings and cut the long term gearing level from 69 per cent. At the placing price, the pre-forma p/e ratio is just under 17.

Only 50,000 shares are being sold by directors and the founder, Mr Mike Winsley, will retain a holding of just over 62 per cent.

Gresham House

Gresham House, investment trust and holding company, reported virtually unchanged pre-tax profits of £575,000 (£576,000) on total income of £2.7m (£2.65m) in 1986.

The directors declared a second interim dividend of 3p (3.45p), making 5.425p (4.85p) for the year. Earnings per share moved up from 9.3p to 12.4p.

Marshalls Halifax surges 34% to a record £9.65m

MR DAVID MARSHALL, chairman of Marshalls Halifax, the concrete products, rock drilling and handling equipment group, yesterday revealed that profits for 1986-87 had surged from £7.19m to a record £9.65m at the pre-tax level, a rise of 34 per cent.

In view of the sharp increase in profits and their confidence in the group's future performance, the directors are stepping up the dividend for the year by 1p to 6.25p via a final payment of 4.5p.

Once again the improvement came from the concrete and quarrying division where trading profits of £3.8m showed an advance of 41 per cent over the previous year's £2.6m.

Mr Marshall said that compared with the experience of the past few years trading conditions for the sector were more buoyant although competition remained intense.

Engineering profits were down from £0.96m to £0.51m. Problems were encountered in most companies, the main one being lack of sales. Mr Marshall said the division had been reorganised and staff reductions made.

Group turnover for the year to March 31 increased from £69.34m to £86.58m and operating profits from £7.78m to £10.12m.

Pre-tax profits were struck after deducting interest charges of £811,000 (£588,000) and adding exceptional credits of £244,000.

Tax took £3.44m (£2.53m) but minorities added £8,000 (£1,000). Extraordinary provisions rose to £1.55m (£1.15m) and left available earnings at £4.56m, little changed on 1985-86's £4.44m.

Mr Marshall said current year sales and profit figures augur well for the full year and beyond.

Halma maintains profits growth with 22% rise

Halma, safety, security and environmental products group, maintained profits growth in the second half ended March 28, 1987 and for the year as a whole the pre-tax figures were up 22 per cent at £6.46m, against £5.28m previously. The result however, fell below market expectations.

Turnover rose 18 per cent to £38.96m and at the trading level profits climbed from £5.3m to £6.47m. With earnings per 10p share stated at 10.5p (9.07p) the final dividend is lifted to 1.26p for a total up from 1.70p to 2.045p. A one-for-two scrip issue is also proposed.

Tax charge was £2.28m (£1.93m) and there was also an extraordinary debit this time of £475,000 which included £390,000 for the cost of closing Standard Engineering in the second half. The remaining activities of that company have been successfully integrated into its sister company, Stan-

dard Machinery, to which they are making a worthwhile contribution. Capital expenditure in the year amounted to £1.52m, a further cash sum of £2.48m was paid for acquisitions. Cash flow was sufficient to meet these outgoings and still leave net cash balances at the year end at a record £3.5m.

Return on capital employed, while affected somewhat by the timing of acquisitions, was still at 43 per cent.

comment

Halma proudly proclaims its refusal to hint at future profits to inquisitive analysts; the reward for its virtue is yesterday's 35p fall in the share price to 295p in the wake of profits falling short of expectations. Perhaps it has been the long term growth record which has inflated analysts' optimism — pre-tax profits have more than trebled in the past three years. However, there were one or two hiccoughs that explain the gap between the hopes and the reality; the microfilm companies saw a drop in orders from the MoD and the health service which knocked £300,000 off the previous year's profits and A & G, the group's quoted subsidiary, fell £100,000 below expectations. But that apart, the strategy of growing by small acquisition seems to be working well and analysts are looking for 29m pre-tax this year which puts the shares on a prospective p/e of 18. A fair record but one that is unlikely to improve until the interims show that these figures were a one-off shock.

Plastics results were hit by the costs and disruption of the resiting of Barrington Products (Leicester). This move has resulted in a lower cost base and improved efficiencies are now beginning to flow from the scheme.

Plastro Plastics was also affected by a plant reorganisation scheme, but is experiencing a good level of demand, particularly within its traditional range.

Arthur Lee advances 18% to £1.9m

FURTHER PROGRESS was achieved by Arthur Lee & Sons steel and plastics group, in the half year to March 31 1987 with pre-tax profits up 18 per cent from £1.6m to £1.9m on turnover ahead 8 per cent at £40m.

The company said the second half had started encouragingly and demand for the majority of its products was running at a satisfactory level.

Accordingly, the interim dividend is being raised 25 pence to 1p (0.8p). Last year a total of 2.6p was paid on £3.29m profits.

First-half earnings per share were 4.27p (4.02p), after a higher tax charge of £565,000 (£354,000) due to the reduced availability of prior years' losses. The full year charge however will not be reflected in a major cash outflow since there is being carried forward an adequate amount of

Advanced Corporation Tax. Steel and related products contributed profits of £1.97m (£1.78m) while plastics added £41,000 (£11,000).

Lee Steel Strip showed a strong recovery and achieved a substantially higher profit. Demand for its products continues to run at a high level.

Deliveries by Lee Bright Bars increased, largely due to higher exports which were facilitated by exchange rate movements earlier in the year. The increasing strength of sterling has

more recently reduced the return on such shipments.

John Shaw performed well and is on course to improve upon last year's record profit. Smith Wires also experienced a high level of demand.

Profitability in the stock-holding division was affected by the competitive trading conditions ruling in the market for bright bars, but C. Roberts & Co (Steel), whose product range covers a wider span, is

experiencing increased activity levels.

Plastics results were hit by the costs and disruption of the resiting of Barrington Products (Leicester). This move has resulted in a lower cost base and improved efficiencies are now beginning to flow from the scheme.

Plastro Plastics was also affected by a plant reorganisation scheme, but is experiencing a good level of demand, particularly within its traditional range.

Plastics results were hit by the costs and disruption of the resiting of Barrington Products (Leicester). This move has resulted in a lower cost base and improved efficiencies are now beginning to flow from the scheme.

Plastro Plastics was also affected by a plant reorganisation scheme, but is experiencing a good level of demand, particularly within its traditional range.

Plastro Plastics was also affected by a plant reorganisation scheme, but is experiencing a good level of demand, particularly within its traditional range.

ASTRA

(Incorporated in the Kingdom of Sweden with limited liability)

Application has been made to the Council of The Stock Exchange in London for all the free Class B shares of AB Astra to be admitted to the Official List on 26th June, 1987. Dealings on The Stock Exchange in London in the free Class B shares are expected to commence on 29th June, 1987.

The following table sets out the share capital of AB Astra as at the date hereof:

| | No. of shares | SEK |
|--|---------------|-------------|
| Restricted Class A shares of nominal value SEK 12.5 each | 48,148,320 | 601,854,000 |
| Free Class A shares of nominal value SEK 12.5 each | 12,036,852 | 150,460,650 |
| Free Class B shares of nominal value SEK 12.5 each | 12,037,034 | 150,462,925 |
| | 72,222,206 | 902,777,575 |

A Listing Brochure relating to the free Class B shares of AB Astra will be available in the statistical service of Exel Financial Limited from 25th June, 1987. Copies of the Listing Brochure may be obtained during normal business hours (Saturdays and public holidays excepted) up to and including 29th June, 1987 from the Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2P 2BT, and up to and including 8th July, 1987 from:

Sponsor to the introduction:

Enskilda Securities
Skanstadvägen 10
26 Finsbury Square
London EC2A 1DS

Brokers to the introduction:

Kleinwort Greaves and Co.
20 Fenchurch Street
London EC3P 3DB

24th June, 1987

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. Application has been made to The Stock Exchange for 15,700,440 Convertible Preference Shares to be admitted to the Official List.

Asda Property Holdings plc

(Registered in England under the Companies Act 1948 No. 823907)

Placing and Open Offer to Shareholders by County NatWest Limited and Alexander Leung & Cruickshank of 15,700,440 Convertible Preference Shares at 100p per share

| | Share Capital | Authorized | Issued |
|--|---------------|------------|--------|
| Ordinary Shares of 20p each | 19,750,000 | 11,214,600 | |
| 5 1/4% Convertible Cumulative Redeemable Preference Shares 2012 of £1 each | 17,500,000 | 15,700,440 | |

Listing particulars are available in the statistical service of Exel Financial Limited. Copies of the Listing Particulars may be obtained during business hours (Saturdays and public holidays excepted) up to and including 26th June, 1987 from the Company Announcements Office, The Stock Exchange, London EC2P 2BT and up to and including 8th July, 1987 from:

Asda Property Holdings plc, 201 Haverstock Hill, London NW3 4QG and

County NatWest Limited
Drapers Gardens
12 Throgmorton Avenue
London EC2P 2ES

24th June, 1987

Alexander Leung & Cruickshank
Piercy House
7 Copthall Avenue
London EC2R 7BE

GRANVILLE SPONSORED SECURITIES

| High Low | Company | Price | Change | div. (p) | % | P/E |
|----------|---------|----------------------------|--------|----------|------|------|
| 170 | 133 | Ass. Brit. Ind. Ord. | 170 | -3 | 7.3 | 4.3 |
| 168 | 145 | Ass. Brit. Ind. CULS | 168 | - | 10.0 | 6.0 |
| 38 | 34 | Armitage and Rhodes | 38 | - | 4.2 | 11.1 |
| 80 | 67 | BBB Design Group (USM) | 79 | - | 1.4 | 18.1 |
| 277 | 218 | Bardon Hill Group | 167 | +1 | 4.7 | 28.1 |
| 167 | 95 | Bray Technologies | 160 | +5 | 11.5 | 6.4 |
| 180 | 130 | CCL Group Ordinary | 180 | - | 15.7 | 12.8 |
| 123 | 99 | CCL Group 11pc Conv. Pref. | 123 | - | 5.4 | 3.7 |
| 146 | 136 | Carborundum Ord. | 146 | - | 10.7 | 4.9 |
| 94 | 81 | Carborundum 7.5pc Pref. | 108 | - | 3.7 | 3.8 |
| 108 | 87 | George Blair | 120 | - | - | - |
| 143 | 118 | Ials Group | 136 | - | 6.8 | 5.0 |
| 427 | 351 | Record Highway Ordinary | 385 | +2 | 12.8 | 4.7 |
| 385 | 321 | James Burrough | 300 | - | 12.8 | 4.7 |
| 57 | 58 | James Burrough Sec Prof. | 50 | - | - | - |
| 780 | 600 | Multimedia NV (AmstSE) | 427 | - | 1.4 | 8.5 |
| 427 | 351 | Record Highway Ordinary | 427 | - | 14.1 | 17.2 |
| 91 | 80 | Robert Jenkins | 108 | - | - | - |
| 108 | 42 | Servitors | 108 | - | 6.5 | 3.8 |
| 178 | 141 | Torday and Carlisle | 405 | +5 | 7.9 | 2.0 |
| 405 | 321 | Trevelyan Holdings | 405 | - | 2.8 | 2.5 |
| 122 | 73 | Unilock Holdings (SE) | 111 | -11 | 5.0 | 3.0 |
| 166 | 115 | Walter Alexander | 163 | - | 10.7 | 4.9 |
| 189 | 160 | W. S. Yeates | 189 | - | 5.5 | 6.2 |
| 116 | 89 | West Yorks Ind Neap (USM) | 105 | - | 5.5 | 6.2 |

Granville & Company Limited
21 Lovell Lane, London EC3R 8DT
Telephone 01-621 1212
Member of FIMBRA

Granville Davies Coleman Limited
21 Lovell Lane, London EC3R 8DT
Telephone 01-621 1212
Member of the Stock Exchange

United Kingdom

U.S.\$4,000,000,000

Floating Rate Notes Due 1996

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period 24th June, 1987 to 24th September, 1987, the Notes will bear interest at the rate of 6 1/4% per cent. per annum. Coupon No. 4 will therefore be payable on 24th September, 1987 at the rate of US\$8,804.84 from Notes of US\$500,000 nominal and US\$177.29 from Notes of US\$10,000 nominal.

S.G. Warburg & Co. Ltd.

Agent Bank

ALL NIPPON AIRWAYS CO., LTD.

(Zan Nippon Kyuu Kabushiki Kaisha)

GUARANTEED FLOATING RATE NOTES DUE 1991

Unconditionally and irrevocably guaranteed as to payment of principal and interest by The Long-Term Credit Bank of Japan, Limited

Notice is hereby given that the Rate of Interest has been fixed at 9 1/4% p.a. and that the interest payable on the relevant Interest Payment Date, September 23, 1987 against Coupon No. 11 in respect of \$5,000 nominal of the Notes will be £117.36.

June 24, 1987, London
By: Citibank, N.A. (CSC) Dept. Agent Bank

CITIBANK

AGRIFACTORY SpA.

ECU 30,000,000
medium term loan

Arranged and provided by:

Banco di Santo Spirito
London Branch
Licensed Deposit Taker

in association with:

The Sumitomo Bank, Limited
London Branch

The Taiyō Kobe Bank, Limited
London Branch

Agent Bank:

Banco di Santo Spirito
London Branch
Licensed Deposit Taker



May 1987

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Pound and dollar erratic

THE DOLLAR finished little changed from Tuesday's closing levels after losing ground sharply from the day's highs. This followed rumours that the US Federal Reserve Bank had intervened to sell the dollar. Many dealers were not willing to believe this but the thought of central bank intervention brought a breath of reality into a market where previously the US unit had been improving contrary to all the economic fundamentals. The twin burden of trade and budget deficits was not enough to prevent the dollar from attaining a higher level. Consequently many investors were content to take profits.

News of a 0.1 decline in durable goods orders compared with expectations of a 1.5 per cent decline and a modest 0.3 per cent increase in consumer prices were both better than expected but were ignored for the time being.

The dollar closed at DM 1.8330 from DM 1.84 and Y148.00 compared with Y145.80. Elsewhere it slipped to SFR 1.5180 from SFR 1.5200 and FFf 6.1175 from FFf 6.1350. On Bank of England figures, the dollar's exchange rate index rose to 102.6 from 102.5.

STERLING Trading ranges against the dollar in 1987 in 1.6885 to 1.4710. May average 1.6665. Exchange rate index 71.1 against 71.8 at the opening and Monday night. The six-months ago figure was 68.9.

Sterling finished slightly weaker overall but was much steeper after Monday's sharp decline. Speculators were a little more wary about running too short positions giving the basically favourable economic

background. Considering the early strength of the dollar, sterling performed quite well and regained some of its poise.

The pound closed at \$1.5995 up from \$1.5945 but eased to DM2.9325 from DM2.9350. Against the yen it rose to Y233.50 from Y232.50. Elsewhere it slipped to SFR 2.4275 from SFR 2.4375 but was marginally firmer against the French franc at FFf 9.7850 from FFf 9.7825.

D-MARK - Trading range against the dollar in 1987 is 1.8385 to 1.7890. May average 1.7857. Exchange rate index 148.5 against 148.6 six months ago.

The dollar was fixed at DM 1.8455 in Frankfurt up from DM 1.8353 and there was no intervention by the Bundesbank. The US unit continued its bullish trend on support derived from chart levels. US economic data was better than expected but a sudden downturn in the afternoon was attributed to

rumours that the US Federal Reserve Bank had entered the foreign exchange market to sell dollars.

JAPANESE YEN - Trading range against the dollar in 1987 is 159.45 to 138.35. May average 140.55. Exchange rate index 215.1 against 210.1 six months ago.

Continued demand pushed the dollar firmer against the yen in Tokyo to close at Y146.80, up from Y146.20 on Monday and Y145.30 in Tokyo on Monday. Demand for the US unit was probably enhanced by a firmer US bond market but some traders re-emphasised the fact that a lot of forward dollar sales would be triggered if the dollar rose much further and that the justification for the past two years' decline in the dollar, namely the trade and budget deficits, remained valid and would not be helped by a stronger dollar.

EMS EUROPEAN CURRENCY UNIT RATES

| | Unit | Current rate | % change from unit | % change from unit | Divergence limit |
|-------------------|----------|--------------|--------------------|--------------------|------------------|
| Belgium Franc | 42.4582 | 42.4635 | +1.19 | +0.75 | -1.5344 |
| French Franc | 6.55957 | 6.55957 | 0.00 | 0.00 | 0.0000 |
| German Mark | 2.05353 | 2.05353 | 0.00 | 0.00 | 0.0000 |
| Italian Lira | 2036.268 | 2036.268 | 0.00 | 0.00 | 0.0000 |
| Spanish Peseta | 166.639 | 166.639 | 0.00 | 0.00 | 0.0000 |
| Portuguese Escudo | 200.482 | 200.482 | 0.00 | 0.00 | 0.0000 |
| Irish Punt | 0.78666 | 0.78666 | 0.00 | 0.00 | 0.0000 |
| Swiss Franc | 2.0 | 2.0 | 0.00 | 0.00 | 0.0000 |

Changes are for Euro, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

POUND SPOT - FORWARD AGAINST THE POUND

| June 23 | Day's spread | Close | One month | % | Three months | % |
|--------------|-----------------|-----------------|-----------|------|--------------|------|
| US | 1.5995-1.6000 | 1.5995-1.6000 | 0.27-0.28 | 1.91 | 0.80-0.75 | 1.94 |
| Canada | 1.6200-1.6210 | 1.6200-1.6210 | 0.17-0.18 | 0.70 | 0.40-0.35 | 0.77 |
| Netherlands | 3.294-3.314 | 3.294-3.314 | 1.1-1.2 | 3.43 | 3.4-3.5 | 3.86 |
| Belgium | 60.64-61.01 | 60.75-61.05 | 20-10 | 2.96 | 50-55 | 2.80 |
| France | 9.782-9.785 | 9.782-9.785 | 0.0-0.1 | 0.34 | 1-1 | 0.23 |
| Germany | 1.0940-1.1005 | 1.0940-1.0950 | 0.06-0.16 | 0.51 | 0.13-0.38 | 0.93 |
| Italy | 2.053-2.054 | 2.053-2.054 | 1.1-1.2 | 5.12 | 4.3-4.4 | 5.29 |
| Portugal | 200.482-200.483 | 200.482-200.483 | 100-100 | 0.48 | 100-100 | 0.48 |
| Spain | 166.639-166.640 | 166.639-166.640 | 100-100 | 0.48 | 100-100 | 0.48 |
| Sweden | 10.20-10.25 | 10.20-10.25 | 0.5-0.6 | 0.59 | 1.1-1.2 | 0.94 |
| Norway | 10.75-10.77 | 10.75-10.77 | 0.5-0.6 | 0.56 | 1.1-1.2 | 0.94 |
| Denmark | 13.10-13.15 | 13.10-13.15 | 0.5-0.6 | 0.56 | 1.1-1.2 | 0.94 |
| Finland | 20.25-20.30 | 20.25-20.30 | 0.5-0.6 | 0.56 | 1.1-1.2 | 0.94 |
| Japan | 146.75-146.80 | 146.75-146.80 | 0.5-0.6 | 0.56 | 1.1-1.2 | 0.94 |
| South Africa | 2.425-2.445 | 2.425-2.445 | 0.5-0.6 | 0.56 | 1.1-1.2 | 0.94 |

Belgian rate is for convertible francs. Financial time 60.60-61.00. Six-month forward dollar 1.56-1.57 c.p. 12-month 2.30-2.35 c.p.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

| June 23 | Day's spread | Close | One month | % | Three months | % |
|--------------|-----------------|-----------------|-----------|------|--------------|------|
| UK | 1.5995-1.6000 | 1.5995-1.6000 | 0.27-0.28 | 1.91 | 0.80-0.75 | 1.94 |
| Canada | 1.6200-1.6210 | 1.6200-1.6210 | 0.17-0.18 | 0.70 | 0.40-0.35 | 0.77 |
| Netherlands | 3.294-3.314 | 3.294-3.314 | 1.1-1.2 | 3.43 | 3.4-3.5 | 3.86 |
| Belgium | 60.64-61.01 | 60.75-61.05 | 20-10 | 2.96 | 50-55 | 2.80 |
| France | 9.782-9.785 | 9.782-9.785 | 0.0-0.1 | 0.34 | 1-1 | 0.23 |
| Germany | 1.0940-1.1005 | 1.0940-1.0950 | 0.06-0.16 | 0.51 | 0.13-0.38 | 0.93 |
| Italy | 2.053-2.054 | 2.053-2.054 | 1.1-1.2 | 5.12 | 4.3-4.4 | 5.29 |
| Portugal | 200.482-200.483 | 200.482-200.483 | 100-100 | 0.48 | 100-100 | 0.48 |
| Spain | 166.639-166.640 | 166.639-166.640 | 100-100 | 0.48 | 100-100 | 0.48 |
| Sweden | 10.20-10.25 | 10.20-10.25 | 0.5-0.6 | 0.59 | 1.1-1.2 | 0.94 |
| Norway | 10.75-10.77 | 10.75-10.77 | 0.5-0.6 | 0.56 | 1.1-1.2 | 0.94 |
| Denmark | 13.10-13.15 | 13.10-13.15 | 0.5-0.6 | 0.56 | 1.1-1.2 | 0.94 |
| Finland | 20.25-20.30 | 20.25-20.30 | 0.5-0.6 | 0.56 | 1.1-1.2 | 0.94 |
| Japan | 146.75-146.80 | 146.75-146.80 | 0.5-0.6 | 0.56 | 1.1-1.2 | 0.94 |
| South Africa | 2.425-2.445 | 2.425-2.445 | 0.5-0.6 | 0.56 | 1.1-1.2 | 0.94 |

UK and Ireland are quoted in US currency. Forward premiums and discounts apply to the US dollar and not to the individual currency. Belgian rate is for convertible francs. Financial time 30.05-30.15.

£ IN NEW YORK

| June 23 | Latest | Previous |
|-----------|---------------|---------------|
| 1 month | 1.6000-1.6005 | 1.5970-1.5980 |
| 3 months | 1.6000-1.6005 | 1.5970-1.5980 |
| 12 months | 2.31-2.41 | 2.35-2.47 |

Forward premiums and discounts apply to the U.S. dollar.

STERLING INDEX

| June 23 | Previous |
|----------|----------|
| 8.30 am | 71.8 |
| 9.00 am | 72.2 |
| 10.00 am | 71.8 |
| 11.00 am | 71.7 |
| 12.00 pm | 71.8 |
| 1.00 pm | 71.7 |
| 2.00 pm | 71.7 |
| 3.00 pm | 71.7 |
| 4.00 pm | 71.7 |

CURRENCY RATES

| June 23 | Bank rate | Special Drawing Rights | European Currency Unit |
|-----------------|-----------|------------------------|------------------------|
| Sterling | 0.0000 | 0.766363 | 1.93627 |
| US Dollar | 1.5995 | 1.2727 | 1.32610 |
| Canadian \$ | 1.6200 | 1.4095 | 1.31013 |
| Swedish Krona | 10.20 | 48.6917 | 42.9635 |
| Belgian Franc | 60.64 | 8.8328 | 7.7408 |
| French Franc | 6.55957 | 2.3498 | 2.07268 |
| German Mark | 1.0940 | 1.7875 | 1.69719 |
| Italian Lira | 2036.268 | 2.0455 | 1.64728 |
| Japanese Yen | 146.75 | 1.79953 | 1.31013 |
| Norwegian Krone | 10.75 | 7.2292 | 6.4728 |
| Spanish Peseta | 166.639 | 1.7192 | 1.31013 |
| Swiss Franc | 2.0 | 3.75816 | 3.40737 |
| Irish Punt | 0.78666 | 0.77376 | 0.77376 |

*C/S/D/R rate for June 22: 1.70735

CURRENCY MOVEMENTS

| June 23 | Bank of England | Morgan Guaranty |
|-------------------|-----------------|-----------------|
| Sterling | 71.7 | -21.9 |
| US Dollar | 102.6 | -4.7 |
| Canadian Dollar | 77.0 | -10.1 |
| Australian Dollar | 157.4 | +10.2 |
| Belgian Franc | 99.8 | -4.4 |
| French Franc | 12.1 | -0.1 |
| German Mark | 146.5 | +21.6 |
| Italian Lira | 172.0 | +22.8 |
| Japanese Yen | 146.7 | +14.4 |
| Norwegian Krone | 10.7 | -12.9 |
| Spanish Peseta | 166.6 | -18.3 |
| Swiss Franc | 213.1 | +46.4 |

Source: Morgan Guaranty. Changes: average 1980-1982 = 100. Bank of England index (base average 1975-100).

OTHER CURRENCIES

| June 23 | £ | \$ |
|-------------|---------------|---------------|
| Argentina | 2.760-2.780 | 1.7310-1.7380 |
| Australia | 2.760-2.780 | 1.7310-1.7380 |
| Brazil | 67.610-67.915 | 42.320-42.540 |
| Canada | 1.6200-1.6210 | 1.4095-1.4105 |
| Denmark | 13.10-13.15 | 10.20-10.25 |
| Finland | 20.25-20.30 | 10.20-10.25 |
| France | 6.55957 | 2.07268 |
| Germany | 1.0940 | 1.69719 |
| Greece | 166.639 | 1.31013 |
| India | 146.75 | 1.31013 |
| Indonesia | 146.75 | 1.31013 |
| Italy | 2036.268 | 1.31013 |
| Japan | 146.75 | 1.31013 |
| Korea | 146.75 | 1.31013 |
| Malaysia | 146.75 | 1.31013 |
| Mexico | 213.1 | 1.31013 |
| Netherlands | 3.294-3.314 | 3.43-3.5 |
| Norway | 10.75 | 6.4728 |
| Portugal | 200.482 | 0.48 |
| Spain | 166.639 | 0.48 |
| Sweden | 10.20 | 0.94 |
| Switzerland | 2.0 | 3.40737 |
| Taiwan | 146.75 | 1.31013 |
| Turkey | 146.75 | 1.31013 |
| UK | 1.5995 | 1.93627 |
| USA | 1.5995 | 1.93627 |

*Selling rate

FINANCIAL FUTURES

Record gilts volume

LONG GILTS traded a record 57,000 lots in the London International Financial Futures Exchange yesterday in erratic trading. This easily surpassed the previous record of 54,343 set on March 26.

Early trading saw values marked sharply firmer, the rise accelerating as short positions became squeezed. Rumours of strong interest by Japanese investors also added to demand and from Monday night's close of 123.02 the September contract opened at 123.22 and rose sharply to 123.20 before advancing again to touch a high of 124.01.

Later in the day a slightly weaker sterling prompted heavy selling down to a low of 122.25. The price recovered a little to finish at 123.07.

Three-month sterling deposits acted in much the same way, opening at 90.84 up from 90.72 and touching a high of 90.82 before slipping away to finish at 90.87. US Treasury bonds opened at 92.20 for September delivery and

touched a high in the morning of 93.25. By lunchtime it had eased back to 93.20 and was down to 93.15 before news of better than expected US durable goods orders and consumer prices were announced.

These failed to have any initial impact but values rose to 93.23 before falling quite sharply as the market reacted to rumours of Federal intervention in currency markets to sell the dollar. This drove it down to a low of 93.02 before closing at 93.04.

LIFFE LONG GILT FUTURES OPTIONS

| Strike | Call | Put | Call | Put |
|--------|------|------|------|------|
| 118 | 5.52 | 0.28 | 1.20 | 0.20 |
| 120 | 4.45 | 0.25 | 0.55 | 1.80 |
| 122 | 2.48 | 0.54 | 1.34 | 2.50 |
| 124 | 1.47 | 2.27 | 2.33 | 3.51 |
| 126 | 0.85 | 2.06 | 1.53 | 5.00 |
| 128 | 0.34 | 1.20 | 0.22 | 6.24 |
| 130 | 0.20 | 1.00 | 0.06 | 7.56 |
| 132 | 0.09 | 0.63 | 0.03 | 9.37 |

Estimated volume total, Calls 3,913 Puts 2,063. Previous day's open: Calls 3,255 Puts 16,453.

LIFFE US TREASURY BOND FUTURES OPTIONS

| Strike | Call | Put | Call | Put |
|--------|------|------|------|------|
| 94 | 9.25 | 0.34 | 0.61 | 0.22 |
| 96 | 5.29 | 0.53 | 0.41 | 0.23 |
| 98 | 5.39 | 0.18 | 0.15 | 0.06 |
| 100 | 3.61 | 0.37 | 0.19 | 0.07 |
| 102 | 2.37 | 0.54 | 0.13 | 0.08 |
| 104 | 1.28 | 1.62 | 0.04 | 0.30 |
| 106 | 0.47 | 1.19 | 0.03 | 0.07 |
| 108 | 0.21 | 0.53 | 0.01 | 0.41 |

Estimated volume total, Calls 80 Puts 55. Previous day's open: Calls 7 Puts 72.

LIFFE US 100 INDEX FUTURES OPTIONS

| Strike | Call | Put | Call | Put |
|--------|------|-------|------|------|
| 21750 | 9.15 | 15.09 | 0.00 | 0.68 |
| 22000 | 6.65 | 13.89 | 0.00 | 1.04 |
| 22250 | 4.15 | 10.86 | 0.00 | 1.53 |
| 22500 | 2.65 | 9.04 | 0.00 | 2.19 |
| 22750 | 1.15 | 7.57 | 0.00 | 3.05 |
| 23000 | 0.65 | 6.30 | 0.00 | 4.05 |
| 23250 | 0.15 | 5.25 | 0.00 | 5.28 |
| 23500 | 0.05 | 4.41 | 0.00 | 6.71 |

Estimated volume total, Calls 7 Puts 72. Previous day's open: Calls 5 Puts 72.

LIFFE EURO-DOLLAR OPTIONS

| Strike | Call | Put | Call | Put |
|--------|------|------|-------|-------|
| 1.20 | 9.50 | 9.70 | 10.10 | 0.25 |
| 1.25 | 4.50 | 5.50 | 6.40 | 1.30 |
| 1.30 | 1.45 | 2.30 | 2.00 | 3.30 |
| 1.35 | 0.90 | 1.30 | 2.30 | 5.65 |
| 1.40 | 0.35 | 0.55 | 1.00 | 12.60 |
| 1.45 | 0.20 | 0.35 | 0.10 | 15.30 |

Estimated volume total, Calls 1,415 Puts 1,909. Previous day's open: Calls 1,415 Puts 1,909.

PHILADELPHIA SE 5/5 OPTIONS

| Strike | Call | Put | Call | Put |
|--------|------|------|------|-------|
| 1.00 | 0.85 | 1.25 | 2.40 | 2.10 |
| 1.05 | 0.30 | 0.95 | 1.50 | 4.00 |
| 1.10 | 0.05 | 0.60 | 1.00 | 6.50 |
| 1.15 | 0.05 | 0.30 | 0.90 | 10.00 |
| 1.20 | 0.05 | 0.15 | 0.50 | 15.00 |
| 1.25 | 0.05 | 0.10 | 0.30 | 20.00 |

Estimated volume total, Calls 1,415 Puts 1,909. Previous day's open: Calls 1,415 Puts 1,909.

CHICAGO

U.S. TREASURY BONDS (CMT) %

| Strike | Call | Put | Call | Put |
|--------|-------|-------|-------|-------|
| 92.10 | 92.10 | 92.10 | 92.10 | 92.10 |
| 92.15 | 92.15 | 92.15 | 92.15 | 92.15 |
| 92.20 | 92.20 | 92.20 | 92.20 | 92.20 |
| 92.25 | 92.25 | 92.25 | 92.25 | 92.25 |
| 92.30 | 92.30 | 92.30 | 92.30 | 92.30 |

U.S. TREASURY BILLS (MM)

| Strike | Call | Put | Call | Put |
|--------|-------|-------|-------|-------|
| 92.10 | 92.10 | 92.10 | 92.10 | 92.10 |
| 92.15 | 92.15 | 92.15 | 92.15 | 92.15 |
| 92.20 | 92.20 | 92.20 | 92.20 | 92.20 |
| 92.25 | 92.25 | 92.25 | 92.25 | 92.25 |
| 92.30 | 92.30 | 92.30 | 92.30 | 92.30 |

U.S. TREASURY BONDS %

FT UNIT TRUST INFORMATION SERVICE

| | | | |
|---|---|---|---|
| <p>Metropolitan Life Insurance Co. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Prudential Unit Trust Mgmt. Ltd. (UK) 151-153 Broad Street, London EC2A 4DP 01-478 3377</p> <p>Standard Life Trust Mgmt. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Alphie Life Assurance Co. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Campania Assurance Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Crown Financial Co. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>General Portfolio Life Co. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>The LAS Group (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> | <p>Metropolitan Life Insurance Co. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Prudential Unit Trust Mgmt. Ltd. (UK) 151-153 Broad Street, London EC2A 4DP 01-478 3377</p> <p>Standard Life Trust Mgmt. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Alphie Life Assurance Co. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Campania Assurance Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Crown Financial Co. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>General Portfolio Life Co. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>The LAS Group (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> | <p>Metropolitan Life Insurance Co. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Prudential Unit Trust Mgmt. Ltd. (UK) 151-153 Broad Street, London EC2A 4DP 01-478 3377</p> <p>Standard Life Trust Mgmt. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Alphie Life Assurance Co. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Campania Assurance Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Crown Financial Co. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>General Portfolio Life Co. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>The LAS Group (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> | <p>Metropolitan Life Insurance Co. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Prudential Unit Trust Mgmt. Ltd. (UK) 151-153 Broad Street, London EC2A 4DP 01-478 3377</p> <p>Standard Life Trust Mgmt. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Alphie Life Assurance Co. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Campania Assurance Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>Crown Financial Co. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>General Portfolio Life Co. Ltd. (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> <p>The LAS Group (UK) 100 Broad Street, London EC2A 4DP 01-230 2000</p> |
|---|---|---|---|

LONDON SHARE SERVICE

| BRITISH FUNDS | | | | | | | | | | BRITISH FUNDS—Contd | | | | | | | | | | FOREIGN BONDS & RAILS | | | | | | | | | |
|-----------------------------------|-------|----------------|--------|---|-------------|------|------|-------|-------|---------------------|-------------|------|------|-------|-------|---|-------|------|------|-----------------------|-------|----|-------|------|------|-------|-------|----|-------|
| 1987 | 1987 | Stock | Price | % | Yield | 1987 | 1987 | Stock | Price | % | Yield | 1987 | 1987 | Stock | Price | % | Yield | 1987 | 1987 | Stock | Price | % | Yield | 1987 | 1987 | Stock | Price | % | Yield |
| Low | High | | | | Int. 1 Mkt. | Low | High | | | | Int. 1 Mkt. | Low | High | | | | | Low | High | | | | | Low | High | | | | |
| "Shorts" (Lives up to Five Years) | | | | | | | | | | Index-Linked | | | | | | | | | | | | | | | | | | | |
| 9991 | 9991 | Trust Sec 1987 | 99.91 | | 3.01 | 8.73 | | | | | | | | | | | | | | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 | 42 |
| 9992 | 9992 | Trust Sec 1987 | 99.92 | | 3.01 | 8.73 | | | | | | | | | | | | | | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 | 43 |
| 9993 | 9993 | Trust Sec 1987 | 99.93 | | 3.01 | 8.73 | | | | | | | | | | | | | | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 | 44 |
| 9994 | 9994 | Trust Sec 1987 | 99.94 | | 3.01 | 8.73 | | | | | | | | | | | | | | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 | 45 |
| 9995 | 9995 | Trust Sec 1987 | 99.95 | | 3.01 | 8.73 | | | | | | | | | | | | | | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 46 |
| 9996 | 9996 | Trust Sec 1987 | 99.96 | | 3.01 | 8.73 | | | | | | | | | | | | | | 47 | 47 | 47 | 47 | 47 | 47 | 47 | 47 | 47 | 47 |
| 9997 | 9997 | Trust Sec 1987 | 99.97 | | 3.01 | 8.73 | | | | | | | | | | | | | | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 | 48 |
| 9998 | 9998 | Trust Sec 1987 | 99.98 | | 3.01 | 8.73 | | | | | | | | | | | | | | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 | 49 |
| 9999 | 9999 | Trust Sec 1987 | 99.99 | | 3.01 | 8.73 | | | | | | | | | | | | | | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 |
| 10000 | 10000 | Trust Sec 1987 | 100.00 | | 3.01 | 8.73 | | | | | | | | | | | | | | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 | 51 |
| 10001 | 10001 | Trust Sec 1987 | 100.01 | | 3.01 | 8.73 | | | | | | | | | | | | | | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 52 | 52 |
| 10002 | 10002 | Trust Sec 1987 | 100.02 | | 3.01 | 8.73 | | | | | | | | | | | | | | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 53 |
| 10003 | 10003 | Trust Sec 1987 | 100.03 | | 3.01 | 8.73 | | | | | | | | | | | | | | 54 | 54 | 54 | 54 | 54 | 54 | 54 | 54 | 54 | 54 |
| 10004 | 10004 | Trust Sec 1987 | 100.04 | | 3.01 | 8.73 | | | | | | | | | | | | | | 55 | 55 | 55 | 55 | 55 | 55 | 55 | 55 | 55 | 55 |
| 10005 | 10005 | Trust Sec 1987 | 100.05 | | 3.01 | 8.73 | | | | | | | | | | | | | | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 | 56 |
| 10006 | 10006 | Trust Sec 1987 | 100.06 | | 3.01 | 8.73 | | | | | | | | | | | | | | 57 | 57 | 57 | 57 | 57 | 57 | 57 | 57 | 57 | 57 |
| 10007 | 10007 | Trust Sec 1987 | 100.07 | | 3.0 | | | | | | | | | | | | | | | | | | | | | | | | |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|-----------------------|-------|----------------|--------|--|------|------|--|--|--|--------------------|-------|----------------|--------|--|------|------|--|--|-------|---------|----------------|--------|--|------|------|--|----|--|--|--|--|
| Fire to Fifteen Years | | | | | | | | | | Over Fifteen Years | | | | | | | | | | Undated | | | | | | | | | | | |
| 10008 | 10008 | Trust Sec 1987 | 100.08 | | 3.01 | 8.73 | | | | 10008 | 10008 | Trust Sec 1987 | 100.08 | | 3.01 | 8.73 | | | 10008 | 10008 | Trust Sec 1987 | 100.08 | | 3.01 | 8.73 | | | | | | |
| 10009 | 10009 | Trust Sec 1987 | 100.09 | | 3.01 | 8.73 | | | | 10009 | 10009 | Trust Sec 1987 | 100.09 | | 3.01 | 8.73 | | | 10009 | 10009 | Trust Sec 1987 | 100.09 | | 3.01 | 8.73 | | | | | | |
| 10010 | 10010 | Trust Sec 1987 | 100.10 | | 3.01 | 8.73 | | | | 10010 | 10010 | Trust Sec 1987 | 100.10 | | 3.01 | 8.73 | | | 10010 | 10010 | Trust Sec 1987 | 100.10 | | 3.01 | 8.73 | | | | | | |
| 10011 | 10011 | Trust Sec 1987 | 100.11 | | 3.01 | 8.73 | | | | 10011 | 10011 | Trust Sec 1987 | 100.11 | | 3.01 | 8.73 | | | 10011 | 10011 | Trust Sec 1987 | 100.11 | | 3.01 | 8.73 | | | | | | |
| 10012 | 10012 | Trust Sec 1987 | 100.12 | | 3.01 | 8.73 | | | | 10012 | 10012 | Trust Sec 1987 | 100.12 | | 3.01 | 8.73 | | | 10012 | 10012 | Trust Sec 1987 | 100.12 | | 3.01 | 8.73 | | | | | | |
| 10013 | 10013 | Trust Sec 1987 | 100.13 | | 3.01 | 8.73 | | | | 10013 | 10013 | Trust Sec 1987 | 100.13 | | 3.01 | 8.73 | | | 10013 | 10013 | Trust Sec 1987 | 100.13 | | 3.01 | 8.73 | | | | | | |
| 10014 | 10014 | Trust Sec 1987 | 100.14 | | 3.01 | 8.73 | | | | 10014 | 10014 | Trust Sec 1987 | 100.14 | | 3.01 | 8.73 | | | 10014 | 10014 | Trust Sec 1987 | 100.14 | | 3.01 | 8.73 | | | | | | |
| 10015 | 10015 | Trust Sec 1987 | 100.15 | | 3.01 | 8.73 | | | | 10015 | 10015 | Trust Sec 1987 | 100.15 | | 3.01 | 8.73 | | | 10015 | 10015 | Trust Sec 1987 | 100.15 | | 3.01 | 8.73 | | | | | | |
| 10016 | 10016 | Trust Sec 1987 | 100.16 | | 3.01 | 8.73 | | | | 10016 | 10016 | Trust Sec 1987 | 100.16 | | 3.01 | 8.73 | | | 10016 | 10016 | Trust Sec 1987 | 100.16 | | 3.01 | 8.73 | | | | | | |
| 10017 | 10017 | Trust Sec 1987 | 100.17 | | 3.01 | 8.73 | | | | 10017 | 10017 | Trust Sec 1987 | 100.17 | | 3.01 | 8.73 | | | 10017 | 10017 | Trust Sec 1987 | 100.17 | | 3.01 | 8.73 | | | | | | |
| 10018 | 10018 | Trust Sec 1987 | 100.18 | | 3.01 | 8.73 | | | | 10018 | 10018 | Trust Sec 1987 | 100.18 | | 3.01 | 8.73 | | | 10018 | 10018 | Trust Sec 1987 | 100.18 | | 3.01 | 8.73 | | | | | | |
| 10019 | 10019 | Trust Sec 1987 | 100.19 | | 3.01 | 8.73 | | | | 10019 | 10019 | Trust Sec 1987 | 100.19 | | 3.01 | 8.73 | | | 10019 | 10019 | Trust Sec 1987 | 100.19 | | 3.01 | 8.73 | | | | | | |
| 10020 | 10020 | Trust Sec 1987 | 100.20 | | 3.01 | 8.73 | | | | 10020 | 10020 | Trust Sec 1987 | 100.20 | | 3.01 | 8.73 | | | 10020 | 10020 | Trust Sec 1987 | 100.20 | | 3.01 | 8.73 | | | | | | |
| 10021 | 10021 | Trust Sec 1987 | 100.21 | | 3.01 | 8.73 | | | | 10021 | 10021 | Trust Sec 1987 | 100.21 | | 3.01 | 8.73 | | | 10021 | 10021 | Trust Sec 1987 | 100.21 | | 3.01 | 8.73 | | | | | | |
| 10022 | 10022 | Trust Sec 1987 | 100.22 | | 3.01 | 8.73 | | | | 10022 | 10022 | Trust Sec 1987 | 100.22 | | 3.01 | 8.73 | | | 10022 | 10022 | Trust Sec 1987 | 100.22 | | 3.01 | 8.73 | | | | | | |
| 10023 | 10023 | Trust Sec 1987 | 100.23 | | 3.01 | 8.73 | | | | 10023 | 10023 | Trust Sec 1987 | 100.23 | | 3.01 | 8.73 | | | 10023 | 10023 | Trust Sec 1987 | 100.23 | | 3.01 | 8.73 | | | | | | |
| 10024 | 10024 | Trust Sec 1987 | 100.24 | | 3.01 | 8.73 | | | | 10024 | 10024 | Trust Sec 1987 | 100.24 | | 3.01 | 8.73 | | | 10024 | 10024 | Trust Sec 1987 | 100.24 | | 3.01 | 8.73 | | | | | | |
| 10025 | 10025 | Trust Sec 1987 | 100.25 | | 3.01 | 8.73 | | | | 10025 | 10025 | Trust Sec 1987 | 100.25 | | 3.01 | 8.73 | | | 10025 | 10025 | Trust Sec 1987 | 100.25 | | 3.01 | 8.73 | | | | | | |
| 10026 | 10026 | Trust Sec 1987 | 100.26 | | 3.01 | 8.73 | | | | 10026 | 10026 | Trust Sec 1987 | 100.26 | | 3.01 | 8.73 | | | 10026 | 10026 | Trust Sec 1987 | 100.26 | | 3.01 | 8.73 | | | | | | |
| 10027 | 10027 | Trust Sec 1987 | 100.27 | | 3.01 | 8.73 | | | | 10027 | 10027 | Trust Sec 1987 | 100.27 | | 3.01 | 8.73 | | | 10027 | 10027 | Trust Sec 1987 | 100.27 | | 3.01 | 8.73 | | | | | | |
| 10028 | 10028 | Trust Sec 1987 | 100.28 | | 3.01 | 8.73 | | | | 10028 | 10028 | Trust Sec 1987 | 100.28 | | 3.01 | 8.73 | | | 10028 | 10028 | Trust Sec 1987 | 100.28 | | 3.01 | 8.73 | | | | | | |
| 10029 | 10029 | Trust Sec 1987 | 100.29 | | 3.01 | 8.73 | | | | 10029 | 10029 | Trust Sec 1987 | 100.29 | | 3.01 | 8.73 | | | 10029 | 10029 | Trust Sec 1987 | 100.29 | | 3.01 | 8.73 | | | | | | |
| 10030 | 10030 | Trust Sec 1987 | 100.30 | | 3.01 | 8.73 | | | | 10030 | 10030 | Trust Sec 1987 | 100.30 | | 3.01 | 8.73 | | | 10030 | 10030 | Trust Sec 1987 | 100.30 | | 3.01 | 8.73 | | | | | | |
| 10031 | 10031 | Trust Sec 1987 | 100.31 | | 3.01 | 8.73 | | | | 10031 | 10031 | Trust Sec 1987 | 100.31 | | 3.01 | 8.73 | | | 10031 | 10031 | Trust Sec 1987 | 100.31 | | 3.01 | 8.73 | | | | | | |
| 10032 | 10032 | Trust Sec 1987 | 100.32 | | 3.01 | 8.73 | | | | 10032 | 10032 | Trust Sec 1987 | 100.32 | | 3.01 | 8.73 | | | 10032 | 10032 | Trust Sec 1987 | 100.32 | | 3.01 | 8.73 | | | | | | |
| 10033 | 10033 | Trust Sec 1987 | 100.33 | | 3.01 | 8.73 | | | | 10033 | 10033 | Trust Sec 1987 | 100.33 | | 3.01 | 8.73 | | | 10033 | 10033 | Trust Sec 1987 | 100.33 | | 3.01 | 8.73 | | | | | | |
| 10034 | 10034 | Trust Sec 1987 | 100.34 | | 3.01 | 8.73 | | | | 10034 | 10034 | Trust Sec 1987 | 100.34 | | 3.01 | 8.73 | | | 10034 | 10034 | Trust Sec 1987 | 100.34 | | 3.01 | 8.73 | | | | | | |
| 10035 | 10035 | Trust Sec 1987 | 100.35 | | 3.01 | 8.73 | | | | 10035 | 10035 | Trust Sec 1987 | 100.35 | | 3.01 | 8.73 | | | 10035 | 10035 | Trust Sec 1987 | 100.35 | | 3.01 | 8.73 | | | | | | |
| 10036 | 10036 | Trust Sec 1987 | 100.36 | | 3.01 | 8.73 | | | | 10036 | 10036 | Trust Sec 1987 | 100.36 | | 3.01 | 8.73 | | | 10036 | 10036 | Trust Sec 1987 | 100.36 | | 3.01 | 8.73 | | | | | | |
| 10037 | 10037 | Trust Sec 1987 | 100.37 | | 3.01 | 8.73 | | | | 10037 | 10037 | Trust Sec 1987 | 100.37 | | 3.01 | 8.73 | | | 10037 | 10037 | Trust Sec 1987 | 100.37 | | 3.01 | 8.73 | | | | | | |
| 10038 | 10038 | Trust Sec 1987 | 100.38 | | 3.01 | 8.73 | | | | 10038 | 10038 | Trust Sec 1987 | 100.38 | | 3.01 | 8.73 | | | 10038 | 10038 | Trust Sec 1987 | 100.38 | | 3.01 | 8.73 | | | | | | |
| 10039 | 10039 | Trust Sec 1987 | 100.39 | | 3.01 | 8.73 | | | | 10039 | 10039 | Trust Sec 1987 | 100.39 | | 3.01 | 8.73 | | | 10039 | 10039 | Trust Sec 1987 | 100.39 | | 3.01 | 8.73 | | | | | | |
| 10040 | 10040 | Trust Sec 1987 | 100.40 | | 3.01 | 8.73 | | | | 10040 | 10040 | Trust Sec 1987 | 100.40 | | 3.01 | 8.73 | | | 10040 | 10040 | Trust Sec 1987 | 100.40 | | 3.01 | 8.73 | | | | | | |
| 10041 | 10041 | Trust Sec 1987 | 100.41 | | 3.01 | 8.73 | | | | 10041 | 10041 | Trust Sec 1987 | 100.41 | | 3.01 | 8.73 | | | 10041 | 10041 | Trust Sec 1987 | 100.41 | | 3.01 | 8.73 | | | | | | |
| 10042 | 10042 | Trust Sec 1987 | 100.42 | | 3.01 | 8.73 | | | | 10042 | 10042 | Trust Sec 1987 | 100.42 | | 3.01 | 8.73 | | | 10042 | 10042 | Trust Sec 1987 | 100.42 | | 3.01 | 8.73 | | | | | | |
| 10043 | 10043 | Trust Sec 1987 | 100.43 | | 3.01 | 8.73 | | | | 10043 | 10043 | Trust Sec 1987 | 100.43 | | 3.01 | 8.73 | | | 10043 | 10043 | Trust Sec 1987 | 100.43 | | 3.01 | 8.73 | | </ | | | | |

| 1987 | | Stock | Price | + or - | Div Net | Yld Cov | Yld Er's P/E |
|------|-----|-----------------|-------|--------|------------|------------|-----------------|
| High | Low | | | | | | |
| 175 | 106 | Malabar Thomson | 156 | +1 | 42.25 | 3.7 | 12.9 |
| on | 4.3 | | 90 | +2 | 20.27 | 3.0 | 17.3 |

[illegible]

LONDON SHARE SERVICE

INSURANCES—Continued

| Stock | Price | Net | Div | Yield | P/E |
|-------|-------|-----|-----|-------|-----|
| 1987 | | | | | |
| 1986 | | | | | |
| 1985 | | | | | |
| 1984 | | | | | |
| 1983 | | | | | |
| 1982 | | | | | |
| 1981 | | | | | |
| 1980 | | | | | |
| 1979 | | | | | |
| 1978 | | | | | |
| 1977 | | | | | |
| 1976 | | | | | |
| 1975 | | | | | |
| 1974 | | | | | |
| 1973 | | | | | |
| 1972 | | | | | |
| 1971 | | | | | |
| 1970 | | | | | |
| 1969 | | | | | |
| 1968 | | | | | |
| 1967 | | | | | |
| 1966 | | | | | |
| 1965 | | | | | |
| 1964 | | | | | |
| 1963 | | | | | |
| 1962 | | | | | |
| 1961 | | | | | |
| 1960 | | | | | |
| 1959 | | | | | |
| 1958 | | | | | |
| 1957 | | | | | |
| 1956 | | | | | |
| 1955 | | | | | |
| 1954 | | | | | |
| 1953 | | | | | |
| 1952 | | | | | |
| 1951 | | | | | |
| 1950 | | | | | |
| 1949 | | | | | |
| 1948 | | | | | |
| 1947 | | | | | |
| 1946 | | | | | |
| 1945 | | | | | |
| 1944 | | | | | |
| 1943 | | | | | |
| 1942 | | | | | |
| 1941 | | | | | |
| 1940 | | | | | |
| 1939 | | | | | |
| 1938 | | | | | |
| 1937 | | | | | |
| 1936 | | | | | |
| 1935 | | | | | |
| 1934 | | | | | |
| 1933 | | | | | |
| 1932 | | | | | |
| 1931 | | | | | |
| 1930 | | | | | |
| 1929 | | | | | |
| 1928 | | | | | |
| 1927 | | | | | |
| 1926 | | | | | |
| 1925 | | | | | |
| 1924 | | | | | |
| 1923 | | | | | |
| 1922 | | | | | |
| 1921 | | | | | |
| 1920 | | | | | |
| 1919 | | | | | |
| 1918 | | | | | |
| 1917 | | | | | |
| 1916 | | | | | |
| 1915 | | | | | |
| 1914 | | | | | |
| 1913 | | | | | |
| 1912 | | | | | |
| 1911 | | | | | |
| 1910 | | | | | |
| 1909 | | | | | |
| 1908 | | | | | |
| 1907 | | | | | |
| 1906 | | | | | |
| 1905 | | | | | |
| 1904 | | | | | |
| 1903 | | | | | |
| 1902 | | | | | |
| 1901 | | | | | |
| 1900 | | | | | |
| 1899 | | | | | |
| 1898 | | | | | |
| 1897 | | | | | |
| 1896 | | | | | |
| 1895 | | | | | |
| 1894 | | | | | |
| 1893 | | | | | |
| 1892 | | | | | |
| 1891 | | | | | |
| 1890 | | | | | |
| 1889 | | | | | |
| 1888 | | | | | |
| 1887 | | | | | |
| 1886 | | | | | |
| 1885 | | | | | |
| 1884 | | | | | |
| 1883 | | | | | |
| 1882 | | | | | |
| 1881 | | | | | |
| 1880 | | | | | |
| 1879 | | | | | |
| 1878 | | | | | |
| 1877 | | | | | |
| 1876 | | | | | |
| 1875 | | | | | |
| 1874 | | | | | |
| 1873 | | | | | |
| 1872 | | | | | |
| 1871 | | | | | |
| 1870 | | | | | |
| 1869 | | | | | |
| 1868 | | | | | |
| 1867 | | | | | |
| 1866 | | | | | |
| 1865 | | | | | |
| 1864 | | | | | |
| 1863 | | | | | |
| 1862 | | | | | |
| 1861 | | | | | |
| 1860 | | | | | |
| 1859 | | | | | |
| 1858 | | | | | |
| 1857 | | | | | |
| 1856 | | | | | |
| 1855 | | | | | |
| 1854 | | | | | |
| 1853 | | | | | |
| 1852 | | | | | |
| 1851 | | | | | |
| 1850 | | | | | |
| 1849 | | | | | |
| 1848 | | | | | |
| 1847 | | | | | |
| 1846 | | | | | |
| 1845 | | | | | |
| 1844 | | | | | |
| 1843 | | | | | |
| 1842 | | | | | |
| 1841 | | | | | |
| 1840 | | | | | |
| 1839 | | | | | |
| 1838 | | | | | |
| 1837 | | | | | |
| 1836 | | | | | |
| 1835 | | | | | |
| 1834 | | | | | |
| 1833 | | | | | |
| 1832 | | | | | |
| 1831 | | | | | |
| 1830 | | | | | |
| 1829 | | | | | |
| 1828 | | | | | |
| 1827 | | | | | |
| 1826 | | | | | |
| 1825 | | | | | |
| 1824 | | | | | |
| 1823 | | | | | |
| 1822 | | | | | |
| 1821 | | | | | |
| 1820 | | | | | |
| 1819 | | | | | |
| 1818 | | | | | |
| 1817 | | | | | |
| 1816 | | | | | |
| 1815 | | | | | |
| 1814 | | | | | |
| 1813 | | | | | |
| 1812 | | | | | |
| 1811 | | | | | |
| 1810 | | | | | |
| 1809 | | | | | |
| 1808 | | | | | |
| 1807 | | | | | |
| 1806 | | | | | |
| 1805 | | | | | |
| 1804 | | | | | |
| 1803 | | | | | |
| 1802 | | | | | |
| 1801 | | | | | |
| 1800 | | | | | |
| 1799 | | | | | |
| 1798 | | | | | |
| 1797 | | | | | |
| 1796 | | | | | |
| 1795 | | | | | |
| 1794 | | | | | |
| 1793 | | | | | |
| 1792 | | | | | |
| 1791 | | | | | |
| 1790 | | | | | |
| 1789 | | | | | |
| 1788 | | | | | |
| 1787 | | | | | |
| 1786 | | | | | |
| 1785 | | | | | |
| 1784 | | | | | |
| 1783 | | | | | |
| 1782 | | | | | |
| 1781 | | | | | |
| 1780 | | | | | |
| 1779 | | | | | |
| 1778 | | | | | |
| 1777 | | | | | |
| 1776 | | | | | |
| 1775 | | | | | |
| 1774 | | | | | |
| 1773 | | | | | |
| 1772 | | | | | |
| 1771 | | | | | |
| 1770 | | | | | |
| 1769 | | | | | |
| 1768 | | | | | |
| 1767 | | | | | |
| 1766 | | | | | |
| 1765 | | | | | |
| 1764 | | | | | |
| 1763 | | | | | |
| 1762 | | | | | |
| 1761 | | | | | |
| 1760 | | | | | |
| 1759 | | | | | |
| 1758 | | | | | |
| 1757 | | | | | |
| 1756 | | | | | |
| 1755 | | | | | |
| 1754 | | | | | |
| 1753 | | | | | |
| 1752 | | | | | |
| 1751 | | | | | |
| 1750 | | | | | |
| 1749 | | | | | |
| 1748 | | | | | |
| 1747 | | | | | |
| 1746 | | | | | |
| 1745 | | | | | |
| 1744 | | | | | |
| 1743 | | | | | |
| 1742 | | | | | |
| 1741 | | | | | |
| 1740 | | | | | |
| 1739 | | | | | |
| 1738 | | | | | |
| 1737 | | | | | |
| 1736 | | | | | |
| 1735 | | | | | |
| 1734 | | | | | |
| 1733 | | | | | |
| 1732 | | | | | |
| 1731 | | | | | |
| 1730 | | | | | |
| 1729 | | | | | |
| 1728 | | | | | |
| 1727 | | | | | |
| 1726 | | | | | |
| 1725 | | | | | |
| 1724 | | | | | |
| 1723 | | | | | |
| 1722 | | | | | |
| 1721 | | | | | |
| 1720 | | | | | |
| 1719 | | | | | |
| 1718 | | | | | |
| 1717 | | | | | |
| 1716 | | | | | |
| 1715 | | | | | |
| 1714 | | | | | |
| 1713 | | | | | |
| 1712 | | | | | |
| 1711 | | | | | |
| 1710 | | | | | |
| 1709 | | | | | |
| 1708 | | | | | |
| 1707 | | | | | |
| 1706 | | | | | |
| 1705 | | | | | |
| 1704 | | | | | |
| 1703 | | | | | |
| 1702 | | | | | |
| 1701 | | | | | |
| 1700 | | | | | |
| 1699 | | | | | |
| 1698 | | | | | |
| 1697 | | | | | |
| 1696 | | | | | |
| 1695 | | | | | |
| 1694 | | | | | |
| 1693 | | | | | |
| 1692 | | | | | |
| 1691 | | | | | |
| 1690 | | | | | |
| 1689 | | | | | |
| 1688 | | | | | |
| 1687 | | | | | |
| 1686 | | | | | |
| 1685 | | | | | |
| 1684 | | | | | |
| 1683 | | | | | |
| 1682 | | | | | |
| 1681 | | | | | |
| 1680 | | | | | |
| 1679 | | | | | |
| 1678 | | | | | |
| 1677 | | | | | |
| 1676 | | | | | |
| 1675 | | | | | |
| 1674 | | | | | |
| 1673 | | | | | |
| 1672 | | | | | |
| 1671 | | | | | |
| 1670 | | | | | |
| 1669 | | | | | |
| 1668 | | | | | |
| 1667 | | | | | |
| 1666 | | | | | |
| 1665 | | | | | |
| 1664 | | | | | |
| 1663 | | | | | |
| 1662 | | | | | |
| 1661 | | | | | |
| 1660 | | | | | |
| 1659 | | | | | |
| 1658 | | | | | |
| 1657 | | | | | |
| 1656 | | | | | |
| 1655 | | | | | |
| 1654 | | | | | |
| 1653 | | | | | |
| 1652 | | | | | |
| 1651 | | | | | |
| 1650 | | | | | |
| 1649 | | | | | |
| 1648 | | | | | |
| 1647 | | | | | |
| 1646 | | | | | |
| 1645 | | | | | |
| 1644 | | | | | |
| 1643 | | | | | |
| 1642 | | | | | |
| 1641 | | | | | |
| 1640 | | | | | |

[illegible]

| LONDON | | | Chief price changes (in pence unless otherwise indicated) | | |
|------------------|------|------|--|-----|-------|
| RISERS: | | | | | |
| Fund. 3½pc/99-04 | £58¾ | + 1 | Cad. Schweppes | 286 | + 6½ |
| Abbey Life | 267 | + 10 | Dwek | 151 | + 10½ |
| Argyll Gr. | 479 | + 8 | Hillsdown | 303 | + 13 |
| Brit. Telecom | 298 | + 8 | Holdn Hydrrn | 270 | + 55 |
| | | | ICI | £15 | + ¾ |
| | | | Lnd Secs | 529 | + 10 |
| | | | MEPC | 505 | + 15 |
| | | | Racal Elec. | 298 | + 17 |
| | | | Reed Ind. | 612 | + 8 |
| | | | Trimoco | 47½ | + 6 |
| FALLS: | | | | | |
| | | | Corah | 117 | - 9 |
| | | | Lookers | 382 | - 58 |
| | | | Redland | 517 | - 6½ |

12 ISSUES FREE 

Frankfurt (069) 7598-101
And ask Wilf Brüssel for details.

FINANCIAL TIMES
— Europe's Business Newspaper —
London Frankfurt New York

[illegible]

[illegible]

| | | | | | | | | | |
|---|--|--|--|--|--|--|--|--|--|
| <h2 style="text-align: center;">Travelling on Business?</h2> <p style="text-align: center;">Enjoy reading your complimentary copy of the Financial Times when you're staying . . .</p> <p>. . . in Madrid at the Holiday Inn, Hotel Miguel Angel, Hotel Palace, Hotel Princess Plaza. Hotel Ritz, Hotel Villa Magna</p> <p>. . . in Barcelona at the Hotel Calderon, Hotel Diplomatico, Hotel Majestic, Gran Hotel Sarria</p> | | | | | | | | | |
| <h1 style="margin: 0;">FINANCIAL TIMES</h1> <p style="margin: 0;">— Europe's Business Newspaper —</p> <p style="margin: 0; font-size: small;">London · Frankfurt · New York</p> | | | | | | | | | |

Continued on Page 45

